

FINANCIAL TIMES

Asian security

Wake-up call
from Japan

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Replacing classical
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World Business Newspaper <http://www.FT.com>

TUESDAY JUNE 10 1997

Airports group warns over new London terminal

UK airports group BAA warned the government that the south-east of England would be unable to cope with an expected doubling of air passengers over the next 20 years unless Heathrow was allowed to build a fifth terminal. Chief executive Sir John Egan said: "Terminal Five will not, as some people believe, increase the landing capacity of Heathrow. What it will do is enable us to realise the existing runway capacity." He was speaking after the group unveiled full-year pre-tax profit after exceptional items of £40m for the year to March 31, down 2.6 per cent on the previous year. The results were in line with expectations and the shares rose 24p to 540p. Page 21; Lex, Page 27

Parmalat buys Aulif: Parmalat, the Italian dairy products group, stepped up its North American expansion strategy with an agreed C\$415m (US\$300m) bid for Aulif Foods, the Canadian food processing company. The Italian group acquired Beatrice Foods of Canada for \$20m two months ago. Page 21

BankAmerica acquisitions: BankAmerica announced the \$540m purchase of privately held San Francisco-based investment bank Robertson Stephens and the sale of its consumer finance subsidiary, signifying a shift from retail towards institutional business. Page 21

Separatist Bossi ordered to stand trial

An Italian judge ordered Northern League leader Umberto Bossi, left, to stand trial for urging supporters to "identify and pursue" far-right voters. Judge Marialosa Persico ruled that Bossi should face charges of "incitement to violence, aggravated threats and defamation".

BIS cautions on liberalisation: The trend towards liberalised financial markets is becoming a threat to the stability of global payment systems, warned the Bank for International Settlements - the umbrella organisation of the world's central banks. Page 20; Editorial Comment, Page 18; Interest changes, Page 4

Taiwan futures: Taiwan should be ready to launch its first financial futures contract, based on the Taiwan stock index, by the end of this year or early in 1998 according to Gloria Tseng, a legal adviser to the country's embryonic Taiwan International Mercantile Exchange. Page 21

Music piracy: Record companies will this month adopt a system that identifies when pirates have hijacked their music. The system uses "embedded signalling" technology. Page 20; Sony and Philips push ahead with advanced CD, Page 6

Modified maize: The European Commission is poised to reaffirm approval for imports of genetically modified maize, overriding import bans by member states and objections by the European parliament. Page 6

Tax issues tussle: Vietnam and the European Union are set for a tussle over textile quotas, with Hanoi determined to win greater market access and Brussels under pressure to stem a tide of Vietnamese imports. Page 6

Europe-wide truck protest: French truck drivers set up dozens of frontier barricades, spearheading a European day of action for better pay and conditions that disrupted traffic from Germany to Portugal. Page 2

Pressure on the koruna: Slovakia is under pressure to deprecate the koruna despite the insistence of prime minister Vladimír Mečiar, that a devaluation was not imminent. Page 2

Atlas purchases: Swedish engineering group Atlas Copco is buying Prime Service, the second-largest rental equipment company in the US, for \$300m. Page 21; Lex, Page 20

Farmers overpaid: The European Union has overcompensated cereal farmers by Ecu 8.5bn (\$9.5bn) in the past four years for falls in prices which never happened. Page 2

Doubt over Algerian poll: A critical report on the Algerian elections confronts the west with the realities of the country's political crisis. Page 4

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STOCK MARKET INDICES

	New York	London
Dow Jones Ind Av	7,483.34	(47.55)
NASDAQ Composite	1,614.78	(61.95)
Europe and Far East		
CAC 40	2,688.20	(32.03)
DAX	3,067.43	(27.80)
FTSE 100	4,686.7	(41.7)
Total	21,222.82	(261.53)

US LUNCHTIME RATES

	London	New York
Federal Funds	5.25%	5.25%
3-month T-bills Yld	5.000%	5.000%
Long Bond	8.74	8.801%

OTHER RATES

	London	New York
UK 3-m Interbank	5.5%	5.5%
UK 10 yr Gilt	10.15%	10.15%
France 10 yr GAT	9.5%	9.42%
Germany 10 yr Bund	10.15%	10.15%
Japan 10 yr JGB	10.557%	10.557%

IN MONTHS OIL (Avg)

	London	New York
Brent Dated	\$17.04	(17.57)
WTI	2.752	(2.8139)

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NEWS: EUROPE

Stability pact proves an unstable area

The French call for delay bodes ill for next week's EU summit, writes Lionel Barber

Not for the first time, the Franco-German debate over how best to proceed with economic and monetary union has exposed a gulf between the political cultures of two countries.

At issue is the German-inspired budget stability pact, whose purpose is to guarantee strict fiscal discipline in the future euro zone. Six months ago, at a European Union summit in Dublin, the French and Germans reached a hard-fought compromise over the terms of the pact.

Now France's new leftwing government has called for more time to consider whether to approve the final text of the Dublin accord. Although EU finance ministers expressed sympathy yesterday for the request, the timing could hardly be more awkward.

Germany's centre-right coalition government, which is struggling to meet the Maastricht deficit targets for Emu, finds itself with little margin for manoeuvre. The Chris-

tian Social Union coalition partners in Bavaria are calling for a delay in Emu rather than a dilution of the entry criteria.

In six days' time, in Amsterdam, EU leaders hope to wrap up an agreement reforming the Union's institutions and decision-making procedures ahead of enlargement into central and eastern Europe. The French moves increase the risk that the summit and Emu will become entangled.

France's behaviour can be explained partly by the dynamics of last month's parliamentary election campaign, and partly by the ever-present ambiguity of the French towards a monetary union forged largely on German terms.

Mr Lionel Jospin, the Socialist leader, won an upset victory by promising jobs, growth and relief from Maastricht-style deflation, which the previous coalition insisted was vital for the timely launch of Emu on January 1, 1999. "Jospin is a Protestant," said an

EU diplomat. "He will not abandon his promises lightly."

Even though the French have avoided calling the Emu timetable into doubt, they want less emphasis on the German model of an independent central bank and more on elected politicians guiding macroeconomic policy in the euro zone. Socialists and Gaullists think alike on this point. Hence, their repeated calls for an "economic government" and a "stability council", each of which is code for a ministerial counterpart in Brussels to the future Frankfurt-based central bank, portrayed by the Germans as the guarantor of a safe, stable euro.

For the Socialists, an economic government means explicit recognition of the primacy of growth and employment in policymaking. They hope to breathe fresh life into Articles 102a and 103 of the Maastricht treaty, which require member states to regard their policies "as matters of common concern".

Despite fears that France's demands cannot be met without unpicking the entire stability pact, one senior German diplomat expressed guarded optimism that the new French government would come round to German-style macroeconomic discipline.

"[President François] Mitterrand took two years, and Chirac and Juppé took six months," he said. "Maybe Jospin will take two

years. Mr Philippe Maystadt, Belgium's finance minister, believes a deal is possible, provided all parties are ready to exercise imagination and goodwill in the application of Article 103.

He stressed that member states were moving towards greater economic policy co-ordination as they approached the Emu deadline. This applied not only to budgetary discipline but also to areas such as taxation, where the incoming Luxembourg presidency is preparing a new initiative.

Finally, the British government - which to date has played the most minor of parts in the Emu drama - could come out a useful role in bridging the gap between Bonn and Paris.

Mr Gordon Brown, UK chancellor, yesterday submitted a paper to other finance ministers which calls for a reinvigorated EU-wide jobs policy based on flexible labour markets. Without such flexibility, he warned, Emu would not work.

Mr Brown also argued that fiscal discipline could be reconciled with an active labour market. This is one leap in leftwing doctrine which the more diehard French Socialists have yet to make.

Yet even in this narrow respect, the Labour initiative carries risks. For the more successful the British are in making Emu viable, the more pressure they will face to come off the fence when the choice of Emu members is made - in spring 1998, when they hold the rotating EU presidency.

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EUROPEAN NEWS DIGEST

French lobby loses case

An association which defends French against the encroachment of other languages yesterday pledged to appeal after losing a case against two retailers and a university it accused of communicating in English.

The Paris police tribunal struck down on a technicality an attempt by the association to sue Body Shop, the cosmetics chain, Intersport, which sells electronic games, and Georgia Tech Lorraine, an offshoot of the US-based Georgia Institute of Technology, for breaching the 1994 *for Toussaint*. The law toughened the requirement for companies and organisations - including those which are based in foreign countries - to use French on their products and in their communications in France.

The judgment issued yesterday upheld Georgia Tech's defense that prosecutions under the law could only be brought by the public prosecutors' office after a referral from government officials, and not directly by the network of associations which fight for the protection of the French language. The Association for the Defence of the French Language, one of the organisations which brought the case, said last night that it would appeal, and called for a modification in the law to clarify its powers to intervene.

Andrew Jack, Paris

Contenders line up for CSI

Seven international groups have been invited to bid for management control of CSI Corporación Siderúrgica, the last big steelmaker in the European Union still in state ownership, Spanish officials said yesterday. The government is putting a total value of about Pta30bn (\$1.37bn) on the company, which had net earnings of Pta15.6bn last year on sales of Pta305bn.

Officials said the foreign partner would initially take a 30-35 per cent stake, with a further 10-15 per cent going to Spanish industrial interests and the remainder floated on the stock market. The foreign stake might later increase through the conversion of bonds, subject to the fulfilment of industrial plans, the officials said.

Contenders include US Steel and the six main EU steel producers - British Steel, Usina Sacilor of France, Germany's newly-merged Thyssen Krupp Stahl, the Italian Riva-Diva group, Arcelor of Luxembourg and Hoogovens of the Netherlands.

Unions in the northern Asturias region, where CSI has its main steelworks, have called a public sector strike on June 26-28 against the "bargain-basement sale" of the company, which employs 11,900. Local politicians of Spain's ruling Popular party also want to overturn the plan.

David White, Madrid

Germans study equity culture

Germany should allow foreign finance houses a bigger role in forging the country's equity culture, including helping establish an effective "alternative market" for fledgling entrepreneurs, according to a government advisory committee report.

It says Frankfurt's *Neuer Markt*, which was launched in March for smaller businesses, does not go far enough towards improving access to capital markets because it requires a minimum share issue of DM10m (\$5.7m). Mr Manfred Neumann, chairman of the federal economic ministry's advisory council, blamed German banks for having a "restrictive vision" of when companies were ready to go to the stock market.

The report calls for their representation on stock exchange committees to be reduced and for the lifting of barriers on foreign share issuing houses wanting to set up in Germany.

Ralph Atkins, Bonn

Swiss move on smuggling

Switzerland has agreed to co-operate more closely with the European Union in the fight against international smuggling. After three years of discussions it has signed a customs control agreement with the EU which will take effect on July 1.

The deal, which is in the form of an additional protocol to the 1972 free trade accord between Switzerland and the European community, allows Swiss customs authorities to exchange more information and gives them additional powers. The new agreement will also extend surveillance over individuals or companies suspected of being involved in smuggling. Switzerland is an important transit point for traffic between the north and south of Europe and customs controls at its border crossings will give customs officials an additional checkpoint. Yesterday's agreement is unrelated to long running negotiations for closer trade ties between Switzerland and the European Union which are currently deadlocked because of a disagreement over transport issues.

William Hall, Zurich

Communists win in Bryansk

Communist candidates dominated local elections over the weekend in Bryansk, an agricultural region south of Moscow, as voters took their frustration with Russia's prolonged market reforms to the ballot box. Mr Nikolai Sarvico, former Communist first secretary of the city and a Communist party candidate, was elected mayor of Bryansk. The Communists also dominated elections to the city council and to the leadership of nearly 400 towns and villages in the region. A strong Communist showing is traditional for Bryansk, which is part of Russia's leftist red belt. However, the Communist sweep of the region comes at a particularly embarrassing moment for the Kremlin, which is hoping that this year market reforms will bring a material improvement to the lives of ordinary Russians.

Chrystia Freeland, Moscow

French market 'least popular'

France is the least popular market in an increasingly unpopular European investment market, according to a Galtis survey of fund managers in June commissioned by Merrill Lynch, the US investment bank.

In its May survey the French market was the second most popular in Europe after Germany, which remains the most popular. However, the June survey was begun after the French Socialist party's election victory and this may explain why fund managers overwhelmingly intend to move funds away from Europe, said the investment bank's global strategist Mr Bijal Shah.

Sellers of European equities now outnumber buyers in the US and in the UK. They also outnumber buyers in continental Europe for the first time since the survey started.

Alexander, London

Brussels urges action to avert pensions crisis

By Emma Tucker in Brussels

The European Commission will today urge member states to confront the looming crisis in EU pensions provision by liberalising their pensions industries and encouraging private supplementary schemes. In a long-awaited green paper, it suggests only radical action will ensure future pensioners enjoy similar retirement incomes to those of today.

The robust message is likely to receive a cool reception from countries such as France and Germany, which still impose tight restrictions on pensions investments.

These countries, worried about a political backlash at home, were instrumental in shooting down previous Commission proposals to liberalise pensions. Only Britain, Ireland and the Netherlands have fully liberalised their industries.

Nonetheless, there is a growing realisation in member states that alternative financing needs to be found to maintain retirement income levels as the number

of elderly grows in the EU. The paper forecasts that by 2040 there will be only two people of working age to support each pensioner. Today there are four.

"Member states are more aware of the shortfalls on funding than they were before, so the Commission could now be pushing against a more open door," said Mr Geoffrey Furlonger, head of the EU practice of William M Mercer, a pensions consultancy.

The paper, drawn up by Mr Mario Monti, the single market commissioner, focuses on how to improve the return on pension investments without compromising their integrity.

In an effort to persuade member states to back an EU-wide liberalisation initiative, Mr Monti points out that if the real rate of return on a pension fund investment is 4 per cent, it would be 10 per cent of salary to finance a pension amounting to 35 per cent of salary. If the rate of return is increased by 2 per cent the cost falls to just 5 per cent of

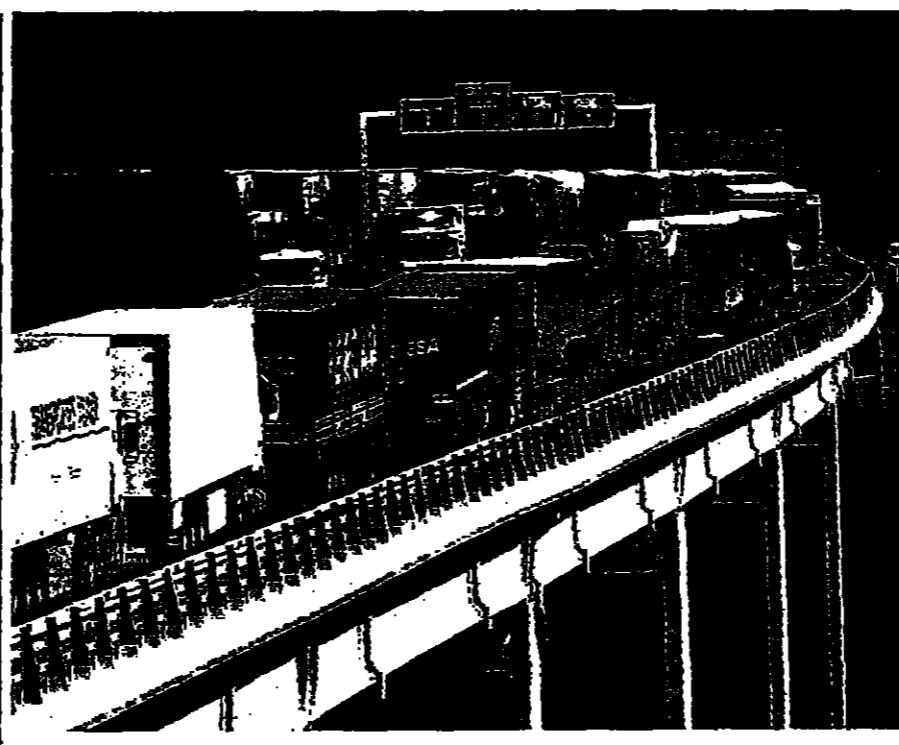
salary. This also reduces the burden on employers and has a positive effect on jobs.

"The potential exists for many EU pensions funds to increase their current rate of return by diversifying and increasing the share of equities in their portfolio," says the paper.

At present, member states which impose restrictions on investments argue that they are the most prudent way to protect the fund. However, the curbs, which have prevented the development of a single market in supplementary pensions, are criticised for being protectionist. Governments rely on them to finance their public debt," said one industry expert.

In Britain Ireland and the Netherlands, there are no investment restrictions but a regulatory watchdog oversees pension funds.

The paper now goes out to consultation until the end of the year. The Commission will then judge whether to bring forward EU-wide proposals to bring about a single market in supplementary pensions schemes.



Truck protest disrupts traffic across Europe

French truck drivers set up dozens of frontier barricades on Monday, spearheading a European day of action for better pay and conditions that disrupted traffic from France to Portugal.

French drivers, often co-operating with European neighbours, parked lorries across roads at the Spanish, Italian, German, Belgian and Swiss borders. In many places only private cars were allowed to pass the blockades, which caused huge tailbacks.

Spanish truckers blocked three crossings with France and one with Portugal as part of the push to secure new European Union rules limiting working hours and standardising benefits such as sick pay and earlier retirement. Drivers also set up dozens of barriers inside France, hitting traffic around Paris and other large cities in the action called by the International Transport Federation. Many of the blockades were dismantled around midday.

Cereal farmers given too much aid, says report

By Neil Buckley in Brussels

The European Union has over-compensated cereal farmers by Ecu8.5bn (\$9.6bn) in the past four years for falls in prices which never happened, according to an internal European Commission report.

The figures - the first time they have been calculated by Brussels for the entire EU - confirm cereal farmers have received far higher aid payments than they should have because market prices did not fall as expected in recent years.

Over-compensation is calculated at Ecu510m for 1993-94, Ecu2.01bn and Ecu3.93bn in the next two years, and Ecu2bn in 1996-97.

The report provides further ammunition for Mr Franz Fischler, agriculture commissioner, who is calling for a cut in arable aid to fund support for the beef sector. Beef sales and prices have slumped as a result of the "mad cow" crisis.

"We need money for the aid, and too much money is being given to cereal farmers," said one Commission official.

The Brussels figures reckon the compensation at a far lower level than the Ecu7.5bn estimated in an unpublished study by the UK Agriculture Ministry reported in the FT in April.

The Commission report says the UK analysis contained errors in calculating farm areas and yields, and included maize grown for silage excluded by Brussels. The UK's methodology also differed slightly.

But officials suggest the overall message remains that cereal farmers have been "massively over-compensated" to the tune of billions of euros.

Mr Fischler is calling for a 7 per cent cut in arable aid and payments for set-aside land. This would raise about Ecu1.3bn next year, more than covering the Ecu1.3bn targeted for beef.

He faces severe opposition, however, both from the European Parliament, which debated the issue today, and from ministers, who meet to discuss the proposals in a fortnight. Only Britain and Sweden have voiced support.

Opponents and the cereal lobby cite a guarantee given in 1992, when the common agricultural policy was reformed, that aid would not be reduced. The guarantee is disputed by the Commission.

"The cereal lobby is very strong everywhere, and includes very big producers," said the official.

Ministers predicted market prices would fall when they reformed the CAP, and agreed cuts of up to 30 per cent between 1993 and 1995 in the "intervention price", or price at which the EU buys surplus cereal stocks.

EU market prices have not fallen in line with the cut in the intervention price, because of lower production than expected, and world cereal shortages caused by poor harvests and drought.

come just in time for Mr Milosevic. The low price, they add, reflects the high risk attached to Serbia and the president's pressing need to raise cash ahead of elections - not least to pay the wage arrears of angry potential voters.

Health workers, teachers and some engineering workers are on strike - not for more money but for payment of salaries owed to them. Pensioners have taken to the streets to demand three months of back pay.

Unemployment is running at about 50 per cent. Gross domestic product per capita, at about \$1,600, is barely half the 1989 level.

"They must find the finance to fill the black holes in the economy," said Mr Goran Pitic, head of research at Belgrade's Economics Institute. With Serbia still blocked by the US and European Union from entry to the International Monetary Fund, the sale of state assets is about the only route left to Mr Milosevic to avert a summer of labour unrest.

Mr Danko Djunic, federal vice-premier, insists the government is committed to real economic reforms. A revised draft law on privatisation would be presented to MPs this month, he said, while legislation was being prepared on issuing government

bonds to cover repayment of frozen foreign currency accounts.

"We have overcome hard-line opposition to the privatisation law within the regime," said Mr Djunic, a non-party economist recruited by Mr Milosevic in March to lead a group of reformist technocrats.

Analysts doubt, however, that radical economic or political reforms will be implemented before this year's elections. They believe Mr Milosevic has a good chance of winning the elections, thanks to his tight control of nationwide media and the disintegration of the inaptly named *Zajedno* ("Together") opposition coalition.

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There are also increased trade tensions between the two countries. Bratislava has approved measures to raise restrictions on imports that would affect Czech food and beer exports to Slovakia, following Prague's decision in April to put its

own restrictions on imports.

"There is every reason for the Slovak koruna to be weaker than it is," said Mr David Lubin, currency specialist at HSBC Markets in London. "The NBS [central bank] is creating an atmosphere of calm by keeping monetary policy extremely tight. But that could have unsustainable consequences for the domestic economy."

More important in the short term for the bank is a sharp fall in official foreign exchange reserves, which

stood at \$2.7bn on June 4, down some \$800m from a month earlier.

The main difference from events in the Czech Republic is that the Slovak central bank has pursued a more restrictive monetary policy which has earned it much admiration.

Mr Martin Baris, economist at ING Barings in Bratislava, said continued uncertainty over the direction of the Czech koruna was a complicating factor for the Slovak bank. But He added that a tightening of fiscal policy might have to follow to prop up the currency in the markets, posing a political challenge for Mr Mečiar. "I don't know if the government is ready to take drastic measures. Probably not."

Pressure mounts for Slovakia to devalue

By Vincent Boland

French lobby
oses case

NEWS: EUROPE

Post-Emu collapse would be 'catastrophe'

Concern rises over nightmare scenario



Preparing for Emu

European monetary officials are preparing for almost every conceivable aspect of economic and monetary union. But there is one scenario that they are not preparing for: Emu goes ahead on time only to break up a few years later. "It is unthinkable, it can't be allowed under any circumstances. It would be a catastrophe," a German official said.

Several economists, including those who support Emu, are starting to express concern about the economic implications of a currency union that is no longer based on a consensus over fiscal policy between France and Germany.

Mr Thomas Mayer, chief German economist of Goldman Sachs in Frankfurt, has just produced an in-depth report highly critical of the lack of "real" convergence - a reference to varying growth and unemployment rates.

He thinks the post-Emu adjustment process could prove divisive.

Mr Mayer said: "At present there are no signs that the politicians, especially in the larger continental European countries, understand

Later efforts to adjust could lead to conflict, writes Wolfgang Münchau

the need for substantially greater wage flexibility in Emu."

He predicts that the first economic consequence of Emu could be increases in unemployment in some states.

This analysis is shared by Mr Günther Thumann, a senior Emu adviser at Salomon Brothers in London and a former top official in the German economics ministry. He has come up with a long-term scenario predicting potential conflict between fiscal and monetary policy between France and Germany that could lead to instability within the Emu zone.

Previously, the most frequently cited economic argument against Emu was the risk of so-called asymmetric shocks - shocks that affect some countries but not others. Past examples include

Cost to banks of euro switch 'over-estimated'

By David White
in Madrid

The cost to banks of switching to the euro will be less than expected, according to a study team at Banco Bilbao Vizcaya, the Spanish banking group.

An internal report at the bank shows that estimates produced for a Europe-wide survey by the European Banking Federation in 1995 were overstated by as much as 50 per cent.

Its conclusions challenge the forecast made by Banco Central Hispano of an adaptation cost for the Spanish banking system of Pta180bn (\$1.2bn). Mr Juan Bengoechea, leader of the euro task force at BBV, suggests the figure is much lower, possibly around Pta10bn (\$730m).

The BBV figure was based on the overall estimate drawn up by the federation, which reckoned the burden for the whole European Union banking sector would be equivalent to about 2 per cent of annual operating costs over three or four years.

This outlook was based on the expectation of a rapid changeover, but the setting of a three-year transition and a six-month overlap for the introduction of euro notes and coins was seen as increasing costs substantially.

In addition to the adaptation costs, BBV estimated that the introduction of the

German unification.

With Mr Lionel Jospin, the new French prime minister, questioning Emu's core economic policy foundations, a new concern has arisen: Germany and France may be pursuing fundamentally incompatible economic and fiscal policies.

Mr Jospin has criticised in particular the strict independence of the future European central bank (ECB), the strict application of the Maastricht treaty's qualifying criteria and the stability and growth pact to restrict deficits in a future monetary union.

Mr Mayer of Goldman Sachs argues that Germany cannot accept a concession on these three key factors. "A violation of these points would probably again trigger an intervention by the Bundesbank, which the government will want to avoid after the recent experience," he said, referring to the government's climbdown over its plan to revalue the bank's gold reserves. The likely thrust of France's new economic policy is a return to some form of demand management, for example to finance job programmes.

Germany, by contrast, remains committed to low deficits - at least in principle - and is instead pressing on with structural reform, albeit slowly.

Germany has pressed ahead with privatisation and some labour market deregulation, and tax and pension reform are still on the agenda.

If the two countries' fiscal positions were to diverge in the long-run, this could lead to monetary misalignments. The risk is proportional to the degree to which the ECB would tighten EU-wide monetary policy as compensation for lax fiscal policies in one or more member states.

For example, if the ECB were to raise euro interest rates because of high fiscal deficits in France and Italy, German economic growth would be constrained and unemployment kept higher than would be the case under a national monetary arrangement. Pressure to bring back the Bundesbank would mount.

Looking further ahead into the post-1999 world, Mr Thumann of Salomon Brothers predicts that Emu will go ahead on time, that it will work in the short run, but that problems would arise later.

He says these are compounded by Europe's inability to embrace wage flexibility: "I am concerned that Europe will not be able to agree on such a model. The danger is that our divergent

euro would take away annual business worth about Pta94bn.

The BBV report concludes that the group's own costs will be around Pta12bn, compared with its initial estimate of Pta18bn.

Moreover, the bulk of this figure - more than Pta7bn - is expected to be opportunity costs, resulting from the diversion of effort to implement the changeover, rather than real costs that would directly affect the group's profit and loss accounts.

Direct costs, according to the report, are now expected to work out at only 27 per cent of the original Pta18bn estimate. The report underlines the importance of adequate planning to keep opportunity costs to a minimum.

Mr Bengoechea said that the task of converting to the euro would be more complex for smaller banks, including many of Spain's savings banks.

They would have a higher proportion of real costs because they lacked the staff resources and would have to take on extra personnel to prepare for the changeover.

The BBV team expects over half its direct costs to come in the field of information technology, with training accounting for just over 20 per cent.

But the bulk of the expected opportunity costs - more than 60 per cent - are in the training area.

fiscal policies will ultimately lead to conflict with monetary policy under a system where wages can only move upwards. The consequence of this would be negative feedback, a vicious circle that can lead to great conflicts between the participants of monetary union. In an extreme case it can lead to one or several members leaving," he said.

In his analysis on real convergence, Mr Mayer of Goldman Sachs depicts differing labour market policies throughout the EU as an obstacle. "It is rather likely that the first asymmetric shock after the beginning of Emu will create labour market crisis in the affected countries," he said.

While the nightmare scenario of a collapsing Emu is not inevitable, its likelihood has risen as a result of the French elections. A consensus is gradually gaining ground that something will have to give: it could be the timetable, it could be French economic policy, or it could be Emu itself.

During the Maastricht treaty negotiations in 1991, EU member states insisted on limiting the parliament's role in Emu preparations to an advisory one. But, next year, things are likely to change.

First, the parliament is entitled to give an opinion on which countries qualify for Emu according to recommendations by the European Commission and the European Monetary Institute (EMI), forerunner of the central bank. EU leaders will make the final choice in May.

Everyone agrees that the future European central bank will be powerful, but will it be accountable? And to whom?

Step forward Christa Randzio-Plath, flame-haired socialist, campaigner for women's rights, and president of the monetary affairs subcommittee in the European Parliament.

With little fanfare, Ms Randzio-Plath and her fellow MEPs are gradually carving out a role for themselves in the world after economic and monetary union. Their goal is to establish the parliament as the body best-placed to exercise a degree of supervision over the future central bank, not just on routine issues such as staffing, but on core policy such as the setting of interest rates.

Mrs Randzio-Plath's model is the US. She recently visited Washington, and cites with approval the Senate confirmation hearings for nominees to the board of the Federal Reserve, and the twice-yearly congressional testimony of Mr Alan Greenspan, the Fed chairman.

Shortly afterwards, MEPs will hold hearings on their nominations to the post of president of the ECB, the vice-president, and the other four to six nominees to the executive board.

Depending on how forthcoming the nominees are, the hearings could offer clues on future monetary and exchange rate policy for the euro.

Mrs Randzio-Plath's committee showed the way in 1994 when Mr Alexandre Lamfalussy, the nominee for president of the EMI, used his hearings to expand on the role of the EMI. His successor, Mr Wim Duisenberg, the favourite to take over the top ECB job, was a little more circumspect.

The most difficult task will be to

persuade the ECB to give a public explanation for its monetary policy decisions, says Mrs Randzio-Plath. Again, she favours US-style transparency, noting the federal open market committee's practice of publishing the minutes of meetings six weeks after the event. But she concedes that the ECB, especially in its first year or so, may want a longer delay in order to build confidence in the financial markets.

Much will depend on building reciprocal confidence with parliaments which still labour under the reputation of being a bit of a travelling circus shuttling between its two homes in Brussels and Strasbourg.

"The Parliament needs to be more mature," says one Commission offi-

cial. "It needs to look at the substance rather than seeing every issue as an excuse to grab more power."

Such comments reflect unease over MEPs muscling into negotiations over the stability and growth pact, the accord on fiscal discipline in the post-Emu world hammered out last year at the EU summit in Dublin.

The parliament adopted several amendments which were largely ignored by the Council of Ministers; but Mrs Randzio-Plath claims the Council has since agreed that public investment should be taken into account during assessments of deficits, and she is pressing for the fines on fiscal delinquents to be distributed to the EU budget rather than shared out among the fiscally sound members of the euro zone.

Last week's titanic clash between the Bundesbank and the German government over plans to revalue Germany's gold and foreign exchange reserves foreshadowed the tensions between elected politicians and unelected professionals concerned about the stability of the currency.

But Mrs Randzio-Plath is unapologetic about her institution's ambitions. "We are a parliament in development. We have to persuade other institutions that we have a role to play in terms of democratic legitimacy because monetary policy is never neutral. It affects growth and employment."

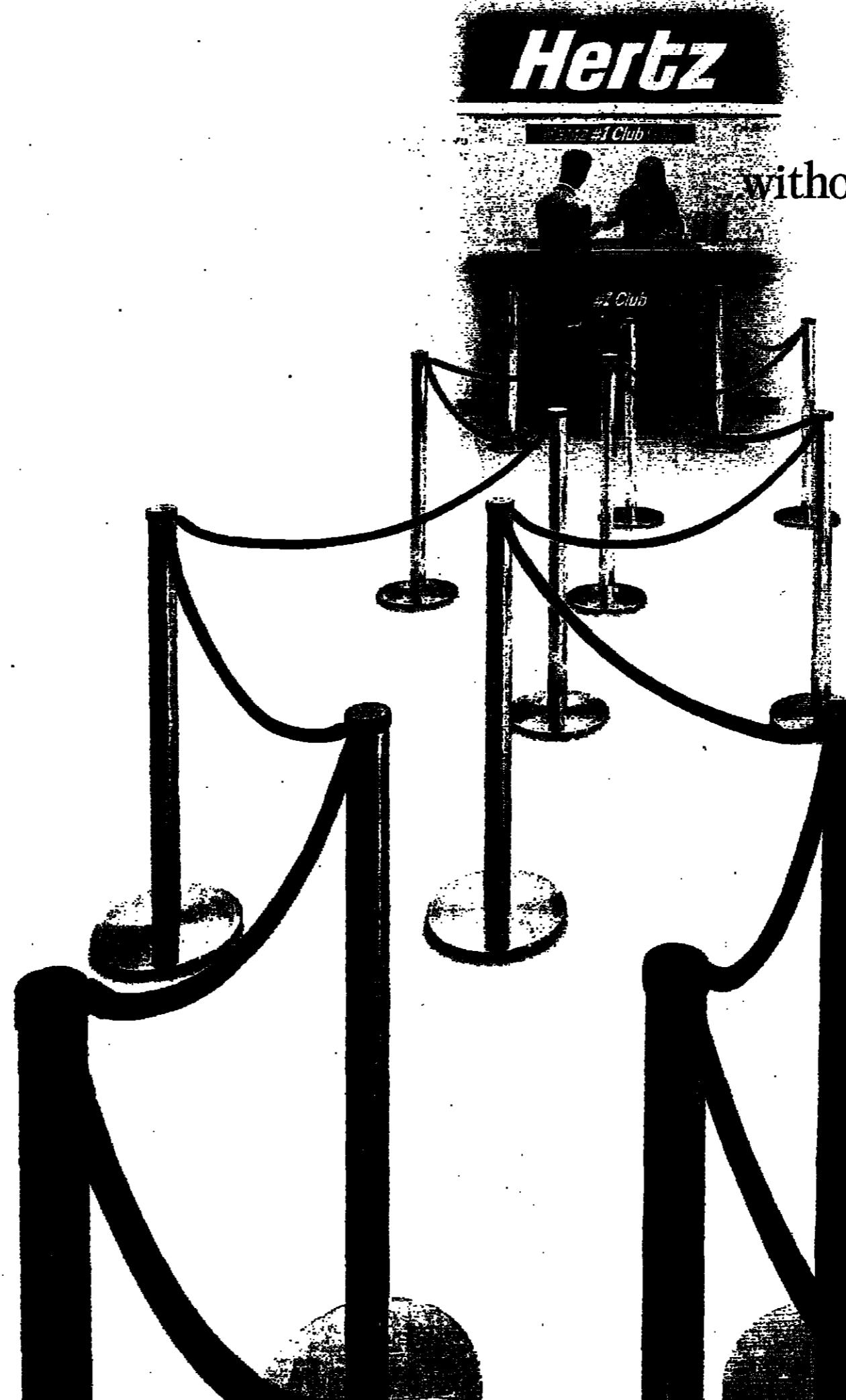
Lionel Barber

Calling a central bank to account



MEPs led by Christa Randzio-Plath (right) want a supervisory role over the Emu, and not just on routine issues, but on core policy matters as well

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NEWS: INTERNATIONAL

Observer doubts hit Algeria poll image

By Rouda Khalif in Algiers

A critical report by international observers on the Algerian elections has pointed to doubts over Algeria's efforts to project an image of "democratisation".

A summary of the report, which was released late yesterday, omits a general statement - expected by both the army-backed government and western embassies in Algiers - that pointed to problems and irregularities but deemed the vote was generally fair.

The report flags two main problems. The first is that several of the 106 observers were not allowed to move freely, as they had been promised, nor attend the vote collections in four of the 48 *wilayas* or provinces. The second is that many felt the voting by the police

and armed forces was not neutral or transparent enough. It was also skewed, often heavily, towards the National Democratic Rally (RND), the pro-government party created three months ago. Some also considered

feared, as the opposition had warned before the elections, that the armed forces vote and those at the mobile polling stations would be used to manipulate the final outcome, which gave pro-government parties a majority

several European countries agreed to send a small number of observers - 106 in all - to act as a deterrent against manipulation of the vote, in the hope that tensions would be eased and that the new legislature

pepsi Union now negotiating an agreement with Algeria - to apply pressure on the Algerian authorities.

Algeria's opposition parties have denounced the results and accused the government of "massive fraud" to inflate the score of the pro-government RND, which emerged with 40 per cent of seats in the lower house.

Algerian officials insisted yesterday the report was unfair because the criticism was due to problems encountered only by some observers. They pointed out that voters in special forces and mobile stations made up just over 500,000 of the total 10.5m who voted, or less than 10 per cent, and that the figures of the United Nations, which was co-ordinating the work of the observers, showed that out of 1,307 bureaux visited, 1,169 were

considered "satisfactory".

The observers who faced problems, however, disagree with the analysis. First, because they believe the evaluation forms they were required to fill did not reflect the "quality" of the elections.

Second, even if most of the rigging took place only in the voting of special forces, they argue, the impact could be larger than the number of voters suggests. This is because the armed forces appeared obliged to vote, which often led to a turnout of nearly 100 per cent, almost all of it going to the RND. The civilian turnout being much lower, the vote of the special forces could have disproportionately skewed the distribution of seats in some *wilaya*, observers say.

Western diplomats have insisted that the legislature could still be made to work

that voting in mobile stations was sloppy compared to the discipline witnessed in the regular voting bureaux.

The report makes clear that there was a split among observers. Many did not encounter serious problems and were ready to give the elections a clean bill of health. Several others, however, including experienced US and Italian observers, had serious doubts. Some

would be seen as a first step towards democracy.

Western governments have long believed conditions for elections of a lower house with limited powers were less than perfect. Held in a climate of continuing violence, they were meant to replace 1991 elections cancelled by the army that the now banned Islamic Salvation Front (FIS) was poised to win. After much hesitation and US encouragement,

Shadow falls over Nigeria gas project

A conjunction of money, oil and politics has hit a big African project

It is a script which for melodrama and confusion could grace a Mexican soap opera. Money, oil and politics have come together to cast a shadow over the \$4bn Nigeria Liquefied Natural Gas scheme - not only Africa's single biggest engineering project, but one of the most ambitious undertakings ever launched to exploit the continent's natural resources.

NLNG Ltd, the joint venture formed by three western oil companies and the state-owned Nigeria National Petroleum Corporation (NNPC) to run the project, is in trouble. Despite a carefully constructed corporate structure intended to limit overt political interference, it has fallen victim to the vicissitudes its founders tried to avoid.

A year after construction began at the site on Bonny Island on the coast of south-east Nigeria, and two years away from its promised date for entering production, the company is without a board of directors. The question of who now controls it and through what mechanism is a matter of conjecture.

Its three western shareholders - Royal Dutch/Shell, Elf of France and Agip of Italy - are still reeling from the recent announcement by Mr Dan Ete, Nigeria's petroleum minister, who controls the state's 49 per cent stake in NLNG. He dissolved the board and ordered NLNG's management to report directly to his office.

The project has had one of the longest gestations of any LNG project anywhere. Conceived 30 years ago, various proposals have founded



Gas being flared in the Niger Delta. The LNG project offers a way to combat environmental problems

over concern about political interference, the choice of foreign partners and questions of funding.

The obstacles were finally overcome only 18 months ago, when, in face of the controversy surrounding the military government's decision to execute Mr Ken Saro-Wiwa, the Ogoni rights activist, shareholders agreed to go ahead with NLNG.

The project was seen as the answer to several problems. First, it was a way to tap Nigeria's vast potential as a gas producer and to position the country to compete in the world LNG market, one of the fastest growing segments of the international energy sector.

But it also offered a way to combat the environmental problems caused by the controversial flaring of the vast

amounts of unwanted natural gas produced alongside the oil in the Niger Delta.

Mr Theo Gerleman, NLNG's managing director until earlier this year, said the signing of long-term supply contracts with foreign customers and Nigeria's decision to allow a majority foreign shareholding - intended to deter government interference - were the main factors that led to the project being launched.

The partners also agreed to put up the capital in advance and place it in a foreign-held escrow account. That was meant to avoid the perennial problem in Nigeria's oil sector of NPPC failing to come up on time with its share of the funding of joint ventures. Mr Ete's actions have dashed the assumption that such a

structure was the key to ring-fencing the project.

NLNG has also suffered from doubts over its supply contracts. It November Enel, Italy's state electricity generator, withdrew from a 22-year contract to buy 3.5bn cubic feet annually, about half the Bonny plant's initial output, ostensibly because of environmental objections to the site of its proposed LNG receiving terminal.

NLNG is still pursuing arbitration proceedings against Enel, much to the consternation of Mr Ete, who claimed to have rescued the deal after a visit to Rome in March.

Given the confusion over the status of the board of directors, it is not clear how NLNG will be able to respond to new proposals from the Italians to find a way around the contractual impasse. These are thought to call for the gas to be landed in France, then piped to Italy.

Western companies, which have already deposited nearly \$2bn in escrow accounts, are refusing to react publicly to Mr Ete's decision. "Less said, soonest mended," said one official. But he acknowledged that while construction work will continue, the confidence so critical for the project has been seriously undermined.

While Shell, Agip and Elf are anxious to meet the minister, the military government's present preoccupation with the recent coup in Sierra Leone, may make it difficult to secure the necessary interest at the highest level to clarify the situation.

Since his announcement,

Mr Ete has refused further comment on NLNG. He is reported confident of enough political support to counterbalance any legal uncertainty over dissolution of the board.

The NLNG dispute is the latest indication of deteriorating relations between Mr Ete and the western companies that produce Nigeria's 2m barrels of oil a day. Mr Ete secured only \$2bn from the federal budget for the oil sector this year, 40 per cent less than his partners deemed necessary to promote expansion.

Western companies further complain the ministry has stalled on agreeing operating budgets and has let arrears build up.

The oil minister claims Nigeria is not receiving a fair deal from western companies. But his tenure has coincided with deteriorating conditions in Nigeria's most important industry.

Escalating violence among oil-producing communities, labour unrest, falling production and nation-wide shortages of petrol indicate all is not well in an industry which provides 90 per cent of the country's foreign exchange earnings.

Mr Ete justified his latest action in the interests of "transparency and accountability," but the NLNG affair (while characteristic of the present state of relations between Nigeria and its partners in the west) is unlikely to enhance either.

Survey: International Gas Index, Pages 9-12

Antony Goldman
Robert Corzine

INTERNATIONAL NEWS DIGEST

Funding rise for Lebanon

Mr James Wolfensohn, president of the World Bank, has announced a big increase in funding for Lebanon and declared his backing for Prime Minister Rafik al-Hariri's deficit financing of national reconstruction. On his first visit to Beirut, Mr Wolfensohn expressed confidence at the weekend in Mr Hariri's policy of accumulating debt to finance rapid reconstruction which some Lebanese politicians, bankers and economists have criticised.

Mr Wolfensohn said he would do the same as Mr Hariri if he were in his position. "We very much trust the government and believe in what they are doing," he declared, announcing the bank had quadrupled funding for Lebanon to \$400m a year from \$100m. The World Bank and its private-sector arm, the International Finance Corporation had allocated \$120m to Lebanon in 1997.

The bank also raised emergency funding by \$30m to \$150m. The extra aid follows a pledge Mr Wolfensohn made during Israel's 17-day blitz of Lebanon in April 1996 to put in place a solid programme of financial assistance for that country.

The bank had already approved programmes for Lebanon totalling \$600m. Another \$1bn pledged at a donors' conference in Washington in December would be approved. These amounts were "very high" compared with the bank's contributions to other Middle Eastern countries. He expected spending of the money by Lebanon to speed up now, after a slow beginning. World Bank and IFC contributions would total \$2.2bn over the next four years.

BIS sees interest changes

The rapid development of real time payment systems around the world could be opening the way for radical changes in the way interest rates are calculated in the interbank market, the Bank for International Settlements said yesterday. Instead of changing interest by the day, banks could charge each other by the hour or minute, which in turn could have implications for monetary policy, the BIS suggested in its annual report.

The situation bears analogies to developments in the telecommunications market, where technological advances have made it possible to bill phone calls by the second, instead of in much longer billing periods. Central banks today draw a sharp distinction between overnight credit, which expands the money supply and affects the wider economy, and intra-day liquidity, which is regarded more as lubrication for the payments system than real credit.

But large value payment systems around the world have been moving away from the traditional method of settling up net amounts owed at the end of the day to real time gross settlement, in which each payment is made as it falls due. "It is possible to imagine a futuristic scenario in which 24-hour trading and real-time settlement in various currencies could help blur the present neat distinction between 'intra-day' and 'overnight' central bank credit," the BIS said.

George Graham, London

Iraq in Syria border moves

Iraq has taken fresh measures to open its border with Syria, closed since the beginning of the 1980s, to ease trade between the two countries, al-Thawra, newspaper of the ruling Baath party said yesterday. "The Iraqi Customs Commission has taken necessary measures to open border points between Iraq and Syria," it added, quoting Mr Hamed Shuker Mahmoud, head of the commission.

All necessary requirements were completed to reopen the al-Qa'im border point opposite the Syrian one of Alukamal and the al-Waleed point opposite al-Timif, Mr Mahmoud said.

The two points would handle Syrian goods that Iraq would purchase under its oil-for-food deal with the United Nations. An Iraqi trade ministry source said at the weekend that Iraq had signed several contracts with Syrian companies to supply Baghdad with wheat, pulses, soap and detergents under the pact.

No decision has yet been made on resumption of commercial and diplomatic ties, but hints in this direction were first made last month during a visit of leading Syrian businessmen to Baghdad. The visit was followed by positive statements from senior officials in the two countries. Iraqi newspapers reported yesterday that Syrian companies would soon organise, in co-operation with the Health Ministry, a medical exhibition in Baghdad.

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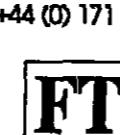
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INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

Yearly data for retail sales volume and industrial production plus all data for the vacancy rate indicator are in index form with 1995=100. Quarterly and monthly data for industrial sales and industrial production show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. The unemployment rate is shown as a percentage of the total labour force. Figures for the composite leading indicator are end-period values.

UNITED STATES

Total sales Industrial sales Unemployment rate Vacancy rate Composite leading indicator

1986 102.5 100.1 6.8 98.5 90.5 93.1

1987 102.5 105.8 8.1 104.2 92.5 90.3

1988 113.0 110.5 5.4 104.9 100.2

1989 115.5 112.5 5.2 97.9 98.8 92.2

1990 116.2 112.3 5.5 92.7 94.7 95.0

1991 113.3 110.1 6.8 91.7 94.4 94.5

1992 117.0 113.6 7.4 104.5 98.6 93.3

1993 122.6 117.5 6.8 97.1 109.8 105.8

1994 126.6 122.0 6.8 104.0 102.5 102.3

1995 133.6 127.4 6.5 97.3 111.4 105.5

1996 138.9 130.9 5.4 97.1 117.6 108.6

2nd qtr 1996 4.2 2.9 5.4 76.3 115.6 108.6

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NEWS: THE AMERICAS

Republicans seek capital gains tax cut

By Bruce Clark in Washington

Republicans in the US House of Representatives yesterday proposed a drop in capital gains tax, and credits for children and college students, in what they called the biggest tax-cutting package since 1981.

Mr Bill Archer, chairman of the Ways and Means committee, presented a bill that would put into practice the \$85bn tax cut which has been agreed in principle by the White House and Republican lead-

ers under a five-year plan to eliminate the budget deficit.

He described yesterday's package as a "solid first step toward a smaller government for bureaucrats in Washington and a larger pay cheque for workers in America".

The bill would cut the rate of capital gains tax, currently 28 per cent, to 10 per cent for couples earning less than \$41,200 a year and to 20 per cent for those with higher incomes. The capital gains rate would also be indexed for

inflation. For companies, a cut in capital gains tax is envisaged from 35 per cent to 30 per cent for assets held for more than five years.

Democrats on Mr Archer's committee, which is responsible for tax-writing, complained Republicans had "siphoned off many of our gains from our current fiscal economic climate and delivered them directly to the rich".

In one of its most controversial proposals, the package suggests eliminating a \$600m-per-year tax break designed to encourage the

use of ethanol, an ecologically friendly motor fuel based on corn.

The tax break has always enjoyed strong support from the farm lobby, including legislators from the Midwest, but oil companies have said it puts fossil fuels at an unfair disadvantage.

Mr Archer said the subsidy was not effective in reducing pollutants and it "destroyed the value" of corn which should be used to feed people and livestock.

In its tax relief for families with children and college students, the

package matched and in some cases outdid suggestions already made by President Bill Clinton.

Mr Archer said his version of a \$500 per year family tax credit - already agreed in principle with the White House - would apply to 4m children, or 1m more than Mr Clinton had suggested.

Yesterday's proposal also raised from \$600,000 to \$1m the ceiling above which inheritance taxes were levied. The committee hopes to complete work on the bill, and send it to the full House, by Friday.

NY stops rot in garbage collection

By Leyla Boultou

Environment Correspondent

Since its liberation from the Mafia, a New York office block owned by the Alabama Retirement System spends \$120,000 instead of \$12m a year on garbage collection.

This is one of the most spectacular results of New York City authorities' battle to free the waste industry from the grip of organised crime bosses who have controlled it for the past 40 years.

The recent successes are ascribed to Mayor Rudolph Giuliani, extensive use of wire-taps and undercover agents, and the arrival of a few large companies keen to inject competition into the Big Apple's rotten garbage market.

City officials and waste industry executives used a New York conference last week to encourage more city businesses to exercise their "right to choose" their waste contractor.

Their main challenge has been to break the system of "property rights" traditionally enjoyed by some 300 smaller waste companies over consumers, and enforced by Mafia-controlled trade associations.

When a contractor called Chambers began hauling waste paper from the Bank of New York at Number One Wall Street, it was presented with a \$790,000 bill for "compensation" from the previous "owner" of that particular "stop".

All this means, says Mr Celso Pastore, that an exchange rate depreciation "can't be done badly and shouldn't be done abruptly".

Mr Malan argues that, unlike in Mexico in 1994, the exchange rate system has been shifted downwards three or four times since the introduction of the plan. The only policy instrument left is monetary policy: interest rates are thus bearing the burden of holding back growth and keeping the current account deficit in check. "We are not growing

because we are not investing and we are not investing because our rates of interest are very high," said Mr Celso Pastore.

Thus the government will confront the issue that is sooner or later faced by all stabilisation programmes based on an exchange rate anchor, with the debatable exception of a currency board: how to move to a more flexible exchange rate system.

This has been achieved successfully in the past for example, in Israel in the 1980s. However, Israel's fiscal position was much stronger than Brazil's is now.

And, as Mexico's 1994-95 crisis showed, sudden exchange rate movements can be very damaging to the private sector and the financial system - even though Brazil's banks appear in better shape than were Mexico's.

However, the exchange rate is being used to anchor the price level. Depreciating the real to reduce the current account deficit risks re-igniting inflation. Meanwhile, exports have grown only modestly, held back by low (though probably improving) productivity.

"This is a structural process and nobody can be sure when it will stop and how far it will go. But it's stronger than most people expected," said Mr Lopes.

According to Mr Affonso Celso Pastore, a former central bank president, the government is boxed in. Its lack of success in pushing through congress the constitutional changes that would correct its fiscal imbalances leaves it with two macro-economic policy instruments: monetary and exchange rate policy.

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However, the exchange rate is being used to anchor the price level. Depreciating the real to reduce the current account deficit risks re-igniting inflation. Meanwhile, exports have grown only modestly, held back by low (though probably improving) productivity.

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Mobile phone standards

NEWS: ASIA-PACIFIC

Telecom groups look to wider ventures

By James Kyne in Singapore

Telecommunications groups are increasingly likely to seek tie-ups with computer manufacturers, software firms and other non-telecoms companies, according to Mr Frank Blount, chief executive officer of Telstra, the Australian telecoms giant.

Mr Blount's message, which he delivered as the largest international telecoms fair ever held in Asia started yesterday, appeared to be partially reinforced by comments from Mr Bill Gates, chairman of Microsoft. Mr Gates said by video link from the US that Micro-

soft would look for partners to develop new telecommunications technology so that one day any computer could be plugged in to any phone system.

"Microsoft is not in the communications business. But the future of our business depends on new communications capacities," Mr Gates said.

The Asia-Pacific region accounted for \$4.3 per cent of the \$160bn raised from telecommunications privatisation throughout the world in the period 1984-96, said Mr Pekka Tarjanne, secretary-general of the International Telecommunication Union, which organises the

world's communication links.

Deregulation in the region has proceeded apace, with the 80 new operators created since 1990. In Malaysia, the ratio of cellular phones to population has climbed by 60 per cent in the past three years. Thailand has more mobile telephones than in all of eastern Europe and the former Soviet Union. In Cambodia, cellular subscribers outnumber those for fixed line services.

Telstra, the Asia-Pacific's second largest operator by revenue, is pursuing a joint venture in Australia and south-east Asia with International Business Machines, the US

computer group, that would offer a complete communications package to customers.

"The customer could get their desktop and all the communications leading to that desktop from one company," Mr Blount said in an interview. "I suggest that you are going to see a lot more" of this type of tie-up, he added.

But past mergers and acquisitions between telecoms companies and computer companies have resulted in a clash of cultures and have been ultimately unrewarding, he said. The best way to seek convergence was by setting up separate joint ventures which would be

focused on selling a complete package to customers.

Mr Blount said Telstra remained in discussions with several telecoms operators on the possibility of an international alliance. Such activities include talks with Comcast, the entity resulting from a merger of British Telecom and MCI, a US carrier.

For Telstra the most important point was to join the right international alliance partly because "you have got to remember that as soon as you have declared yourself with one, you have just made the others' enemies".

ASIA-PACIFIC NEWS' DIGEST

Manila plans industry boost

The Philippine government is launching a six-point plan to reverse the slowdown of the manufacturing sector after a disappointing industrial performance in the first quarter. The plan, which President Fidel Ramos has ordered to be implemented immediately, calls for the removal of cross-subsidies in power rates, a new tariff restructuring programme and liberalisation of the domestic shipping industry. It also includes a moratorium on the setting up of new duty-free outlets and a slimmer government incentive package for investors.

The move was prompted by worse than expected manufacturing figures, which showed growth of 2.3 per cent compared with a 4.9 per cent rise a year ago. It is an indication that in spite of bullish statements from economic policy makers, Manila's confidence in recent economic growth and prospects for the future has been undermined. It also supports critics such as Mr Benjamin Diokno, an economist in Manila known as the "prophet of doom", who has long argued that Philippine growth is based on a superficial boom in the property and construction sectors.

Justin Marozzi, Manila

Singapore industrial growth

Singapore's industrial output rose in April after falling in February and March as its economy continued a gradual upturn. Manufacturing output rose 1.1 per cent in April from a year earlier, after falling 6.9 per cent in March and 3.6 per cent in February. The main impetus came from a 3.1 per cent rise in electronics, which account for 45 per cent of Singapore's manufacturing value-added. The best performers were disc drives, computer peripherals and telecommunications equipment. The cumulative industrial output for the year, however, is 3.9 per cent below the output in the same period in 1996. Electronics output is 7.0 per cent lower.

James Kyne, Singapore

Hanoi groups fail profit test

Vietnam said yesterday that about 50 per cent of state-owned companies in Hanoi had failed to make a profit in the first quarter of this year. The official La Dong newspaper said they were suffering at the expense of leaner private competitors, which paid better wages and were more productive. Figures were not available for state enterprises in the booming south, where many are in joint ventures with foreign investors and may thus appear to be in better shape. Although many state groups have privileged access to land and other resources, many foreign and local economists say they are loss-makers that will act as a serious drag on the economy if not scrapped or privatised soon.

Jeremy Grant, Hanoi

Hard line on N Korea food aid

The US and South Korea yesterday ruled out large-scale food aid to North Korea until it joined peace talks, in spite of United Nations warnings of imminent famine. South Korea said yesterday. "We reaffirmed our position that any major assistance could be discussed during four-party peace talks," the foreign ministry said. US, Japanese and South Korean officials, meeting yesterday in Seoul to co-ordinate policies on North Korea, agreed that foreign aid would help Pyongyang to overcome its food shortage. "North Korea certainly faces difficulties but it could avert famine with 1m tonnes of international food supplies," the foreign ministry said.

Reuter, Seoul

Japan shoulders arms for Asian stability

William Dawkins reports on progress towards a likely new US-Japan defence arrangement

Japan may soon wake up to a more active role in Asian security, after having been a sleeping partner of the US for the past half century.

The wake-up call came over the weekend in the form of an interim joint report with the US, proposing that Japan give substantially greater support than now to US forces in the event of an Asian conflict.

The report, the first full review of US-Japan defence arrangements in nearly 20 years, is seen in Japan as an implicit challenge to its pacifist constitution, which bans so-called collective defence, the use of force against an attack on a partner. It will "inevitably lead to acting in unison with US use of force," says Mr Atsushi Furukawa, professor of constitutional law at Senshu University.

The review was initiated at a US-Japan summit last year and the Japanese cabinet will consider its suggestions in the autumn. It has predictably awakened anxieties in China, acutely sensitive to being ganged up on, and has stirred up rumblings among the anti-US military camp in Japan.

However, the principle of Japan making a bigger contribution to Asian security is gaining increased domestic acceptance, as shown by the moderate tone with which the media greeted the report yesterday. The Yomiuri

How Japan would help the US to help itself

RUSSIA

N.KOREA

S.KOREA

CHINA

TAWAN

JAPAN

CANADA

UNITED STATES

MEXICO

Wartime support would include:

- Refugee relief and transfer operations
- Evacuation for non-combatants via Self-Defence Force facilities as well as civilian ports and airports
- Search and rescue operations at sea
- Inspection of foreign ships to enforce sanctions
- Allowing use of Japanese facilities by US forces
- Provision of material (except weapons and ammunition) and fuel to US vessels and aircraft
- Land, sea and air transportation inside Japan for material including weapons and ammunition, personnel and fuel
- Other "rear area" support, including maintenance, medical services, security and communications
- Intelligence sharing and co-operation in surveillance and minesweeping operations

Shimbun, the largest circulation daily newspaper, said the government should re-interpret – though not change – the constitution to permit collective defence.

The next step will be a parliamentary debate before the final joint report on the review of the US-Japan 1978 defence co-operation guidelines comes out in the autumn. If all goes well, this will lead to legislation on a beefed-up defence pact in the following few months. Constitutional changes are not envisaged.

Why should Japan consider taking a greater security role now? Its post-war economic success was due in part to a comfortable arrangement whereby the US guaranteed Japan's security, allowing it to concentrate on industrial development. Japan gave up the use of force to settle international conflicts, at US insistence, at the end of the second world war and to this day disingenuously calls its own military the "self-defence force".

The balance shifted, however, with the end of the cold war, when Japan became less vital to the US as a bulwark against communism in Asia, just as its success as an economic competitor was starting to create real alarm in US industry.

With the US defence budget under strain, some in Washington feel that it is high time for Japan to make a greater contribution to its own defence.

That sentiment is matched by the mainstream of the Japan's ruling Liberal Democratic party (LDP), and at least half of the main opposition group, the New Frontier party (NFP), who feel that the country is ready to assume slightly more clout on the world stage, commensurate with its economic weight.

The proposals in the report, adopted by senior defence officials at a meeting in Hawaii, would take Japan with the US defence budget under strain, some in Washington feel that it is high time for Japan to make a greater contribution to its own defence.

In such a clash, a Japanese surveillance aircraft would, said a defence official yesterday, be unable to refuse a US request for data on enemy aircraft, even when flying outside Japanese territory.

Are ordinary Japanese and their sensitive Asian neighbours ready to see it take such risks and responsibilities? Probably, yes. In the immediate aftermath of the Hawaii talks, the first objections come only from the most predictable quarters.

In Japan, those living near US bases – notably on the island of Okinawa – are understandably irked. Also predictably annoyed is the leftwing Social Democratic party, a traditional opponent of the US defence pact.

But on balance, the LDP, its ally the New Harbinger party and most of the NFP represent a sufficient majority for the government to have its way. Mr Ryutaro Hashimoto, the prime minister, yesterday showed suitable respect for consensus and stressed that there was no need to rush into an agreement.

There will be no rush, but at the same time, the weekend's agreement in Hawaii is the starting signal for an overdue and very important debate on Japan's role in maintaining stability in Asia.

NEWS: UK

Four men in London trial about Montana site deny charges of conspiracy to defraud

Investors in Butte Mining 'were misled'

By John Mason,
Law Courts Correspondent

Investors in Butte Mining, a company set up to extract supposedly valuable mineral deposits in the US, were misled by those in control of the company not declaring their interests in share issues a London jury heard yesterday.

Mr Clive Smith, a large shareholder who controlled Butte Mining, and three others made several millions of pounds between them after failing to declare they stood to benefit from the issues it was alleged at the Central Criminal Court.

The truth about claims concerning the value of the mining

reserves would also be a central issue in the trial, said Mr Douglas Day, prosecuting for the Serious Fraud Office.

Mr Smith, he said, was "the captain of the good ship Butte, put forward as a stately galleon with as much below the surface as above the surface. In fact, it was a flat-bottomed bulk with very little below the surface".

The four men each deny two charges of conspiring to defraud investors by concealing their personal interests in the share issues. They are Mr Smith, an entrepreneur of Balterley, in north-west England; Mr John Clarke, a Butte director; Dr Kenneth Clews, the managing director of Robertson

Research, a mining consultancy; and Mr Roy Bichan, a Butte director, the then chief executive of Robertson Research and a former president-elect of the Institute of Mining and Metallurgy.

Mr Day said that during a raid on a firm of accountants in Jersey, the SFO found a web of offshore companies and trusts where the defendants and others acting on their behalf had secreted away many millions of pounds from the fraud. Jersey is the largest of the Channel Islands between England and France.

Mr Smith personally received shares worth many millions of pounds while Mr Clarke made £3.7m (£6m), Dr Clews £234,000

and Mr Bichan £73,000, the court heard.

In 1987 and 1988, Butte Mining made two share issues to raise money for the extraction of precious and base metals from a mine in Butte, Montana, USA, the court was told.

The fraud centred on the fact that the four defendants all stood to benefit from the issues because they had personal interests in the mining rights to be purchased and neither investors nor the London Stock Exchange were told of this, the court heard.

The claimed value of the basic ore was some \$222m which would translate into a pre-tax profit of \$137m, Mr Day said. A report by

Robertson Research stated that the real potential of the Butte mine could be double the stated conservative estimates. But the valuation of the mine was disputed, he said.

"One of the main thrusts of the case is that although the Robertson report puts the ore into a proven category of reserves, the Crown's case is that not enough work had been done to justify putting these reserves into such a high category and saying it was economically extractable. The Crown's case is that it was very much not the case," Mr Day said.

After the issues, shares worth £1 rose in value in London to £1.53, before eventually collapsing to just a few pence.

Partners may scupper 'bomb' disposal effort

Big companies are well on the way to tackling the "millennium bomb" but their ability to survive the date change at the end of the century could be compromised by smaller, less well prepared business partners.

This is the principal conclusion of one of the first surveys of year 2000 awareness carried out among large companies worldwide.

The "bomb" - the consequence of the inability of most computer systems to distinguish between this century and the next because of the way dates have been written in computer software - will threaten most business and social systems.

Xephon, a UK-based consultancy, says computer specialists are aware of the danger. "The real problems seem to occur beyond the information technology centre, in embedded systems and in technical, business and legal relationships with partners, suppliers and customers. "Here there is a much larger degree of uncer-

tainty about the future - many respondents either have no plans to explore these areas or simply have not got round to it yet."

It warns: "Bearing in mind that smaller organisations, whose year 2000 survival may be key to the long-term success of the larger sites in this survey, are generally believed to be less aware of the threats posed by the millennium, now could be the time for large enterprises to start including business partners and customers in their year 2000 plans."

The survey was carried out in mid March among 298 users of big computer systems, 159 in the US and Canada, 101 in Europe and 38 elsewhere. These sites, running large-scale software

on mainframe computers, would be expected to be particularly susceptible.

The survey revealed that 70 per cent of the sites still had software to correct. The funds allocated to the problem, however, remain small. Almost half the sites surveyed were applying less than 5 per cent of their software resources to the "bomb". The US is clearly ahead of Europe in the amount of resources allocated to the problem and the number of sites which had completed their remedial measures.

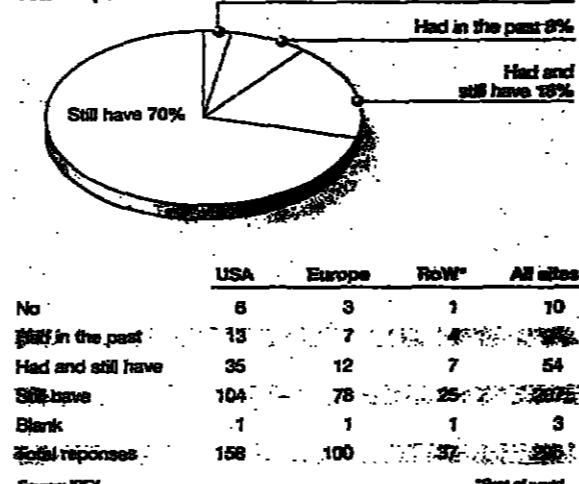
Two thirds of the sites said they expected to commit more resources to the problem in future while just over half said they planned to acquire staff to work exclusively on year 2000 software.

The Xephon survey confirms that software specialists with the skills to work on older software will become scarce and will be able to demand premium salaries: "It, and it is a big if,

How IT centres face the millennium

Do you or have you had in the past, any production applications using a two-digit date format for the year which may cause problems in the year 2000?

Total responses



Source: Xephon

the programming resources are available and affordable, most organisations seem reasonably well prepared to cope with their own requirements" it concludes.

Xephon describes as "chilling" the fact that so few seem prepared to investigate the state of preparedness of key suppliers, customers and business partners. Almost a third, for example, had no plans to check the prepared-

ness of companies they used for facilities maintenance, while a quarter had no plans to check on companies in their supply chain. This, Xephon says, is taking trust to the cavalier level.

The survey was carried out for Ibx, an organisation for managers of big systems. Ibx is sponsored and administered by Xephon.

Alan Cane

Deal on costs
at Lloyd's
tribunal

By Christopher Adams,
Insurance Correspondent

Mr Derek Walker, a former underwriter at Lloyd's of London found guilty of negligence by the High Court three years ago, has been landed with a bill of up to £100,000 (\$163,000) after negotiating a settlement with a Lloyd's tribunal.

Mr Walker was one of three underwriters at Lloyd's successfully sued by a group of Names - individuals whose personal assets have supported the insurance market. They were some of the worst hit by the heavy losses of the late 1980s and early 1990s.

He appealed against costs imposed on him last year by a Lloyd's disciplinary tribunal, which had found him guilty of misconduct and supplying false information to auditors. Lloyd's demanded he pay £96,000 towards costs and a £20,000 fine, as well as his own expenses of more than £140,000.

Mr Walker's lawyers said yesterday that a settlement had been reached and the original bill reduced. Mr Walker is still expected to pay a substantial part of Lloyd's costs. The fine will also remain.

Electricity competition warning

By Simon Holberton
in London

Electricity competition will fail to deliver gains to Britain's 25m retail consumers unless National Power and PowerGen are forced to sell more generation equipment, according to London Economics.

Its report was prepared for East Midlands Electricity, the formerly state-owned enterprise which is now a subsidiary of Dominion Resources of the US. The study has been sent to Professor Stephen Littlechild, director-general of Ofgem, the industry regulator, and is due to be given to the Department of Trade and Industry today.

It comes ahead of a meeting on Thursday between Mr John Battle, the energy minister, and the chiefs of the

"bulge" looming for powered two-wheelers as well as cars the country's motorcycle dealers are well on course to exceed last year's total market of just under 70,000. The "bulge" occurs when up to a quarter of the year's total sales are made in a month because of the issue of a new registration fix.

"The sales figures for the year so far show clearly that people are fed up with unreliable public transport and permanently congested streets," Mr Kevin Kelly, director of the association, said last night. The association represents 400 franchised motorcycle dealers. The 400 are the majority of those left after the collapse of the UK powered two-wheeler market during the 1980s and early 1990s. Some 315,000 powered two-wheelers were sold through more than 2,000 dealers in 1980, the industry's record year. It also marked the start of a decline which lasted until 1993, when sales had dropped to 46,724 and virtually an entire retailing structure had been laid waste.

power stations to Eastern Electricity.

London Economics says the bidding by the three generators deviates from underlying costs. "In a more competitive market a higher degree of correlation [between costs and bids] could reasonably be expected," it says.

Since the end of last year both National Power and PowerGen have been attempting to get electricity companies to sign long-term supply contracts.

It warns, however, that if this is permitted the contracts could be designed so that they prevent new entry into generation and extract excess profits from consumers.

Lex. Page 20

Motorcycles find new niche

By John Griffiths in London

Worsening traffic jams are contributing to a renaissance for motorcycles and scooters. Total UK sales may reach 100,000 this year for the first time in more than a decade.

Statistics issued by the Motorcycle Retailers Association yesterday show that sales in the first five months of the year rose by 34 per cent to reach 32,288 - up from 24,028 in the same period of 1996. With the traditional August sales

expected to bring the total to 100,000, the industry's record year. It also marked the start of a decline which lasted until 1993, when sales had dropped to 46,724 and virtually an entire retailing structure had been laid waste.

Motorcycle industry observers regarded the decline as marking the end of an era in which motorcycling had been regarded mainly as an affordable alternative to a car for much of the working population.

The renaissance, according to Mr Kelly, "is based on a completely different market: it is mainly leisure-based, with much more stylish and expensive machines being bought - but with their appeal now greatly increased as a result of their ability to cut through congestion".

The company is looking at a listing on the Aim market.

NICO COLCHESTER PRIZE FOR EUROPEAN WRITERS

Applications are invited for a new prize, established in memory of Nico Colchester, who died in 1996 at the age of 49, after an outstanding career at the Financial Times, The Economist, and the Economist Intelligence Unit. Nico was one of Britain's finest writers on foreign, especially European, affairs as well as business and technology, and one of his particular talents was the use of humour to cast light on serious matters.

The trustees of the Nico Colchester foundation will award the prize to the best, specially-written 1,000-word article that reflects that flavour of Nico's own work. Applicants should submit their article, in English, on a subject they believe to be central to the future of Europe's political, economic, scientific or business development.

Applicants should be young, should be pursuing or intending to pursue a career in journalism, and be citizens of a European Union country other than Britain.

The prize will consist of a three-month internship at The Economist, in the autumn of 1997. The foundation will provide a bursary of £4,000 to cover travel and accommodation, while The Economist will pay a small weekly stipend. The 1998 prize will be an internship at the FT.

Entries, by the closing date of June 27th, should be sent to: The Editor (Nico Colchester prize), The Economist, 25 St James's Street, London SW1A 1HG.

The foundation for this prize has been established jointly by the Halifax bank, the Financial Times and The Economist. Anyone wishing to make further donations to the foundation may write to the Nico Colchester Foundation trustees, c/o the Editor, The Economist.

Importers' share of market for commercial vehicles well below figure for cars

Truck registrations down 9 per cent

By John Griffiths

Registrations of new trucks were 9 per cent lower last month than in May 1996, the Society of Motor Manufacturers and Traders reported yesterday.

The industry could take some consolation from the fact that the decline was less than in earlier months. The sector's continuing weakness, however, is producing mounting concern.

Registrations for the first five months of this year were 19.5 per cent lower than in the comparable period of 1996. Last month's performance was described as "disappointing" by Mr Roger King, the SMMT's public affairs director.

The decline in the trucks

sector last night. The association represents 400 franchised motorcycle dealers.

The 400 are the majority of those left after the collapse of the UK powered two-wheeler market during the 1980s and early 1990s. Some 315,000 powered two-wheelers were sold through more than 2,000 dealers in 1980, the industry's record year. It also marked the start of a decline which lasted until 1993, when sales had dropped to 46,724 and virtually an entire retailing structure had been laid waste.

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shared among most truck manufacturers. The exception was IVECO Ford, which registered an 11 per cent increase, despite the market's awareness of its deci-

sion to close truck manufacturing in the UK and rely on IVECO-built imports.

Unlike the car trade, in which imports are taking a growing portion of the mar-

ket, imports of commercial vehicles of all kinds fell again in May to 47.3 per cent, from 47.9 per cent a year ago. Increased activity by retailers and small busi-

nesses is thought to lie behind a sharp rise in the market for new panel vans, typified by Ford's market-leading Transit. In May, Panel vans are the larger type which are not based on car designs.

Last month's 22 per cent year-on-year rise in registrations to 11,666 represents an acceleration of the recovery in this sector - which includes light pick-up trucks - since the start of this year. It brought total registrations for the year's first five months to 53,100, a year-on-year rise of 4.1 per cent.

The market for light vans, mainly those derived from cars, also improved last month, rising by 6.7 per cent, year on year, to 7,082.

Tigers fill up, Page 19

UK NEWS DIGEST

US toy group in \$3m NI move

Step2, a US manufacturer of plastic toys, to open its first factory outside the US in Coleraine, one of the biggest towns in Northern Ireland. Step2, founded in 1981, is based in Streetsboro, in Northern Ohio, and has three factories in the state. It supplies big retailers such as Toys R Us with products including climbing frames and ride-on toys. It also makes plastic household products such as garden furniture and mailboxes.

The company is to invest £1.5m (\$3.1m) in the Coleraine plant, and has received a grant of almost £60,000 from the state-owned Northern Ireland Development Board. Step2 said it had considered other sites in the UK and Ireland for the factory, which will be its European production centre. The Step2 announcement is the latest in a series in the past week which will see more than 1,000 jobs being created in Northern Ireland. The Step2 factory will employ 52 people.

THE ECONOMY

Output increases 1.2% in April

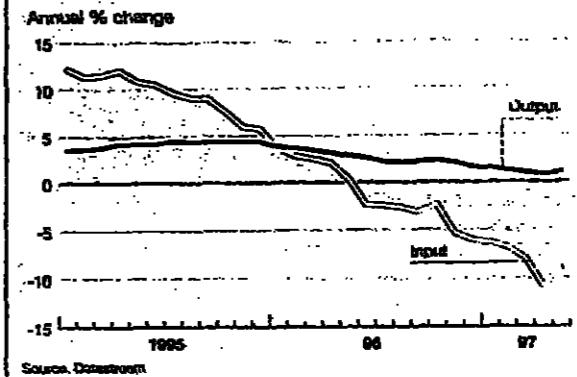
Industrial output surged by 1.2 per cent in April, after a fall of 0.2 per cent in March and a 0.5 per cent decline in February, according to the Office of National Statistics. April's boost pushed the annual increase in industrial output to a healthy 2.2 per cent compared with the increase of only 0.2 per cent in the year to March.

The pick-up in domestic demand was helped by an improvement in the manufacturing sector. Its output grew by 0.6 per cent during April, translating into an annual increase of 2.3 per cent. In the three months to April, manufacturing grew by 0.7 per cent, from 0.4 per cent previously. By comparison, the latest gross domestic product figures showed service industries growing at a quarterly rate of 1.1 per cent.

Mr Simon Briscoe, economist at the Nikko Europe securities house in London, said the production figures were stronger than expected and manufacturing was performing better than anecdotal evidence suggested. But he warned that Mr Gordon Brown, the chancellor of the exchequer, should not be tempted into leaving taxes untouched in the Budget on July 2. "Just because the weakness of exports is being masked does not mean that all is rosy in the economy. Policy should still be biased towards fiscal measures," he said. Meanwhile, retailers reported that sales were continuing to grow at a steady level, up 4.8 per cent.

Producer prices

Annual % change



2 INTERNATIONAL GAS INDUSTRY:

LIQUEFIED NATURAL GAS • by Robert Corzine

For many years the world's liquefied natural gas industry has been run on the lines of an exclusive club. Everyone knew each other, and perhaps more importantly, the handful of buyers and sellers agreed on a set of rules that, in the words of one executive, "defined the simple laws of economics".

Buyers such as Japan agreed to pay premiums for secure LNG supplies and to guarantee the purchase of large volumes over long periods. Sellers installed expensive redundancy to their plants to reassure the buyers. They also accepted relatively low returns on a net present value basis, in exchange for large, long-term cash flows.

But the cosy, club-like arrangements between three big blue chip Asian buyers - Japan, Taiwan and South Korea account for the lion's share of the world's LNG trade - and a handful of sellers are being challenged by entrants to the industry and the emergence of markets with radically different requirements.

Over the past few years a large number of countries with significant gas reserves in the Middle East, Africa, the Caribbean and Asia have announced their intention to enter the industry, while the established sector leaders, such as Indonesia and Malaysia, have decided to add to existing capacity.

Executives say the surge in activity is partly due to improving economics. Although most LNG projects are multi-billion dollar ventures, the "gold plating" that characterised many of the first generation plants, with their emphasis on reliability, is no longer seen as such an essential element. In addition technological progress has helped to bring down the unit cost of the individual liquefaction processing units or trains, which have also grown considerably.

The market for LNG has also proved to be robust. The environmental and economic benefits of using LNG to fuel combined cycle gas turbine power plants has been a powerful factor behind growing demand in both the Asian LNG-consuming countries and in new markets.

Another important factor behind the growth of the



Asia leads the LNG field but other regions are expanding - a new LNG plant in Trinidad owned by the Atlantic LNG Company is aimed at Europe and the US

Cosy old club sheds its exclusive image

New projects and new rules may impact on old markets

industry has been access to the large amounts of capital needed to underwrite such deals. In recent years bankers in Europe and the US have joined the Japanese banks in funding projects.

Qatar is a case in point. Ten years ago, say bankers in London, few big international banks would have been prepared to lend the billions of dollars needed to get the Qatar Gas and Ras Laffan gas projects off the ground. But the combination of long-term contracts from Japanese and South Korean utilities and the long-term US dollar cash flows produced by such projects means bankers are no longer reluctant to make large loans to projects in relatively unknown countries.

Although some new LNG ventures, such as the Nigerian project at Bonny Island are aimed at Europe, the main emerging markets remain in Asia in China, India and Thailand.

But whatever changes are in store, there seems no shortage of companies seeking a way into the business. As Mr Houston notes: "Once the debts have been paid off, LNG plants are an enormous cash machine."

to see them end.

But a big question facing the industry is whether new projects aimed at second or even third tier consuming markets will find the same levels of financial support as those aimed at traditional LNG consuming countries. There is also concern as to whether new rules will upset the established way of doing business.

For the time being the old markets will continue to buy in the traditional way," believes Mr Martin Houston, director of LNG at British Gas International, the upstream arm of BG plc. "But the conundrum for a lot of people is how will the new LNG business impact on the old markets.

Such countries might also need more flexibility in the long-term contracts that underpin the industry. Shorter contracts, price re-openers and flexibility in volumes may soon make an appearance. But not everyone in the industry expects radical change. "I don't see vast changes in the structure of the contracts," says Mr Doug Buckley, head of the downstream gas business at Shell's Malaysian subsidiary, a minority partner in the giant Bintulu LNG project.

But whatever changes are in store, there seems no shortage of companies seeking a way into the business. As Mr Houston notes: "Once the debts have been paid off, LNG plants are an enormous cash machine."

and the price they may be willing to pay. "Volume could also be a stumbling block," says Mr Houston.

The viability of new LNG markets may also depend on how successful producers are in attracting LNG users outside the power generation sector.

The problem is getting the gas to market, as John Soderbaum, principal author for the Paris-based International Energy Agency's *Asia Gas Study*, and *Asia Electricity Study*, and now independent consultant, says. "It's a bit of a chicken and egg situation. Once there is supply, then demand will grow. We have seen it again and again.

As soon as a piped grid is in place, power plants and industrial users start switching over. "And once the infrastructure is in place to supply gas, then there are big incentives for other companies to explore if they are able to supply gas through the pipelines," Soderbaum says.

When gas is available to consumers then there is a lot in its favour. The fuel is efficient, its environmental impact in terms of polluting emissions is lower than for other fossil fuels, and gas fired power plants can be built at lower cost and more quickly than coal fired and nuclear power plants.

But in the power sector in

ASIA • by Andrew Symon

Foundation for regional growth

Investment is needed if ambitions are to be more than pipe dreams

Gas in Asia is promising to enter a new era, becoming a key building block for economic development in the region. But if gas is to achieve its potential then a huge amount of capital is needed to build the infrastructure to transport gas to markets - be it for domestic transmission systems for countries which have their own gas resources or for gas traded across borders to those without through pipelines or liquefied natural gas (LNG) processing, shipment and receipt port facilities.

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But in the power sector in

the region are expanding at about six per cent a year, some five times the world rates. However, Asia's share of world gas consumption is still only 10 per cent or about 7 trillion cubic feet (TCF) a year. This is despite the often near double digit GDP growth rates of countries in the region.

There are plenty of gas resources that can be harnessed within the region with a total reserves to production ratio (R/P) of more than 65 years and good prospects for more discoveries.

The problem is getting the

gas to market, as John Soderbaum, principal author for the Paris-based International Energy Agency's *Asia Gas Study*, and *Asia Electricity Study*, and now independent consultant, says. "It's a bit of a chicken and egg situation. Once there is supply, then demand will grow. We have seen it again and again.

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Europe with connections between east Siberia and the Russian Far East to Japan, Korea and China. There is talk of pipelines from Turkmenistan in Central Asia through China to Japan, from Turkmenistan to south Asia, and a trans-Asian system.

However, most observers believe that regional and sub-regional pipeline development will be incremental. In the meantime, LNG sea shipment will continue to play a large role with Thailand, India and possibly China becoming importers, at least until local reserves and systems are developed and international pipeline connections are made.

"There will not be a grand government plan approach," says Mr Soderbaum. "It is a question of governments not having money for grand schemes. What we will see is a piecemeal approach with countries working up their own domestic pipeline systems within their countries and the economics of connections between countries will become increasingly obvious. Governments will do some of it, while the private sector will step in more and more."

This seems to be starting to take place in south-east Asia. A pipeline is under construction involving Total of France and Unocal of the US to supply gas from Burma to Thailand, a controversial project in the light of the new US sanctions on Burma. Proposed are pipelines from Indonesia's large Natuna D-Alpha field in the South China Sea to Thailand, possibly with a connection to Malaysia, and from Indonesia's West Natuna field to Singapore.

Within forums such as Asean and Apec, the focus is on energy sector co-operation on the seemingly pedestrian matters of harmonising technical regulations over sizes of pipe, gas content and gas pressures as well as harder questions of gas pricing and third party access, especially of suppliers, to pipelines. "People talk of deregulation, but it is more a matter of changing regulation, and designing smarter, better regulation," says Mr Soderbaum.

* Andrew Symon is the Singapore-based editor of the Financial Times monthly newsletter, *Asia Gas Report*

LNG Demand in Asia Pacific (million tonnes)

	1994	1995	1996	1997	1998	1999	2000	2001
Japan	41.2	41.5	46.8	51	55.5	60	60	70
S. Korea	5.7	6.8	9.5	10.8	12.5	15	20	25
Taiwan	2.2	2.5	2.5	3	3	12	12	14
India					2.5	2.5	2.5	2.5
Thailand					2.6	2	2.6	2.6
China					2.4	2.4	2.4	2.4
Total	49.1	50.9	53.5	57.8	61	65.5	70	75
Source: Cedigaz and East West Centre, Hanoi					100-110	94.5	118.5-127	

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EU LIBERALISATION • by Neil Buckley

A market in transition

Most barriers to cross-border competition are falling but some obstacles remain

After eight years of negotiations, the question of an agreement to open the European Union's \$100bn-a-year gas market to cross-border competition has finally become one of when, rather than if. But the battle is not over.

EU energy ministers made less progress than hoped towards bridging the biggest remaining gap in Europe's single market at a meeting last month – partly due to political uncertainty in France, which was between the two rounds of its parliamentary elections.

The victory of the French Socialists, more cautious about liberalisation even than their predecessors, will pose new questions over the planned directive.

It also complicates the task of the Netherlands, still considering whether to hold a special ministerial meeting to try to tie up an agreement on gas before the end of its six-month presidency of the EU on June 30.

June 24 has been earmarked, but officials say the meeting will only be called if it is virtually certain agreement can be reached. Mr Hans Wijers, Dutch energy minister, put the chances at "50-50" before the French Socialists' victory.

Progress towards a single market in gas has been hampered by certain EU states' desire to defend powerful national monopolies. There are also concerns about the strategic importance of gas, since 40 per cent of EU needs come from external suppliers – Russia, Norway and Algeria. The proportion is forecast to rise towards 60 per cent early next century.

But Mr Christos Papoutsis, EU energy commissioner, says breaking down bilateral relationships between gas distribution monopolies and non-EU suppliers is the best way of securing future supplies. A single gas market,

with pipelines spanning the continent, would make Europe better able to cope with supply interruptions.

"If we don't have an internal market in gas, that means every member state will be dependent, and ultimately the European market will be dependent, on external gas suppliers," he says.

Competition between gas suppliers should also lead to lower prices for industrial customers, and stimulate demand growth.

But the differences between the gas and electricity markets mean the shape of the gas directive will be somewhat different from the electricity directive agreed last summer.

The biggest difference will be the provision for "derogations", or temporary exemptions, for large gas distributors from the requirement to open their networks to competitors, to the extent that doing so would cause demand for their gas to fall below levels they had signed long-term contracts to buy.

This is the solution to the complex question of long-term, "take-or-pay" contracts – the issue that has taken up most negotiating time.

Other EU states have eyed warily the problems which await British Gas, the former UK monopoly, after liberalisation of the UK gas market. Competition eroded its market share, leaving it with billions of pounds of gas it was contracted to buy but could not use, often at prices higher than prevailing "spot" prices.

Both internal EU gas producers and external suppliers have also followed the issue anxiously. They need long-term contracts as guarantees before pouring the hundreds of millions of dollars required into developing gas fields.

All EU states have agreed in principle to derogations, but are divided over the criteria to be used for granting them – and who should decide.

Mr Papoutsis insists the European Commission should police the issue. "The commission must

have responsibility in this case, otherwise there will be no certainty among member states on the mechanism that will be used," he says.

States such as Germany and France, however, insist decisions should be made at national level – something which makes pro-liberalisers profoundly uneasy. Large gas users say derogations could be abused to keep gas markets closed.

A compromise may leave the decision over derogations affecting existing take-or-pay contracts at national level, but give the commission power over future contracts entered into after the gas directive is in force.

The second important difference from the electricity directive is likely to be the mechanism for opening the gas market to competition.

The precise figures – as opposed to the mechanism – will be the last element to be agreed. As with electricity, where about 25 per cent of the market must be opened initially, rising to about 25 per cent after three years and 32 per cent after six years.

But the gas directive is likely to mix such "quantitative" targets with "qualitative" criteria, or definitions of types of consumers which will be eligible to shop around for gas supplies.

The draft directive before ministers last month said all gas-fired power generators, irrespective of size, would be "eligible customers", plus other large users consuming more than a fixed volume of gas. If opening the market to these eligible customers did not result in a total percentage opening of the market between agreed minimum and maximum levels, EU states could either broaden or narrow the definition of eligible consumers in order to bring the total percentage opening within the required gas band.

Both the minimum and maximum percentage levels would be increased after five years and 10 years.

The last French government, however, came up with alternative proposals. Instead of percentage bands for market opening moving over time, it wanted the definition of eligible customers to be agreed in principle, with the driving force behind the rapid, but phased opening of the domestic gas market of 15m consumers to competition in 1998.

Not surprisingly, she is generally pleased at the evolution of competition in the UK. "It's gone remarkably well," she says. "Much better than I expected."

Ms Spottiswoode disputes the view that the UK example is of little use to Europe.

Although she concedes that

the national gas surplus that emerged in Britain around 1994 was unique – in that it allowed the government to set a faster pace of reform than many industry figures thought possible – the underlying factors behind

the opening of the UK market are just as relevant to continental Europe.

The main justification is competitiveness, she says. The decision for many European industrial gas consumers will be whether they relocate to countries with cheaper supplies.

But continental Europeans used not slavishly copy Britain's formula. "We only want to create a chunk" in the present monopoly system, she says. Once even limited competition is established, Ms Spottiswoode is confident that the benefits of free markets will soon be embraced, even if they differ in structure from the UK.

If the Netherlands cannot get an agreement, Mr Papoutsis has said he will insist on Luxembourg, incoming holder of the EU presidency, however, would prefer the Netherlands to tie up the deal.

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Clare Spottiswoode: "The culture is changing at BG"

Competition allows you to create a British Telecom or a British Airways. It means the complete transformation of a company."

But competition has also created some problems, such as the future of the take or pay contracts on which the monopoly industry was based.

Some of Ofgas' critics believe her approach has been "too academic" however. They say Ofgas has taken steps in isolation, and without thinking through how its actions may affect the reliability of the pipeline system in the long term.

Ms Spottiswoode is unperturbed. Her goal is to strip Transco, BG plc's pipeline subsidiary, down to its narrowest natural monopoly.

She believes her tough approach to Transco is having a beneficial effect on the company. "The culture is changing at BG," she says. "They will emerge from this a leaner and more competitive company."

Continental European governments who have watched the painful process of reform and restructuring at the old British Gas might disagree.

But Ms Spottiswoode says they should set themselves a simple question: "Do you want a sleepy giant or a nimble international competitor?"

Although Ms Spottiswoode says continental Europe needed not embrace the full market liberalisation model of the UK, she believes it will eventually emerge because of consumer pressure.

Once power stations and some industrial users are given a choice of gas suppliers, it is only a matter of time, she believes, before it cascades into the domestic market. "Especially if it works well over here."

UK LIBERALISATION • by Robert Corzine

Fast model which may be followed

A culture change followed the opening up of the British market

To some, the rapid liberalisation of Britain's gas market over the past few years has been a compelling reminder of just how powerful competition can be in lowering prices and extending choice to industrial and individual consumers alike.

But others, including many executives in continental European gas monopolies, see it as a unique and unsettling experiment with little relevance to their countries.

But what does one of the main architects of UK liberalisation and a prominent advocate of European gas competition think? Does the UK model have any relevance to continental Europe?

Ms Clare Spottiswoode is the director general of Ofgas, which regulates the monopoly aspects of Britain's gas industry. She has also been the driving force behind the rapid, but phased opening of the domestic gas market of 15m consumers to competition in 1998.

Not surprisingly, she is generally pleased at the evolution of competition in the UK. "It's gone remarkably well," she says. "Much better than I expected."

For gas producers, distributors and users facing the biggest change in the market for decades, who does the deal is not important. But they would like it to be done quickly.

Not surprisingly, she is generally pleased at the evolution of competition in the UK. "It's gone remarkably well," she says. "Much better than I expected."

But should the continental European also adopt the UK method of regulation, in which a single individual is given wide-ranging powers with little accountability? I can't see any other (Euro-

pean) country going for an independent regulator," she admits. Nor is a European Union gas czar likely to emerge. "No one wants an EU regulator."

The liberalisation of the UK gas market has not been without its casualties, however. British Gas – the old monopoly "now demerged into BG plc, the pipeline operator, and Centrica, the domestic gas supplier – has seen its share price suffer badly in recent years as Ms Spottiswoode and her colleagues have accelerated the pace of liberalisation.

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EUROPE • by Robert Corzine

Trading partners watch and wait

As the network extends across the continent, key exporters must take stock

The massive map that takes up an entire wall at the Milan control centre of Snam, Italy's gas supply monopoly, illustrates the scale of moving vast amounts of gas from remote areas of Europe and North Africa to the heavily populated industrial heart of the continent.

Coloured lights denote the status of compression stations along the thousands of kilometres of high pressure pipelines that snake back to the great gas fields deep in western Siberia and across the Mediterranean Sea to Algeria's Sahara desert.

Other lines that meander across the North Sea bring in gas from Norway's offshore fields. Late next year the UK-Continent interconnector between the east coast of Britain and Zeebrugge in Belgium is due to be commissioned. Its opening will mark the completion of a pan-European gas pipeline system and the emergence of the UK as a gas exporter to continental Europe for the first time.

For some it will be seen mainly as a technical achievement. But for others, including the main gas exporters to Europe, the completion of the network will mark the beginning of a new stage in the \$100bn-a-year European gas industry. They sense that change is on the way irrespective of whether the European Union this year approves a Gas Directive.

But what is not so clear is how that change will affect Russia, Algeria and Norway, the main non-EU suppliers, and the Netherlands, the principal gas exporter within the Union.

The importance of those countries to the European gas industry cannot be over-emphasised. Likewise, the importance of the European market to their economic and, in some cases, political stability, is significant. The gas exports sent to western

Russia by Gazprom, Russia's natural gas giant, account for 6.8 per cent of that country's GDP and provide a quarter of the government budget. Long-term contracts between Gazprom and western Europe are worth about \$10bn over the next 15 years. In Algeria's case gas and oil revenues fund the government's bloody struggle with its Islamist opponents.

Critics of liberalisation point to the EU's dependence on such countries as one of the main reasons for maintaining the status quo. They argue that liberalisation only worked in North America and the UK because both were self-sufficient in gas.

Advocates of liberalisation say competition helps create deep liquid markets that will encourage new suppliers. "Are you more secure from three sources or from 50?" asks Mr James Ball, managing partner of London consultants Gas Strategies.

Some producers warn, however, that they will not continue to invest billions of dollars in production and transportation facilities without an assurance of a return. Others also want to be reassured that a potential price-free-for-all would not undermine the sanctity of long-term contracts.

Exxon, which along with its North Sea partner Royal Dutch/Shell, is a leading gas producer within the EU, accepts that changes are needed to Europe's gas market. But it warns of moving too far to reform the present system, especially as it pertains to long-term contracts.

"Minimum offtake (take or pay) provisions are needed to underpin past and future investments," it contends.

That view is likely to be shared by the big non-EU producers. But is it enough for them to focus their lobbying effort on retaining at least a semblance of traditional contracts? Should they be looking beyond their role as suppliers?

Mr Ball of Gas Strategies says they need to begin to position themselves now for a liberalised market. "Staying in one place as a producer is inherently insecure," he says. "They need to go downstream now."

He believes Gazprom, which has entered a number of downstream ventures, is best placed to weather liberalisation. Algeria has made some moves downstream, including a marketing joint venture with British Petroleum. But Mr Ball says Sonatrach is handicapped by "the inbuilt conservatism in Algeria".

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4 INTERNATIONAL GAS INDUSTRY

THE GULF • by Robin Allen

Lost opportunities as politics hinder prosperity

Suspicious and hostility still plague an area rich in resources

The history of gas development in the wider Gulf region over the past two decades is largely a story of lost opportunities, with some individual states now trying to make up for lost time.

All governments in the region, Iran, Iraq, and the six states – Bahrain, Kuwait, Oman, Qatar, Saudi Arabia and the United Arab Emirates (UAE) – which comprise the Gulf Co-operation Council (GCC), have traditionally regarded their upstream oil and gas areas as state monopolies, to the exclusion of the private sector with its emphasis on risk, innovation, and competitive market pricing.

Apart from owning 65 per cent of total proven global oil reserves, these eight countries also possess more than 30 per cent of the world's supplies of

natural gas. Iran is second in the world league behind Russia and Qatar fourth behind North America. Abu Dhabi, the richest of the seven city-states which make up the UAE, and Saudi Arabia, are not far behind Qatar.

Politics has played havoc with the development of gas resources. Instead of pooling their energy assets and deregulating their economies, the contemporary history of these states is marked by mutual suspicion or outright hostility, coupled with an almost total dependence on foreign technology; and, in the case of Iran and Iraq, fractious or non-existent relations with precisely those western countries which can provide the technology they need.

More than 15 years after its formation, the GCC, which has mutual economic development at the core of its charter, has done nothing to develop a regional gas or power grid.

Five main reasons lie behind the

recent enthusiasm for LNG projects. Firstly, once development costs are amortized, states earn extra revenue from liquefied natural gas (LNG) customers.

Second, Gulf governments get paid for the gas feedstock supplied to petrochemical companies; and third, since governments own a majority stake in the petrochemical companies, they earn more money from export sales of petrochemicals products.

Fourth, the condensates which accrue from separating the gas liquids also find a ready market; with the additional bonus that sales of condensates are not limited by OPEC quotas. Fifth, the mere construction of LNG facilities and petrochemical plants spawns a mass of jobs and local sub-contracting, supply, and service industries.

If Gulf states have traditionally been unable to combine on regional gas projects, a few at least, notably Abu Dhabi and Saudi Arabia, have been individually

ally harnessing their associated gas reserves for the past 20 years not only to fuel domestic power plants, but also to sell abroad under bilateral agreements.

Abu Dhabi has long been exporting sweet gas and natural gas liquids, mainly to Japan but also to Europe. In the last 15 months it has embarked on a \$10bn programme to develop its petrochemicals industries and expand natural gas output to meet domestic power needs. This is expected to more than double to 8m cubic feet a day (CFD) by 2005.

Saudi Arabia built its Master Gas system at the end of the 1970s to fuel its power plants, and as feedstock for its petrochemicals industries, dominated by the state-controlled Saudi Basic Industries Corporation (Sabic).

The government is now fully stretched meeting rising domestic demand for power.

Iran and Qatar have only seriously

started trying to lure foreign investors into developing their natural gas sectors in the last two years. Qatar with great success; Iran, thanks to its own suffocating bureaucracy and the threat of US sanctions, with little to show for its efforts outside the neighbouring central Asian republics.

Only since November 1995 has Iran been trying to encourage foreign companies into its petrochemical ventures and gas export plans. According to spokesman for National Iranian Gas Company, it intends to double gas exports to 4.5bn cubic metres a year (cmy) by 2000, and to increase these twofold to 42.5bn cmy by 2005.

It has signed gas export agreements amounting to 4.5bn cmy with Turkey, Armenia, and Azerbaijan. Other customers, such as Pakistan, India or

If other plans come to fruition, Qatar will be exporting more than 20m tpy within six years and almost 150,000 barrels a day of condensate,

bring the gas to the market.

Similarly, Iran's talks with France's Total and Royal Dutch Shell to develop the South Pars gas field in the Gulf are made more complicated by the threat of US sanctions against international companies and banks which might otherwise be interested in the financing.

Iran is even finding it hard to attract international companies to its embryonic free-zone on Qeshm island in the strait of Hormuz, even though abundant supplies of natural gas are there for the taking.

Qatar has had more success in a gas export programme greatly speeded up since the present ruler took over from his father in June 1995. It is well advanced with two gas export schemes totalling some 16m tonnes per year (tpy) from its North Field gas reservoir.

If other plans come to fruition, Qatar will be exporting more than 20m tpy within six years and almost 150,000 barrels a day of condensate,

US • by Christopher Parkes

California jumps deregulation gun

Partnerships to form hybrid suppliers are transforming the landscape

The competitive impact of the deregulation of the US natural gas market, which started in the mid-1980s, has been given a boost by the introduction of a free market in electricity.

It is presenting opportunities for a handful of mainly gas companies which have in the past few years been preparing to transform themselves into hybrid energy suppliers to the nation.

One of the earliest and potentially most enriching prospects is opening in California, where the state legislature and Public Utilities Commission have jumped the gun on the federal deregulation process.

Starting on January 1 next year, all electricity markets will be open to competition. Starting last January, Enron – acknowledged leader in the energy trade, with a claimed 17 per cent share of the gas wholesale market and a declared aim of winning 15 per cent in electricity – was already staking out its territorial claims in the Golden State.

The Texas-based group formed an alliance with a small, regional group of municipal electricity utilities under which it undertook to link its new partner into its sophisticated network of gas and power supply lines. It would, it said, provide cheaper power from its resources whenever appropriate, sell off any surpluses outside the co-operative's territory, and pipe in gas to compete with the group's long-term sole supplier, Pacific Gas & Electric.

The partners' next step was to go visiting other local municipalities, offering more

of the same in a market rich with possibilities. The electricity business in the most populous state in the country – and one of the fastest-growing – is today worth an estimated \$20bn a year in revenues, with power prices some 30 per cent higher than the national average.

While most of the state's seven investor-owned electricity utilities and all of its dozens of municipal supplier try to come to terms with the deregulated future, Enron is benefiting from the experience in energy trading, transport and storage garnered during the 10-plus years since the deregulation of the US gas industry got under way.

Mr Jeffrey Skilling, group president, recently gave electricity utility executives an unnerving glimpse of what lies ahead for them. Addressing a conference in Arizona, he described the early stages of gas deregulation as "chaos", as prices and profits tumbled, destroying the gas industry's credit rating and forcing Enron to slash costs by 70 per cent.

Electricity, he said would be affected in much the same way, with "all the unfavourable characteristics of commodity chemicals – and none of the positives".

Although he had a vested interest in presenting his company as a battle-hardened survivor and, accordingly, a suitable partner for electricity concerns, his speech served to underscore the travails the gas industry has been through.

Now, however, with an asset value of \$15bn in US and overseas interests, the former pipeline company stands to profit.

Last year, when the value of gas and electricity mergers and acquisitions reached \$70bn, Enron made its decisive shift into the electricity market. Even though only a few states had drafted legislation and federal policy was

still undefined, companies were taking up position... As Mr Skilling told the Arizona conference, experience showed that no matter how slowly the political and bureaucratic processes advanced, once deregulation was initiated, it gained an unstoppable momentum as market forces took control. He predicted that more than half the US power market would be effectively open to competition within four years, even though only half a dozen states have so far started the process of winding down the monopolies.

Enron sees itself in grandiose terms as an "integrated energy solutions" concern, which stands to profit whichever way the markets move. Behind its utilitarian facade (currently being softened with a national advertising campaign to introduce consumers to the alien concept of a branded gas and

and electricity groups across the country merge to become hybrid suppliers.

It is now, analysts say, one of a small group of emergent energy conglomerates – in company with NGC, part-owned by British Gas, PanEnergy and Amoco's gas division – which are likely to shape the industry for the foreseeable future.

Enron sees itself in grandiose terms as an "integrated energy solutions" concern, which stands to profit whichever way the markets move. Behind its utilitarian facade (currently being softened with a national advertising campaign to introduce consumers to the alien concept of a branded gas and

electricity) it conceals a techniques applied by long-distance telephone carriers which deliver their services through the deregulated networks of the local and regional phone groups, seems the next logical step.

According to industry specialists, such a transition will oblige the energy providers to acquire marketing skills – probably through joint ventures, but possibly via mergers – such as those common in the telecommunications business.

The age of all-in-one home service provider, offering phones, cable TV, power, gas, water and internet access – all delivered daily direct to the home – may not be so far away.

The sector has been growing slowly as competitors are given more access

says, referring to the step-by-step process of political change and legal and institutional reform.

"You also need a clear commitment from the top of the political system, as we have received."

Such a commitment was all the more important in Mexico, where the energy sector has been highly politicised ever since the oil industry was nationalised in 1938. The cautious approach remains in effect: the initial projects, zones around the northern towns of Mexicali and Chihuahua, were chosen for their relative simplicity.

Mexicali, which will require investment of some \$30m for the 30 year concession, exclusively uses gas from across the border Chihuahua, which needs \$32m, currently uses gas from Pemex, and the status of some of Pemex's pipelines had to be resolved before the concession could be granted. Both projects were won by a consortium between Proxima de Mexico and Enova and Pacific Enterprises of the US.

Now, however, the process moves closer to the centre of the country, where the use of natural gas is much less established than in the north. Domestic use is still dominated by liquid petroleum gas, which is not only often stored dangerously, but is sold in chaotic conditions which the Commission has yet to reform.

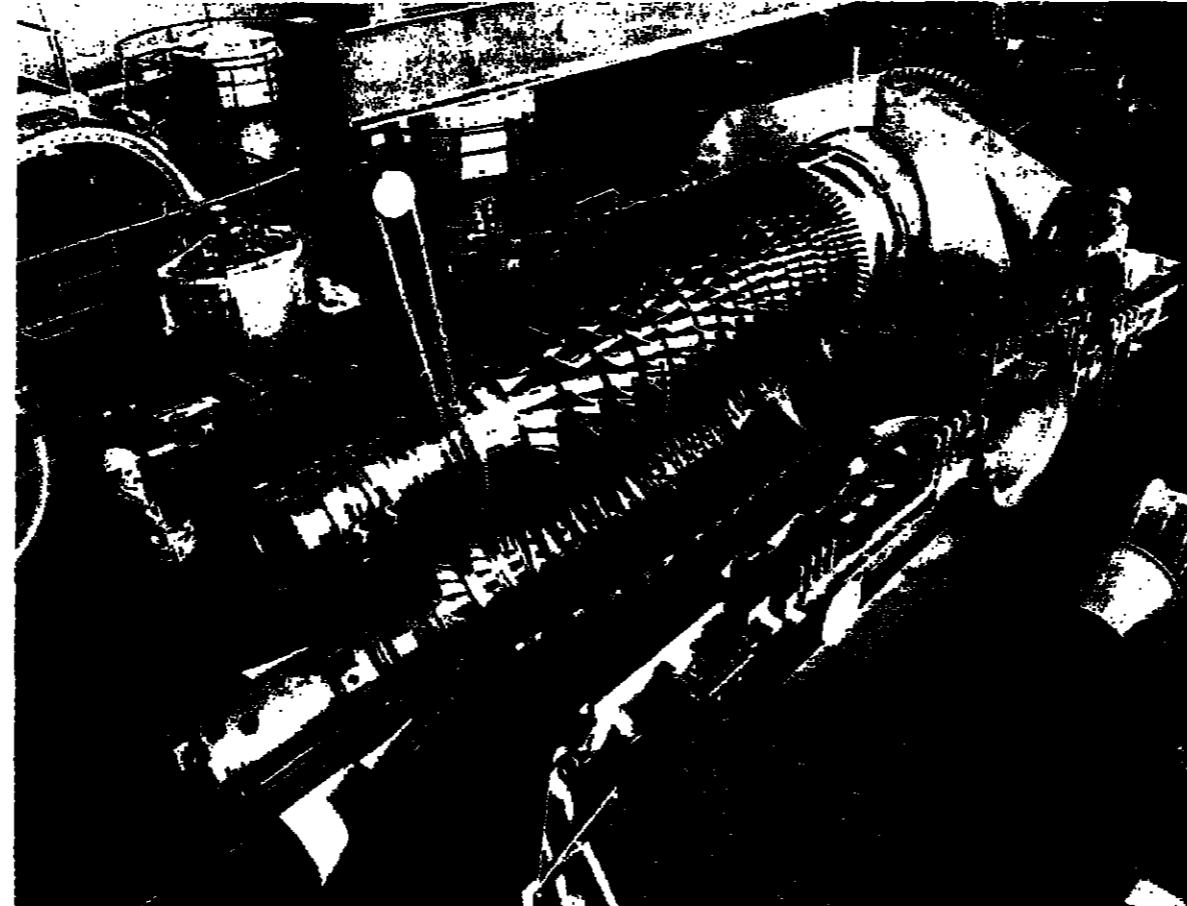
Although other projects are pending, the two most important upcoming concessions are the northern industrial city of Monterrey, where much of the country's industry is concentrated, and Mexico City itself, where perhaps \$1bn of investment is needed. Both projects should be launched late this year, with the concession granted in 1998.

Most of the dozen or so Mexican and international companies that have already participated in the process will fight for the attractive Monterrey market. Mexico City, however, is a different process, and the Commission has yet to make some fundamental decisions about structuring the concession.

"In Mexico City, we are concerned about seismic activity, about pollution, about the archaeological remains under the ground. There are a lot of issues," says Mr John Peterson, Vice President at Pacific Enterprises International.

In addition, there are worries that Pemex may be torn between its responsibility to transport gas via existing routes and its role as a provider of other fuels.

But, as a welter of gas projects come up for auction, a once moribund sector now seems transformed.



The combined cycle gas turbine has been the technical innovation which has helped to revolutionise the US utilities sector

BRAZIL • by Jonathan Wheatley

Alternatives to hydro power in pipeline

Economic recovery has put strains on traditional power supply sources

A spate of blackouts in south-eastern Brazil last month underlined the country's urgent need to find alternatives to its traditional dependence on hydro-electric power. Natural gas may prove the solution.

Gas-fired power stations supply a mere two to three per cent of Brazil's electricity, compared with 40 per cent in neighbouring Argentina and about 30 per cent in the US. Present consumption is 12m cubic metres a day, a figure the government hopes

will rise to 85m cubic metres a day by 2005.

In the past, hydro-electric plants easily kept pace with the country's energy demands. But Brazil's economic recovery after the lost decade of the 1980s has strained the publicly-owned generating and distribution industries beyond their capacity to invest.

The federal and state governments are now preparing to sell their electricity assets, a process that will raise an estimated \$40bn in the next three years and should give a much-needed boost to efficiency.

Meanwhile, a series of projects are in preparation to relieve the pressure on the traditional energy industry by bringing natural gas to

side and \$1.4bn in Brazil. Operation is scheduled to begin at the end of 1998.

Petrobras holds 51 per cent of the Brazilian side. Four per cent is held by Brazilian investors and 25 per cent by BTB, a consortium formed by British Gas, Tenneco Gas of the US and BHP Petroleum of Australia.

A joint venture formed by YPF, the Bolivian public petroleum group, and Enron of the US originally held 20 per cent. The ownership structure changed last year when Enron and Shell bought 50 per cent of YPF's distribution arm. On the Bolivian side, the YPF-Enron joint venture owns 85 per cent of the project; Petrobras has 9 per cent; and BTB, 6 per cent.

Critics of the scheme say it is too ambitious and that it would make better economic sense if the pipeline were to stop in São Paulo. But while the project's partners insist it will be completed in full, two new proposals may force them to reconsider.

One, announced in March by a consortium including Mobil of the US and Japan's Marubeni Corporation, is to build a 3,100km pipeline from Salta in Argentina to São Paulo at a cost of \$1.5bn, carrying up to 25m cubic metres of gas daily from 2001. The second proposal would supply the southern Brazilian states of Santa Catarina and Paraná from offshore reserves.

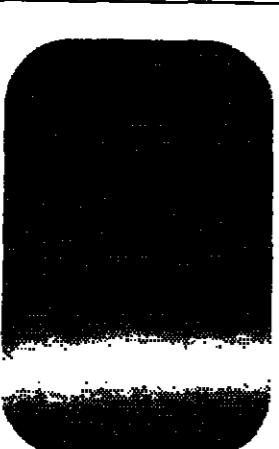
"At first sight these

schemes may seem to undermine the Bolivian pipeline but they could end up helping it," says Mr Pedro Krepel, director of the São Paulo Federation of Industry's infrastructure department.

Mr Krepel argues that the alternative schemes would force the Bolivian pipeline to stop at São Paulo, saving on capital costs and making its gas cheaper.

"The idea of a pipeline all the way from Rio Grande do Sul to Porto Alegre is aesthetically pleasing but economically not very sensible," he says. "Brazil is preparing for ever greater integration into the regional and global economies, and it must look very carefully at energy costs if its industry is to be able to compete."

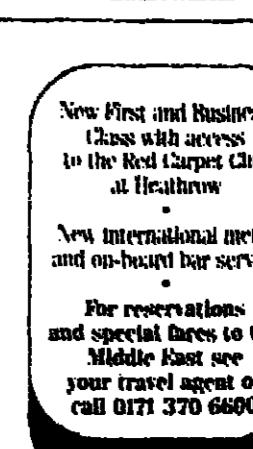
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JAY WHEATLEY

Prosperity

It has been called a beauty contest in new physics. Three rival experimental methods are emerging as the most attractive contestants in a battle that could make the latest computers feel like an abacus.

None of the three are capable of crowning with the crown just yet, but all hold potential, scientists believe, to help computing make a "quantum leap" - literally.

It is all about harnessing quantum mechanics for everyday computing. Just as quantum mechanics replaces classical mechanics as a theory for subatomic particles, incorporating the idea that the particles can also be regarded as waves, so quantum computing would replace classical computing.

In classical computing, bits of binary code make up the logic of everyday calculations. In quantum computing such bits become quantum - or qubits - and so can maintain two physical states simultaneously.

The power of a quantum computer would lie in the fact that its computational paths interfere (or interact), giving it the ability to perform complicated computations simultaneously, in contrast to classical computers which can compute only in parallel.

The three rival methods involve using ion traps, nuclear magnetic resonance (NMR) and cavity QED, or quantum electro dynamics.

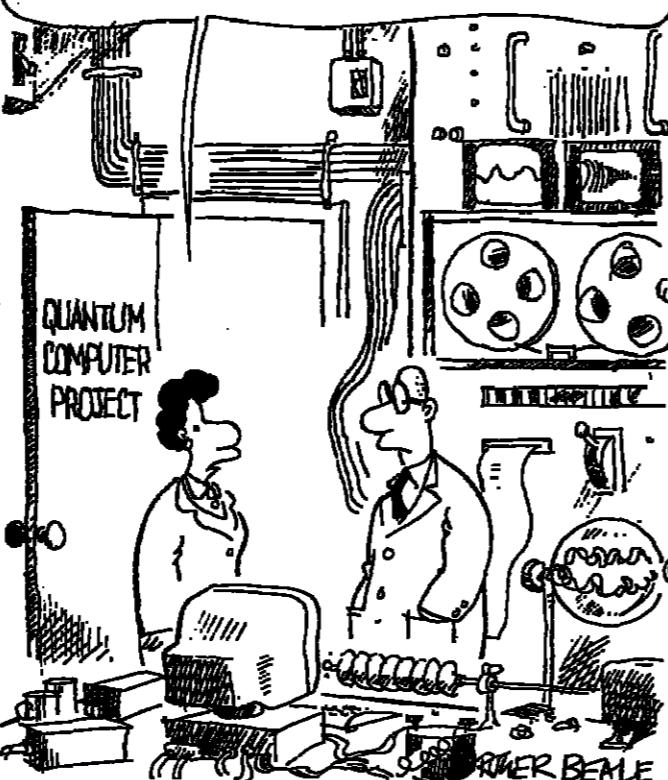
The ion trap method is the most popular within the scientific community. Alternating voltage is used to keep a charged ion - an atom with one too many or one too few electrons - and a virtual subatomic straitjacket.

Using everything from aluminium foil to second-hand camera lenses, researchers at the University of Innsbruck have filled a ground-floor physics lab with two labyrinthine tabletop lasers whose focal point is a trap, about half the size of a thumbnail, for calcium ions.

Funded by the Austrian Science Foundation and the European Union, the group runs the experiment on an annual budget of just \$165,000 (£101,861) with an aim of creating a quantum register of group of qubits capable of performing mathematical functions, complete with logic gates (or on-off switches) that can be encoded to build a small quantum computer.

The laser creates a pulse of varying durations which lifts the ion's electrons from their ground or low energy state to an excited state, creating the two states simultaneously and making a qubit. The researchers then encode an arbitrary numeric

I KEEP TELLING MYSELF: AS LONG AS IT HAS TO BE PLUGGED IN, WE'RE STILL IN CONTROL



Contestants on parade

Bruce Dorminey examines three rival methods which could help computing take a quantum leap

values of zero or one, giving the qubits a basis for computation.

Before they can compute, two or more ions which share the same value, or state, need to become entangled. Unfortunately, reading or measuring the entangled states disturbs the qubits. So, it is also hard to keep them coherent, as decoherence or total randomness can be brought on spontaneously or caused by an environmental disturbance. Either way, it ruins the computation.

Entanglement and coherence are also necessary if the ions will ever be able to function as logic gates, which would be the quantum computer's building blocks.

So far the Innsbruck team -

experimental physicist Rainer Blatt and theoreticians Peter Zoller and Ignacio Cirac - have only been able to achieve classical calculations using two qubits, or encoded ions. But they hope to achieve a gate mechanism by the end of the year.

At the National Institute for Standards and Technology in Colorado, Dave Wineland, an experimental physicist, is doing similar ion trap work and has achieved a kind of basic logic gate using two contrasting states in a single ion, but has not yet done any computations.

Beyond gates, future developments may include optically linked blocks of 10 ions in a kind of quantum local area network. That would enable engineers to

tackle the technology's miniaturisation, possibly by using lithography to put ion traps on chips that could be manipulated by tiny laser diodes. From there, the chips would eventually be installed into a quantum-equipped personal computer.

The second approach to quantum computing, NMR, would use a similar networking method to get around its own physical limitations. A resonator reads the "magnetic spin" of atomic nuclei by putting molecules in a magnetic field and bombarding them with radio waves. How they respond depends on the arrangement of their spins, and in this way spins can become encoded to serve as qubits.

Nell Gershenfeld, an experimental physicist at the Massachusetts Institute of Technology, is one of the prime proponents of NMR as an alternative. His team has already added one plus one in the laboratory and predicts the ability to factorise the number 15 (calculate 15 times 14 times 13 and so on down to one) by the end of the year.

But because the signal from the magnetic spin weakens for every qubit that is added, NMR is limited to 10 qubits per molecule, otherwise the signal or result becomes unreadable.

To factorise 15 requires a minimum of 24 ions with about 8,000 gate operations. The MIT group proposes overcoming the problem by using what Gershenfeld terms a "quantum cellular architecture" that would interact locally on polymers or crystals. It would then be scaled down to a desktop version that he hopes would make it widely accessible.

Given the tempestuous state of the technology, Serge Haroche, a physicist at the Paris Ecole Normale Supérieure, is not sanguine about quantum computing's immediate prospects. So he and colleagues are focusing on ways to use quantum logic to explore what he terms the "quantum-classical boundary".

With cavity QED, the French group uses entangled atoms as qubits which communicate by picking up and dropping off photons on their way in and out of a microwave cavity. Their next step is to entangle three atoms for a simple logic gate.

A quantum computer of only 25 qubits could help resolve lingering questions regarding quantum physics in a way that until now has eluded researchers using classical computers. Even so, a really powerful quantum computer would need at least 1,000 qubits to reach a billion logical operations - no big deal by classical standards - and that is still a long way off.

THEN: In 1994, controversy was brewing over home tests for HIV, the virus which may lead to AIDS, and defective genes just as the health industry was predicting a boom in over-the-counter kits. Home diagnosis was a bad idea for serious illnesses, said regulators, because patients needed on-the-spot counselling to cope with the bad news and explore their medical options. These reservations led many to believe home tests for HIV and cancer genes, in particular, would be a long time in coming.

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Update · Home diagnostic tests

A move out of the doctor's office

FEBRUARY 10 1994

TECHNOLOGY

As more over-the-counter medical tests appear on the market, Victoria Griffith looks at their accuracy

Make your own diagnosis

NOW: Home HIV tests are now available to US consumers.

Makers satisfied regulators' concerns by having users call a special telephone number to get their results. If the test is positive, they are transferred to a specialist who offers counselling on the telephone.

The over-the-counter HIV kit, approved in May last year, marked the move of home testing into the realm of more serious diseases. While diabetics were already testing themselves for insulin levels at home in 1994, the kits only monitored a pre-diagnosed illness. Now,

Americans can buy over-the-counter tests to determine a number of serious conditions.

In January this year, the Food and Drug Administration approved home tests for the presence of illegal drugs in urine. "It's used mostly by parents who want to know if their child has used marijuana, heroin or other drugs," says Jacob Brown, president of Personal Health & Hygiene, a manufacturer of the tests.

The watchdog has also approved home tests for hidden blood in stools, a possible indication of colon cancer. With so many over-the-counter products coming on the market, home gene tests also look closer to market than they did just a few years ago.

"I think home diagnosis for cancer-causing genes is still a pretty shaky area, but it's always possible," says Carolyn Jones, director of *in vitro*

Although the FDA frets about accuracy, the agency recognises that home monitoring can lead to better treatment of chronic illnesses. In March, the FDA said heart patients taking warfarin, a blood-thinning drug, could perform self-diagnosis for blood clots in order to adjust their dosage. The device, made by International Technidyne Corp of Edison, NJ, involves pricking a finger with a needle and running the sample through an electronic device, which then displays the results on a screen.

Self-screening for blood sugar levels has long been known to improve treatment for diabetes. In 1992, the New England Journal of Medicine published a study revealing significant benefits to sufferers who constantly monitor their levels. Some credit such studies for helping to soften the FDA's attitude to home tests.

However, a number of questions remain about over-the-counter tests. Regulators fear some patients will fail to follow instructions, leading to inaccurate results. And even supporters fear that psychological counseling over the telephone will prove insufficient.

"Our service gives people the telephone numbers of specialists in their area," says Brown. "But people can have strange reactions when they hear bad news. It's something to keep a careful eye on."

Victoria Griffith

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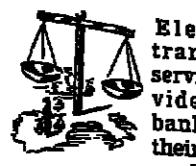
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LAW

Bank services VAT exempt



EUROPEAN COURT could be exempt from value added tax, the European Court of Justice ruled last week.

The case arose out of a challenge by the Sparekassernes Datacenter to the Danish authorities' decision to levy VAT on its services. Sparekassernes is an association which provides electronic banking services to its members - mainly small Danish savings banks.

The Danish tax authorities ruled that certain services were exempt from VAT. A Danish VAT tribunal overturned that decision, and Sparekassernes applied for judicial review.

The Danish court considered the case turned on the interpretation of the VAT exemption for certain transactions in the Sixth VAT Directive and referred a question to Luxembourg.

The national court asked first whether the directive exempted services provided to banks and their customers by a computer centre, where those services were executed, wholly or in part, by electronic means.

The Court noted the relevant provisions had to be interpreted restrictively, since they constituted exceptions to the principle that VAT must be levied on all services supplied for reward by a taxable person.

The Court said a literal interpretation of the relevant exemption was insufficient, and the context and structure of the directive had to be considered.

The Danish Ministry of Taxation argued it would be difficult to prevent fraud and tax evasion if the services provided by Sparekassernes were exempted. It also claimed such an exemption would distort competition as other companies offering the same services would not be exempted from VAT.

The Court rejected that argument. It pointed out

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BUSINESSES FOR SALE

New global chief at Sumitomo

Shunichi Okuyama, head of Sumitomo Bank's Europe, Middle East and Africa division, has moved back to Tokyo to take over as head of international operations for the entire bank.

He is taking over from Kenseki Hotta, who has moved up to become deputy president with responsibility for all domestic operations. Hotta's move followed the promotion of Toshio Morikawa from president to chairman, and of Yoshifumi Nishikawa from deputy president to president.

Okuyama has served 19 of his 31 years with Sumitomo in London, and was on his third tour of duty in the UK, where his son was born and his daughter went to university.

On the other hand, if the service merely involved the provision of technical or electronic assistance to another party which itself executed the essential parts of the transaction, listed in the exemption, that would fall outside the exemption's ambit.

The Danish ministry also argued that the exemptions could only apply where services were provided under a contract between the person liable to pay VAT and the final recipient, but not where the provider acted as a subcontractor.

But the Court said that did not take the services provided by Sparekassernes outside the VAT exemptions. Turning to whether the exemption could apply where only part of a larger financial transaction was carried out by a service provider, the Court said to qualify for exemption, the services provided, as a whole, had to constitute a transaction in the directive. The fact that a particular service was necessary to complete an exemptible financial transaction was not sufficient to bring it within the category of exempted services.

C2/85: Sparekassernes Datacenter v Skatteministeriet, ECJ SCJ, June 5 1997.

BRICK COURT CHAMBERS, BRUSSELS

ON THE MOVE

■ Ian Gibson, managing director and chief executive of NISSAN MOTOR MANUFACTURING (UK) has also become managing director of the Japanese car maker's Barcelona plant in Spain. The new post is additional to his other posts with Nissan.

■ Craig Hodge has joined CASPIAN SECURITIES, the emerging markets boutique, as senior salesperson.

Joseph Jeong as Asian sales trader, Marci Field as head of Asian sales trading, Shunm Huang as senior analyst for Greater China Research, Giles Chance as senior salesperson for Greater China, Lucio Soso as head of research, Gene Garfield as head of research and Khor Tez Cheak as construction and buildings analysts. Hodge joins from WI Carr, Jeong from Credit Suisse First Boston and Field from SEC Warburg where she was an associate director of Asian sales trading. Huang was previously at SEC Warburg and Chance was previously a consultant to Sloane Robinson.

■ PUTNAM INVESTMENTS has consolidated its

region will now pass to Akira Konishi, managing director of Sumitomo Bank's north America headquarters, who will remain based in New York.

George Graham, London.

Cesaratto appointed to key role at Nortel

Cesar Cesaratto has been appointed president of Northern Telecom's Enterprise Networks Europe following the retirement of Jacques Béroud.

Cesaratto comes to the Canadian telecommunications equipment manufacturer from Matra Communications where he has been president and chief operating officer since the beginning of 1996. Matra Communications is a joint venture between Nortel and the Legardere Group.

Italian-born Cesaratto, 50, will have responsibility for increasing Nortel's share of the European market and for raising brand awareness. He will remain on the board of Matra Communications in France and will have partial responsibility for Sixtel, a joint venture in Italy between Nortel and Olivetti.

ON THE MOVE

domestic and international equity group as a single department under the leadership of senior managing director Tim Ferguson. In the new post, Ferguson will continue to oversee the international equity group as well the domestic equity group.

■ South Africa's BOND EXCHANGE has appointed Tom Lawless as its new chief executive from July 14.

He is currently treasury manager of state-owned electricity concern Eskom. Lawless has been a member of the exchange's executive committee since 1993.

■ Viktor Tolmachov, 63, has been appointed chairman of Russia's leading cargo airline Volga-Dnepr. He had been technical director since 1991 and replaces Nikolai Cherkasov, who is retiring after seven years in the post.

Tolmachov was chief designer of the Antonov An-124 freighter.

■ South African telecommunications utility, TELKOM, has appointed Mac Giechwind from US-based SBC Communications as its new chief operating officer.

At the same time, Telkom announced the appointment of Nor Hizam Hashim from Telekom Malaysia as its new

INTERNATIONAL PEOPLE

John Roth, president and chief operating officer of Northern Telecom, said: "Cesar Cesaratto's appointment will further focus Nortel's growth objectives in Europe as well as strengthen our synergistic relationships with European joint ventures and partnerships."

Cesaratto emigrated to Canada in 1947 taking a first degree in electrical engineering at McGill University in 1970. He joined the research arm of Nortel the same year and has held a variety of senior posts in the company including vice-president, components and supply operations with responsibility for nine business units.

Alan Cox, London

Merrill Lynch promotes Dowley

Justin Dowley, who joined Merrill Lynch, the investment bank, last year from Deutsche Morgan Grenfell with his colleague Guy Dawson, has been promoted to co-head of joint head of mergers and acquisitions in Europe, the Middle East and Africa.

Dowley becomes joint head with Naomi Molson, who has been a

mergers adviser with Merrill since 1996, following the recent move by Ed Ammann, previously head of mergers and acquisitions to become co-head of investment banking.

Dowley has led Merrill's advisory business in the UK since joining the bank. His departure together with Dawson, who is now co-head of investment banking along with Ammann, was instrumental in building Merrill's UK strength.

Dowley, 41, worked for 15 years with Morgan Grenfell, Molson, 38, spent eight years with Goldman Sachs before joining Merrill.

John Gapper, London

Sexwale to join JCI board

Tokyo Sexwale, the premier of South Africa's Gauteng province, has joined the migration of black politicians to the business sector.

From a raft of directorships on offer, the political head of the country's industrial heartland has accepted a seat on the board of JCI, the mining house controlled by Mr. Khumalo. Sexwale, 47, met Khumalo on Robben Island, the prison

for political prisoners, where both men were serving time for anti-apartheid activities.

The appointment will bolster JCI's political credentials in its race against New Africa Investments, South Africa's biggest black company, for new mining opportunities. New Africa last year recruited Cyril Ramaphosa, a past president of the National Union of Mineworkers and former secretary-general of the ruling African National Congress, as deputy chair.

Like Ramaphosa, Sexwale has turned to business after watching any prospect of a bigger political job turn sour. A charismatic figure with a strong popular following, he was once voted Gauteng's sexiest man by the predominantly white listeners of a local radio station.

His move to business, the timing of which is not yet clear, signals an end to his hopes of succeeding President Nelson Mandela, who will step down in 1999. That job is set to go to Thabo Mbeki, deputy president, whose rise to power is creating a new pool of former rivals eager for a home in the corporate world.

Mark Astur, Johannesburg

CONTRACTS & TENDERS

CRAIGAVON BOROUGH COUNCIL SELECT LIST ENERGY FROM WASTE PROJECT - FEASIBILITY STUDY

Applications are invited from competent and experienced Consultant Engineers who wish to be considered for inclusion on a Select List of Tenderers who will tender for carrying out feasibility study into a proposed energy from waste project.

This will involve full investigation and preparation of a suitable Business Plan for Energy from Waste in the Craigavon Borough Council area employing solid waste and biosolids as a fuel and including the development of a community heating scheme supplied from process waste heat together with electricity generation and distribution.

QUALIFICATIONS AND EXPERIENCE:

It will be necessary to demonstrate previous experience in this particular area of work and be familiar with the following associated activities:

(a) Electricity Generation including CHP and District Heating

(b) Transmission and distribution of electrical energy

(c) Energy and Economic studies

(d) Chemical and Environmental Engineering

(e) Engineering design and large scale build structural electrical and mechanical projects

(f) Transportation and related infrastructure

(g) Project Management of large scale multi-disciplined Contract Works

Applicants should include the following information:

1. Details of similar work carried out within the last three years to include Contract duration, value, names and telephone numbers of supervising consultants etc.

2. Full details of current Management Structure.

3. Approximate amount of gross turnover the past three trading years.

4. Details of Employers and Public Liability Insurance.

5. Evidence of adequate resources to comply with the Construction (Design and Management) Regulations (Northern Ireland) 1995.

6. Fair Employment status.

The Tenderers must, when selected, tender for all of the services.

The Tenders will be assessed and subsequently awarded based on the most economically advantageous submission and proven technical and commercial competence.

It is expected that the length of contract will be five months maximum from the date of award of the Tender.

The Tender brief and Contract Document will be available on request from the Director of Environmental Services, Tel: 01762 343119 Ext 265 at the address detailed below.

Tenders forwarded by post should be registered or recorded delivery. An official receipt should be obtained for each tender delivered by hand. Applications should be marked 'SELECT LIST ENERGY FROM WASTE FEASIBILITY STUDY' and arrive with the Chief Executive, Craigavon Borough Council, PO Box 66, Lakeview Road, Craigavon BT64 1AL, not later than 12 noon on Monday 23rd June 1997.

The Council is not obliged to invite tenders from any applicants or to accept the lowest or any tender.

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Jay Colis

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Clare Bellwood 0171 873 3234

Fax 0171 873 3064

Melanie Miles 0171 873 4874

BUSINESSES FOR SALE

**REPEAT CALL FOR TENDERS
FOR THE SALE OF 55,040 DMT GOLD BEARING PYRITE CONCENTRATE OF "CHEMICAL PRODUCTS AND FERTILIZERS CO S.A." OF ATHENS, GREECE**

"ETHNIKI KEPHALEOU SA, Administration of Assets and Liabilities" of 9a Chrysopoliotiss St. Athens 10560, in its capacity as liquidator of "HELLENIC CHEMICAL PRODUCTS AND FERTILISERS COMPANY S.A.", a company with its registered offices in Athens (20, Amalias Avenue, Athens 105 57), Greece, which is presently under liquidation according to the provisions of article 48a of L.1892/90, by virtue of Decisions No. 4299 and 7714/1992 of the Athens Court of Appeal

announces a repeat call for tenders for the sale of 55,040 DMT gold bearing pyrite concentrate with a gold content of approx. 22.7 g.p.t.

Interested parties are hereby invited to submit binding offers, not later than Monday July 7th, 1997, 12.00 hours to the Athens Notary Public Mrs. Ioanna Garivell - Anagnostaki, 18 Fidou Street, Athens Tel.: +30-1-38.19.728, fax: +30-1-38.25.191. These should be accompanied by a Letter of Guarantee issued in accordance with the sample Letter of Guarantee contained in the Offering Memorandum, by a bank legally operating in Greece, to remain valid until the adjudication, for the amount of DRS. TWENTY MILLION (20,000.000,-) Binding offers together with the Letters of Guarantee shall be submitted in sealed opaque envelopes.

Envelopes containing the binding offers shall be unsealed by the above mentioned Notary Public in her office, on Monday, July 7th, 1997, 14.00 hours.

The Auction shall take place in accordance with the provisions of article 48a of Law 1892/1990 (as supplemented by article 14 of Law 2000/91 and subsequently amended), the terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum.

Interested parties may obtain a copy of the Offering Memorandum from the Liquidator "ETHNIKI KEPHALEOU SA, ADMINISTRATION OF ASSETS AND LIABILITIES" 9a Chrysopoliotiss St, Athens 10561 Greece, Tel. +30-1-323.14.84-87, fax: +30-1-321.79.05 or the, Liquidator's agent Mr. Efstratios Michaelides, 20, Amalias Avenue, Athens 10557, Greece Tel.: +30-1-32.26.334, fax: +30-1-322.11.03.

Five Generation Family Music House
The Joint Administrators, T.N. Birch and R.H. Kelly, offer for sale the business and assets of: Rushworths Music House Limited and Rushworths Music Limited long-established family companies centred in Liverpool with branches in Chester, Bangor and Llandudno.

ERNST & YOUNG
The United Kingdom firm of Ernst & Young is a member of Ernst & Young International and is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

The Joint Administrators of Alf Vaughan & Company Limited, L. K. Denney and J. B. Atkinson, offer for sale the assets and undertaking of the above East Midlands company.
■ The company is engaged in:
- General Transport
- Storage and Distribution
- HGV Workshop Facilities - 24 hour Service
- Waste Disposal.
■ The business trades from a freehold site in Worksop, Notts as well as 3 leasehold warehouses nearby.
■ Experienced workforce - 70 employees.
■ Blue Chip customer base.
■ Approximate turnover for the year to March 1997 £3.0 million.
For further information contact Lindsay Denney or Dian Wardle, Deloitte & Touche, 1 Woodborough Road, Nottingham NG1 3FG. Tel: 0115 950 0511. Fax: 0115 959 0979.

Metal Seals/Buckles Manufacturer

The Joint Administrators, Andrew Fender and David Nisbet, offer for sale the business and assets of a specialist manufacturer of metal seals and buckles for the packaging industry.

Key features:
• Annual turnover in the region of £1.6m
• Established world-wide customer base (mainly EC 65% overseas, 35% UK)
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For further information please contact
CASSON BECKMAN & PARTNERS
Lichfield Place, 435 Lichfield Road, Aston, Birmingham B6 7SS
Tel: 0121 326 0880 Fax: 0121 328 6456

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For further details contact the Joint Administrative Receivers: Scott Barnes and Bruce MacKay at Grant Thornton, Grant Thornton House, Melton Street, London NW1 2EP. Tel: 0171 728 2428. Fax: 0171 383 4077. Internet: <http://www.grant-thornton.co.uk>

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- Specialised plant and machinery
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Interested parties should contact Ms R Clayton to obtain a copy of sale particulars.

Tel: 0171 637 5977 ext 2166

Fax: 0171 325 5683

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Offers also at Birmingham, Guildford, Salisbury, Tunbridge Wells, Worcester and York

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ARTS

Moving pictures at the Tate

William Packer reviews the centenary rehang and looks forward to the millennium

The hard truth is that a collection such as the Tate's, with its responsibilities split between the historical and the contemporary, will always hold more than it can ever show at once, even with all the space and money in the world. And with a statutory duty to continue buying, both to extend the range and quality of the existing coverage, and monitor current development and activity, the problem will never go away. The popular *canard* that somehow the public is being cheated, with all its treasures lying forgotten in the cellars, is, however, mere ignorance.

The policy of an annual rehang of the permanent collection was begun some nine years ago when Nicholas Serota became director. The New Displays for this - the gallery's centenary - year have just been announced, if not quite fully hung. For the eighth consecutive year, the re-arrangement is sponsored by BP. Given

the nature of the exercise, as one of fairly constant flux, what we celebrate here is a process rather than an event.

The arguments for and against this rolling policy are well-rehearsed. Key works always fall victim to the merry-go-round and can be badly missed. And after eight years might it not just be time to let one or two of them now find a settled spot; still centres in this turning world? With space so limited - roll on the millennium and the Banksy Tate - the conventional wisdom of modern curatorial practice, which apparently would give anything painted after 1900 a wall of its own if that were possible, does seem increasingly indulgent.

We move from Gallery Three, for example, full of the confident 18th century and any number of works by Reynolds and Zoffany, Gainsborough, Stubbs and dominated by Copley's magnificent "Death of Major Pearson", and on through Gallery Eight, no less clear for being stuffed with Constable and his contemporaries.

Then it is into the large Gallery Nine, hung floor to ceiling with an entertaining schuss through Victorian and Edwardian favourites - Burne-Jones's "King Cophetua and the Beggar Maid"; Farquharson's sheep in a Scottish blizzard; Furse's "Diana of the Uplands" with her hounds; Whistler's Miss Cicely Alexander in grey and green.

So far so good, but then, with the pre-Raphaelites behind us (Gallery 10) we are suddenly into Modern Art, and goodness, how things change. British or foreign or a mixture of both, it doesn't matter, but from Gallery 11, in rooms that are no smaller than the general run, we are lucky to get 10 pictures to the dozen.

That is not to say the displays in themselves are not well chosen and well hung, which brings us to the case for the defence.

The conventional curatorial solution was always to stick with what was thought the best in a fairly permanent hang, with the occasional special exhibition

to finish off other things, to illuminate a particular theme and spring the odd surprise.

The idea of a constant turning over of the entire collection as the principal and regular display, with the opportunities it afforded of constant reassessment, rediscovery, fresh comparison and cross-reference, was revolutionary enough in a conservative profession. It was certainly worth trying and on balance, at the Tate at least, bearing in mind the reservations cited, has proved a great success.

With modern and contemporary international art heading for Banksy in the millennium, and the Tate reverting to its first purpose as our National Gallery of British Art, there will no

painting in the 19th century, from the Newlyn narrative of Brinsley's "Hopeless Dawn", or Somerscales' sunlit barge under full sail off Valparaiso, to the painterly formalities of Steer and Whistler.

On the modern side, in Gallery 18 under the heading of "A Clear Vision", Freud and Spencer are hung with the German new-realists of the 1920s, Christian Schad. Next door, British romanticism is given a thorough airing with Croxton, Minton, Ayton, Cecil Collins, Paul Nash, Alan Reynolds and the young Francis Bacon. In Gallery 24, in *The Experience of Place*, the St Ives abstraction of Frost, Heron and Lanyon is given a broader context by the work of Sam Francis, Ivon Hitchens and Eric Ravilious. All most stimulating - and in a month or two it will be something else.

Centenary Displays: Tate Gallery, SW1, continuing through the year; sponsored by BP.

Theatre

Serious about the Bard

For non-Shakespearian reasons, the press night of *Henry V* at Shakespeare's Globe will long stay in the memory. During Act IV - not long after we had been looking up to admire the glowing azure of the mid-winter sky - lighting began to flash frequently, and thick torrents fell. The actors, protected by the canopy high above the stage, carried on. Some promenaders cheerfully produced umbrellas and huddled close to the stage. Others withdrew to shelter at the rear of the theatre. But so committed was the audience by that time that nothing scuppered the success of the evening. I have liked all three Shakespeare productions so far at this new/old theatre, and *Henry V* - directed by Richard Olivier, with the Globe's artistic director Mark Rylance in the title role - is the most winning of them all.

It is *Henry V* in Elizabethan dress: which works so well that one seldom notices. And it is *Henry V* with male actors as Mistress Quickly, Princess Katherine, Queen Isabel, and the gentlewoman Alice: which also works so well that the difference hardly matters. (Toby Cockerell's account of young Katherine's femininity is so striking, both funny and serious, that one would like to see him trying on other Shakespearean heroines for size.)

According to Richard Olivier, it is also *Henry V* as myth. This dimension eluded me. Certainly it was *Henry V* as melodramatic comedy: which is what the Globe seems best suited to. Though Rylance & Co. could have invited audiences to behave with the high-spirited seriousness of Albert Hall promenaders, they have instead encouraged them to behave as if these plays were Christmas pantomimes. How Friday night's audience enjoyed boozing the French king! How well every Shakespearean joke worked in this setting! Audience and play grew only merrier as the evening continued.

This was the jolliest *Henry V* I have seen: but also the most lightweight. Shakespeare's Globe has still to show us that it can present Shakespearean performance of the highest level. That level, heaven knows, is rarely enough achieved; but Mark Rylance is one who has achieved it - most recently as Benedick in the West End *Much Ado*. He is the most variable of actors, and his *Henry V* shows neither the best nor the worst of him. It is wonderful to see, now and then, his gift for expressive stillness, and it is affecting to hear that gentle quiver within a seemingly calmly produced voice.



Mark Rylance as Henry V: can introspection work at the Globe?

His is a pensive, troubled Henry. But not an absorbing protagonist. Too low in energy, he has not deserved how to make the higher flights of Shakespearean thought encompass a Globe audience. Which, in the great "Upon the king" soliloquy, he certainly tried to do. Can introspection or philosophising work seriously today at the Globe? I hope so, but I wonder how.

And - this is also important for the Globe - Rylance is less consistently audible than he was last year in *Two Gentlemen of Verona*. Again, it should be he who should be set-

tting the example in how to make quiet tones carry, and in drawing the audience into his own concentration. But he is tentative. Always an experimental actor, his very accent as Henry travels up and down the Pennines. And his voice - with its somewhat backward placement - now seems wrong for the open spaces of the Globe, as do those of several of his co-actors. One applauded John McEnery less for his acting as Archbishop of Canterbury and as Pistol than for his sheer vocal projection.

No doubt Rylance's reading would

have been twice as successful, twice as poignant, in a conventional auditorium. But it is he who should be leading the way to forge an acting style to make the Globe a major stage for Shakespearean acting. Until he or his colleagues succeed, it may well become merely part Shakespeare theme park, part the Open Air Theatre of the South Bank, as loveable as Regent's Park - but of no higher consequence.

Alastair Macaulay

Shakespeare's Globe, SE1

Directed by Deborah Warner, who is not known for her comic touch. This will be in repertory with Arnold Wesker's *Chips with Everything*.

Nunn's favourite pastime is reading old plays, and years ago he uncovered Edward Ravenscroft's 1669 hit, *The London Cuckolds*. It opens on February 19, 1998, in a version adapted and directed by Terry Johnson.

Shakespeare is being held back to the summer of '98, when the rival RSC will be absent from its former London home at the Barbican. The planned productions include *Romeo & Juliet*, *Coriolanus* and *Troilus & Cressida*.

Aware of the priorities of the new government, Nunn stressed access and touring in the regions. He also said that since his arrival last November (although he does not officially take over from Richard Eyre until October 2) the management team has worked well enough to make the job of executive director, previously held by Genista McIntosh, unnecessary. This squashes rumours that McIntosh, who resigned as chief executive of the Royal Opera House Covent Garden after just four months, will be returning to the National.

A.T.

INTERNATIONAL ARTS GUIDE

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Concertgebouw Tel: 31-20-6716345

• Koninklijk Concertgebouworkest with conductor Wolfgang Sawallisch, viola-player Ken Heiki and cellist Godfried Hoogeveen in works by Brahms and Strauss; Jun 14

EXHIBITION
Nederlands Scheepvaartmuseum Tel: 31-20-5232311
• Maritime Masters, 1800-1800: exhibition featuring 100 drawings providing a varied image of shipping at the time of the Dutch Republic. The works reflect shipping's status as the principal pillar on which the country's economic and political power rested; to Jun 30

BARCELONA
EXHIBITION
Museu Picasso Tel: 34-3-3196310

• André Derain 1904-1912: display of 60 works by the French artist, concentrating on the years 1904-12, when Derain established a lasting friendship with Picasso, the two artists becoming major influences on each other's work; to Jun 29

BERLIN

DANCE
Staatsoper Unter den Linden Tel: 49-30-20354438

• Staatsoperballerit: performs Sechs Tänze choreographed by Musical to music by Berg, Maria Zimmer: 1900-1901; performed by Delente to music by Wagner and Marie, er und ich choreographed by Utzon to music by Pintscher; Jun 14

BIRMINGHAM

SYMPHONY
Hall Tel: 44-121-2020000

• City of Birmingham Symphony Orchestra with conductor Paavo Järvi and the Prince of Wales Brass in works by Bernstein, Barber, Copland, Souza and Dvorák; Jun 15

COPENHAGEN

EXHIBITION
Nationalmuseet - The National Museum Tel: 45-33 13 44 11

• Nimrud and Nineveh Treasures from Assyria in the British Museum: including wall panels from palaces from the cities of ancient Mesopotamia, large decorated bronze bowls and a number of religious documents; to

Sep 7
DRESDEN

OPERA
Sächsische Staatsoper Dresden Tel: 49-351-49110

• Le Nozze di Figaro: by Mozart. Soloists include Andreas Schreier, Birgit Nilsson and Christine Hoelscher; Jun 12

DUBLIN

OPERA

National Concert Hall Tel: 353-1-6711888

• The Gypsy Baron: by J. Strauss. Conducted by Proinsias O'Donnell, performed by Opera Ireland and the RTE Concert Orchestra; from Jun 11 to Sep 29

Victoria & Albert Museum Tel: 44-171-9388500

• Zuloaga: Spanish Treasures from the Khalili Collection: display of 40 works by the Spanish metalworker, who gained fame for embellishing metal objects with intricate designs in gold and silver inlay; to Jan 11

HONG KONG

CONCERT

Concert Hall/HKCC Tel: 852-22734209

• Academy of St Martin in the Fields with Sir Neville Marriner and cellist Julian Lloyd Webber perform works by Law Wing-fai, Elgar and Beethoven; Jun 11

LONDON

CONCERT

Wigmore Hall Tel: 44-171-9352141

• Angel Stanov: performance by the violinist, accompanied by pianist Yosif Radionov and pianist Theodora Nestorova. The programme includes works by Giardini and

Sarasate; Jun 13, 14

MADRID

EXHIBITION

Museo Nacional Centro de Arte Reina Sofia Tel: 34-1-4675082

• Manuel Rivera: display of 59 paintings by the Spanish artist produced 1956-1994; to Jun 16

NEW YORK

DANCE

Union Square Theatre Tel: 1-212-239 6200

• Tap Dogs: choreographed by Dain Perry; Jun 13

EXHIBITION

Whitney Museum of American Art Tel: 1-212-570-3600

• Collection in Context: Rockwell Kent by Night: display of 40 works by the American artist, dating from 1910 to 1940 and including paintings, drawings, prints and book illustrations.

Kent's work explored the darker side of nature, expressing a particular fascination with the night sky, and he often used his paintings as political metaphors; from Jun 13 to Sep 28

LOS ANGELES

EXHIBITION

Los Angeles County Museum of Art Tel: 1-213-857-6000

• China in Mexico's Cultural Heritage: exhibition focusing on Chinese works imported during the late 16th to early 18th century, a time of large-scale trade between Spain and the Orient via Mexico. The display features over thirty ceramic works from museum collections in Mexico, excavated works from shipwrecked Spanish galleons and archaeological finds from Mexico City's Zocalo area; to Jun 30

15

MADRID

EXHIBITION

Museo Nacional Centro de Arte Reina Sofia Tel: 34-1-4675082

• Manuel Rivera: display of 59 paintings by the Spanish artist produced 1956-1994; to Jun 16

PARIS

EXHIBITION

Musée Auguste Rodin Tel: 33-47 05 01 34

• Vers l'âge d'airain. Rodin en Belgique: exhibition featuring 24 busts, 43 paintings and four portraits of friends of the French artist, covering the period during which he lived in Belgium (1871-77) and his relationship with

Belgian artists and writers; to Jun 15

SAN FRANCISCO

CONCERT

Louis M. Davies Symphony Hall Tel: 1-415-864-6000

• San Francisco Symphony Orchestra with conductor Michael Tilson Thomas and the San Francisco Symphony Chorus, soprano Heidi Grant Murphy, mezzo-soprano Marietta Simpson, tenor John Alvar and bass-baritone Richard Zeller in works by Mozart, Scotti and Aloni; Jun 12, 13, 14

STRASBOURG

CONCERT

Palais des Musiques et des Congrès Tel: 33-388 37 67 67

• Sinfonia Varsavia: with conductor Lord Yehudi Menuhin and the Frankfurter Singakademie; Jun 12

VIENNA

CONCERT

Musikverein Tel: 43-1-5058881

• Natalia Tessy: performance by the soprano, accompanied by the pianist Barbara Moser. The programme includes works by Mendelssohn, Pfitzner, Poulen, Debussy and Strauss; Jun 12, 14

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FINANCIAL TIMES

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Tuesday June 10 1997

The price of risk

Central banks tend to be Jeremiads when it comes to warning about risks in the banking systems they oversee. The Bank for International Settlements, the central bankers' central bank, is doubly inclined to gloom.

The BIS has now warned from its headquarters in Basle that banks and capital markets may not be pricing enough risk into their dealings. This time its warning is justified.

The central bankers line up persuasive evidence that ample liquidity and growing participation in the banking market by investment banks and institutional investors have tilted both pricing and other terms in favour of borrowers, both in emerging markets and the industrial world.

Average spreads on bank loans, Brady bonds and new bond issues for emerging markets have all narrowed over the last year. They would have narrowed even further had investors not been so happy with the creditworthiness of emerging market borrowers that they have willingly stretched average loan maturities from four years in 1991 to 10 years in 1996.

At the same time, net capital flows to Asia and Latin America all but doubled last year to \$149.8bn, while investors became willing to consider bond issues denominated in ever more exotic currencies, such as the Croatian kuna.

Yet the potential for problems lies not just in emerging markets. The BIS warning is particularly apt in relation to the US, where bankers have become worryingly complacent that credit risks are a thing of the past. Spreads of US corporate

bonds over the US Treasury benchmark have shown unambiguous declines, with riskier companies, rated double B or less, declining much further than single or double A companies.

In Europe, too, there has been a sharp decline in rates in some traditionally high-yielding bond markets. Investors have too easily believed that this is the result of convergence brought on by European monetary union. They should beware of the possibility that there may also be an increased and easily reversible appetite for risk in the market.

It is true that economic fundamentals remain generally sound, with quickening growth and low inflation. That, however, does not guarantee good short-term performance in the financial markets.

The question, therefore, is whether markets are adequately pricing these macroeconomic concerns into their assessment of market and credit risk when entering into investment transactions.

Clearly, bankers' confidence is not entirely due to irrational exuberance. If inflation is not dead, it is clearly much less of a threat than it was in the 1980s.

But financial markets are still suffering from an inflation hangover: used to the high real returns experienced in the early stages of disinflation, investors find today's rates unacceptably low and search for the high yields they crave in riskier niches of the market.

Extra risk must be adequately priced. When the interest rate gap between strong and weak borrowers narrows as much as it has, the Jeremiah of Basle is right to be concerned.

France in Africa

In January Mr Lionel Jospin, then leader of the opposition in France, drew a rebuke from President Jacques Chirac for daring to criticise actions by French troops on rebel positions in the Central African Republic, in retaliation for the killing of French soldiers. But this Sunday, after another French soldier was killed in Brazzaville, capital of the formerly French Congo, prime minister Jospin quickly agreed with Mr Chirac to double French forces there.

Continuity has been the most striking feature of France's Africa policy ever since the days of de Gaulle. Successive French presidents have cultivated close personal relations with the leaders of former Belgian as well as former French colonies. In order to maintain a French sphere of influence, apparently unconcerned at the cost either to the French treasury or to the life and limb of the subject populations.

François Mitterrand appeared to signal a change when he

came to power in 1981, but his liberal minister of co-operation, Mr Jean-Pierre Cot, who tried to promote democracy and human rights in the continent, did not last long. As before, the Elysée palace took control of Africa policy, with Mitterrand's son Jean-Christophe ("Papa m'a dit") playing a leading role.

In the last few years a series of events has demonstrated the bankruptcy of this policy: the devaluation of the CFA franc, the genocide committed by a French-backed regime in Rwanda, and most recently the fall of President Mobutu in Zaire.

Mr Jospin and his party have rightly been to the fore in calling for a reappraisal, and the absorption of the co-operation ministry (a direct successor of the old ministry of colonies) into the foreign ministry in the new government has encouraged some African commentators to hope that a less paternalistic policy is at last going to emerge. Let us hope they are right.

Welfare reform

Mr Tony Blair, the UK prime minister, has been taking an interest in US welfare reforms. The changes there have certainly been bold, but Mr Blair should be cautious about importing them.

American reforms show that it is possible to think the unthinkable (curbing assistance for legal immigrants might better be described as unspeakable). The 1996 welfare bill aimed to reduce welfare participation, and to promote self-sufficiency. It replaced the federal guarantee of support for needy families with block grants to individual states. Welfare payments with federal funds were limited to two years in one stint, and five years over a lifetime. Beyond this, and within certain parameters, discretion was handed to the states.

In both countries, single-parent families (which account for about a third of all children) have attracted particular attention. UK benefits for single parents cost £10bn per year, the equivalent of almost five pence on income tax. And Mr Blair appears to think this is too much.

It is not clear yet which US states will be most successful in curbing such outlays. The national welfare count dropped from 5m in 1994 to just over 4m in 1997. But with strong economic growth encouraging people to re-enter the labour market, it is hard to judge the effects of reform. Added to this, the block grants were set in a

year when welfare expenditure was especially high. The real lessons for the UK will be seen when the economy slows down.

There are some features of US reform which Mr Blair could not imitate. The first is devolution of welfare to the states. He must take central responsibility for a coherent national strategy. Second, the British public would not accept that the problem of moral hazard and work disincentives should be solved by restricting the safety net as ruthlessly as in the US. Mr Blair has promised to "empower" rather than to punish, and must maintain basic income support.

Mr Blair should remember that tough measures are only part of the US story. Many states have introduced imaginative schemes to help people move into work. These include counselling and childcare assistance, help with initial expenses when re-entering the labour market, benefit carry-overs, and help with work clothes and transportation costs. And cuts in out-of-work benefits have been combined with increased in-work benefits, making employment a better option for those with low earnings potential. Helping people back to work, and support for the working poor should be priorities.

Mr Blair wants to bring the "workless class" back into the mainstream. To do so he must make work attractive while meeting genuine need. US reforms provide many pointers but no simple solutions.

In another sign of goodwill,

COMMENT & ANALYSIS

Tigers fill up their tanks

South-east Asia is expected to play a big part in the growth of the global car industry as incomes surge, says Haig Simonian

One thing unites Bangkok, Jakarta and Kuala Lumpur more than their skyscrapers or ambitions to count among the 21st century's industrial powerhouses. All three cities suffer from horrendous traffic jams as too many cars cram into too few streets.

Yet the governments of Thailand, Indonesia and Malaysia would all like to see many more cars on the road in their race to industrialise. The world's carmakers would love to help them: for motor manufacturers, south-east Asia holds much the same promise as South America or eastern Europe, the industry's two other boom regions.

"It is clear the future growth potential in the world auto industry is going to be in the Asia-Pacific region," says Mr Don Sulivan, the regional head for General Motors of the US. "And I expect south-east Asia will contribute a large part of that growth."

The reason for such enthusiasm is that, as in South America and eastern Europe, vibrant growth in south-east Asia has brought private incomes. The difference between the regions is that Malaysia and Indonesia – but not Thailand – are pursuing policies aimed at nurturing "national" carmakers. Their approach, however, flies in the face of the trend towards more liberal international trade and is coming under increasing pressure.

The Malaysian economy has grown by about 8 per cent a year for almost the past decade. Indonesia's has expanded about as fast: annual growth in Thailand even reached double-digits between 1988 and 1990. That has pushed Malaysia's gross domestic product per head to US\$4,255 last year from \$1,722 a decade ago. In the same period, per capita GDP in Thailand climbed to \$2,584 from \$915 and to \$1,115 from \$483 in Indonesia.

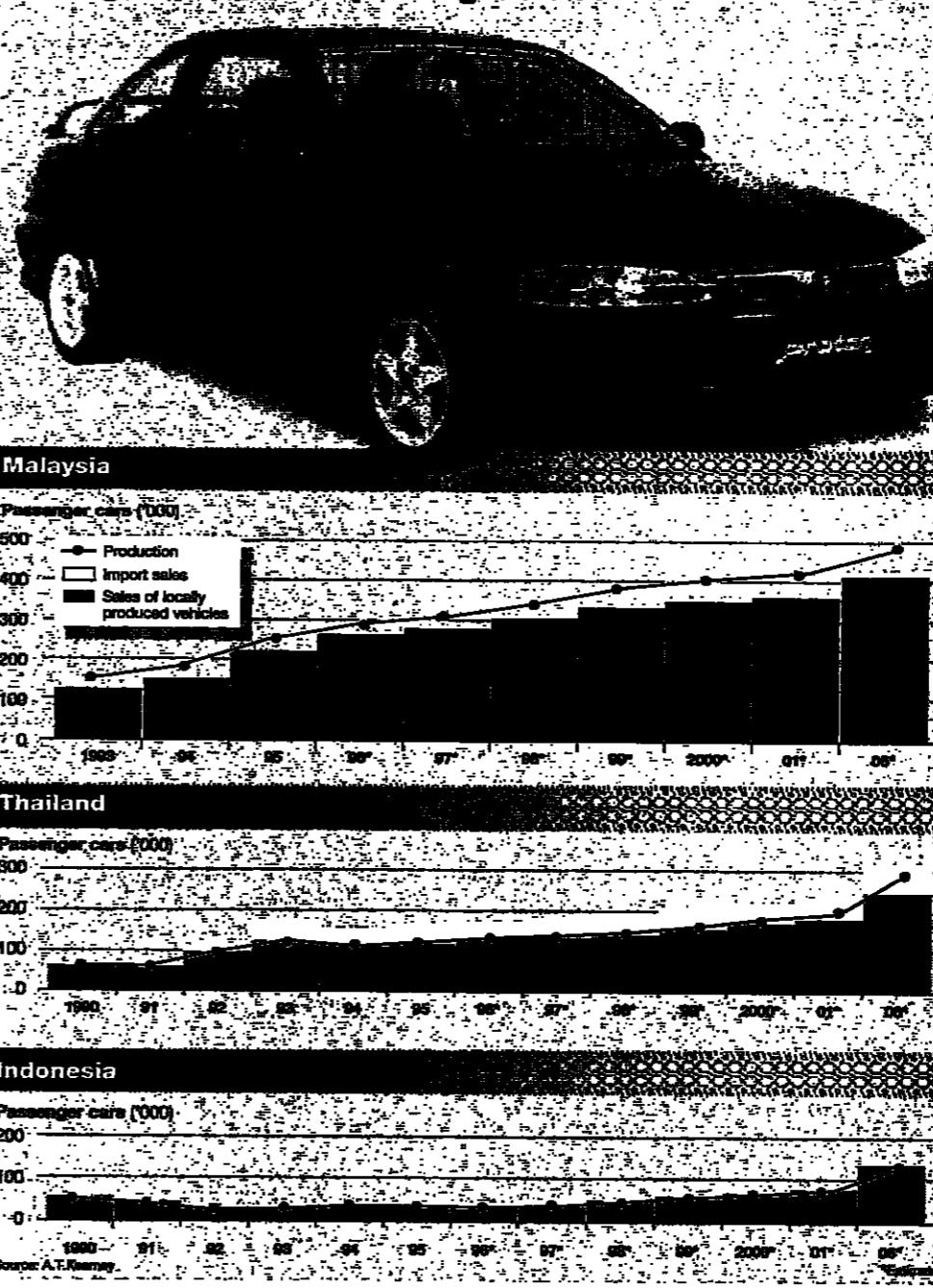
Greater wealth has spurred car ownership. Sales in Malaysia climbed to 276,000 last year from 47,000 a decade earlier. An 8 per cent rise is expected this year. "We have learned to forecast conservatively. 1998 looks good," says Mr Francis Pereira, executive secretary of the Malaysian Motor Traders' Association.

"Vehicle sales should reach \$25,000 by the end of the decade and \$80,000 by 2005," says Mr Herman Latif, chairman of Indonesian Association of Automotive Industries. Vehicle registrations soared to 325,000 last year from 172,000 in 1992. In Thailand, they climbed by 3 per cent to 589,000 last year from 1985.

Thailand and Indonesia hold great potential because of their large size and populations. Thailand has 60m people and Indonesia 200m. Although Malaysia is a minnow with 20m, its higher incomes offer more immediate returns. And demand for cars should rise in all three countries because of ambitious road-building programmes.

Thailand has followed Brazil and Poland in opening up to foreign carmakers – principally Japanese. Its openness has netted big investments. Leading carmakers have been attracted by low wages and fixed costs as well as potential as a regional export base. GM is spending \$750m to

Driving forces: the expanding market



make up to 150,000 cars a year for local and foreign sale. Ford of the US is building a \$472m plant for pick-up trucks – much favoured by Thais – with Mazda, the Japanese carmaker it controls. Toyota and Honda, two other Japanese brands, are spending \$460m to develop Thailand as the hub for simplified "Asian" cars. Meanwhile, Mitsubishi and Isuzu are expanding in pick-ups.

Thailand has attracted our spending with a big growing market and consistent and transparent investment policies," says Mr Kenneth Brown of Ford.

In Malaysia, on the other hand, taxes and tariffs almost quadruple the price of an imported car. Even models assembled locally from foreign kits face levies of up to 112 per cent. In Indonesia, where pricing is distorted by the large market for cars derived from light commercial vehicles (which attract less tax), mark-ups can more than triple the price of a fully built-up import and double the cost of a locally-assembled vehicle.

Both countries use such methods to nurture "national" brands. A 1.3 litre Wira saloon built by Proton, Malaysia's leading "national" car company established in 1985, costs about half the price of a similar locally-assembled car. Such undercutting enabled the brand to take 23 per cent of the passenger car market in its first six months. "I don't see why we can't match the 70 per cent Proton has in its home market," says Mr Soemiro Soerachmad, chairman of Timor Distributor Nasional, the company's retailing arm.

Such favouritism has allowed the "national" brands to carve out far larger slices of the market than their lacklustre models – usually rebadged Japanese derivatives – might suggest likely. Proton accounted for almost three-quarters of Malaysia's new car sales in 1993 – the brand's peak year for market share. The only reason for its decline to 64 per cent last year was the arrival of Perodua. Together, the two "national" brands accounted for more than four car sales out of five last year.

A similar, if more complicated, situation exists in Indonesia. Timor – controlled by Mr Hutzon Mandala Putra, President Suharto's youngest son – has been the focus for criticism. Malaysia has largely escaped attack as its legislation pre-dates made ahead of the creation of the World Trade Organisation.

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Last year, Ford postponed indefinitely plans for a joint venture in Indonesia and GM warned it would not expand its \$110m joint venture unless Jakarta reconsidered its policy. Japanese

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While the autarchic Malaysian and Indonesian policies have deterred foreign carmakers, they have not dimmed their ambitions to share in the region's expected growth. So far, foreign carmakers and governments have limited themselves to sabre-rattling to encourage what most see as an inevitable, if halting, reduction of taxes and tariffs as regional trade is gradually liberalised.

The impact of liberalisation

has concentrated minds among the "national" manufacturers. Proton, Perodua and Timor know they cannot rely on their outdated models to maintain sales once their price advantage goes.

"We know the clock is ticking. But I have time to prepare," says Tengku Mahaleel Tengku Ariff, Proton's chief executive. "If liberalisation is delayed beyond 2003, we have a breather, but we're not assuming that," says Datuk Saleh Sulong, chairman of the DRB-Hicom group which controls Proton.

Last year, the company outbid Daewoo of South Korea to buy Lotus of the UK. The attraction was not Lotus' loss-making sports cars, but its much bigger automotive engineering consultancy. Days after the £51m acquisition, the Malaysian company gave Lotus the green light for a new £7m prototype development centre for future Protons.

Perodua and Timor have not been so far sighted. The longer they tarry, the greater should be the rewards for the foreign car companies once south-east Asia's protected markets are prised open, even if that does not happen in a hurry.

OBSEVER

Emu finds an alloy

At last, some good news on European monetary union: EU finance ministers have sorted out the ticklish problem of what the coins should be made of. This follows a long campaign by the Swedes to ban nickel, which they say induces allergies among teenagers. Their favoured replacement is an alloy called Nordic Gold, which contains lots of copper but no gold.

On Sunday night, ministers agreed to a design known as the "Spanish flower" for the 20 cent coin, giving them a lumpy feeling to help the blind feel their way round the new currency. Nordic Gold and Spanish flowers. The north-south axis rules in Europe, OK?

Murray heads off

Simon Murray, Deutsche Bank's swashbuckling executive chairman for Asia-Pacific, is leaving at the end of the year to try his hand at fund management. Murray, a trim 57, says his three years at Deutsche has been "terrific," but reckons the direct investment game in Asia will offer still more excitement.

Even so, he's going to retain links with Germany's biggest bank, since it will be a backer of his fund, aimed at investing in capital-hungry companies not yet ready for the stock market.

The Swedes were so delighted by this rare victory that one representative declared with a straight face that the use of Nordic Gold would bolster efforts to persuade the public to support Emu. Everyone else was too polite to point out that, just a few days earlier, the Social Democratic government had ruled out joining Emu in 1999 on political grounds.

In another sign of goodwill, he's

Chinese plums

A new twist to the saga of China's top foreign ministry appointment in Hong Kong after the looming handover. While the Hong Kong establishment was pleasantly surprised by last week's appointment to the post of Ma Yuzhen, Beijing's affable former ambassador to Britain, it seems the previous front-runner may end up in the territory after all.

Chinese diplomats are discreetly putting it about that Jiang Zemin, another one-time ambassador to the UK, will be selected to head the New China News Agency, hitherto Beijing's de facto embassy in the territory.

The big question will then be whether Jiang, who is known for his wooden style and slavish adherence to the party line, will actually rank higher than his rival. While the foreign ministry will take charge of high-profile international business, the news agency is expected to keep tabs on Hong Kong's relations with the mainland. This would give it an important political function.

The idea that the car market is being overtaken by Japanese imports may also have got out of hand. Those surveyed believed, on average, that 47 per cent of all cars sold in the US were made in Japan; the Department of Commerce says it was 11.4 per cent last time it looked.

Trading standards

There's some confusion in the US about trade policy, judging by a survey for the Women in International Trade lobby group. How else to explain that 87 per cent think the US should link trade deals to issues such as labour, human rights and the environment, while 60 per cent think such an approach won't work? Maybe it's something to do with where they get their information – just 5 per cent said the media was a foul of reliable information on trade.

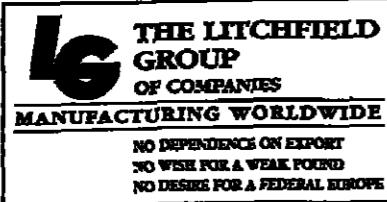
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100 years ago

Competition From Belgium The Belgians seem to be running very close in the iron trade in different parts of the world. The contract for the waterworks at San Juan (Porto Rico) with an English company having lapsed some time ago, the municipality solicited tenders for the material necessary for commencing the works under the supervision of the city architect. Three bids were made, one representing English manufacturers, another representing Scotch and American interests, and a third a Belgian manufacturer.

The last named was the successful competitor, and our Consul states that a drawback to the English tender



FINANCIAL TIMES

Tuesday June 10 1997



Liberalised markets 'threaten stability of payment systems'

By Wolfgang Münchau
in Basle

The trend for liberalised financial markets is becoming a serious threat to the stability of global payment systems, the Bank for International Settlements warned yesterday.

The BIS, the umbrella organisation of the world's central banks, said in its 1996 annual report, published yesterday, that "familiar shortcomings observed in liberalised banking markets" caused greater concern than the spread of derivative instruments.

"While we have not yet experienced the economic losses that might be associated with a major failure in payment systems, which now routinely process several trillion dollars' worth of payments a day, a few close calls in recent decades were wake-up calls as well," it said.

"Violent asset price swings, generated by excessive credit expansion, often, but not always, accompanied by generalised inflationary pressures and capital inflows, have been a major source of recent turbulence."

"Weak governance of financial institutions, both internal and external, has also been a common problem."

The BIS was particularly concerned about the ability of the financial sector to respond to a possible downturn in asset prices.

The Japanese Big Bang in 1995, the erosion of US restrictions separating commercial and investment banking and preparations by European financial institutions for European monetary union "all imply that competitive pressures will intensify further and that financial restructuring is far from over".

The bank suggested that even a small tightening of US monetary policy could have a severe effect on financial markets.

It said the greatest risks to the world economy were related to "irrational exuberance" in financial markets, structural reform in European labour markets and possible market turbulence before economic and monetary union.

The cautious tone was reflected in the annual meeting yesterday, attended by about 100 central bank governors.

The BIS acknowledged that the prospect for medium-term economic growth in the world economy remained favourable, an assessment that is also shared by other international institutions, notably the International Monetary Fund.

But the BIS's overall outlook is markedly more cautious:

"Just as it would be premature to declare inflation dead, it would also be unwise to assume that sound fundamental guarantees good performance in the near term."

Perhaps the most pressing concern is that inflationary pressure in the US may soon prove more difficult to tame than expected and the expansion may end abruptly.

Even a "soft landing" which demanded a series of tightening measures might have significant implications for equity prices and other more risky investments, the BIS said in its report.

Mr Andrew Crockett, general manager of the BIS, said: "The fact that asset prices are on the increase, when inflation is low, is something to reflect on."

**Editorial comment, Page 19
World stocks, Page 40**

Paris seeks delay over stability pact

Continued from Page 1

which presently holds the rotating presidency of the EU, immediately sought to contain the political damage. Mr Gerrit Zalm, Dutch finance minister, said France had not called into question the principle of the pact nor the timetable for launching Euro.

A senior German diplomat admitted it was possible the timetable for wrapping up the intergovernmental conference (IGC) in Amsterdam next week could slip into July.

A slippage in the IGC could delay preparations for opening accession negotiations with central and eastern European countries. This kind of chain reaction is what EU governments most fear.

Separately, the French request jeopardises the earlier commitment to agree three legal texts on the nuts and bolts of Euro: the budget and stability pact; a new exchange rate mechanism governing relations between the countries in and outside the euro zone; and the legal status of the euro.

Microsoft plan

Continued from Page 1

which offers consumers access to the internet from their TV sets.

Comcast plans to provide high-speed optical fibre links to 85 per cent of its 4.3m customers by the end of next year.

Mr Brian Roberts, Comcast president, said that already about half the cable company's networks had been upgraded.

Music industry launches hi-tech move to curb piracy

By Alice Rawsthorn in London
System allows companies to identify who OWNS copyright

This means that, if the music is broadcast, either as a digital signal or in analogue form, over the radio for instance, it is possible to identify which company is entitled to receive royalties.

The embedded signalling system has been developed at the IFPI's behest to prepare for the emergence of a digital music market.

Eurodat, a French software company, started a pilot project this spring to sell music directly to the home computers of consumers linked to Lyonnaise des Eaux's high-speed cable network. Deutsche Telekom, Europe's largest telecommunications group, is in advanced talks with German record companies to launch a larger trial in Germany this summer.

One of the music industry's chief concerns about online distribution is the dearth of technical and legal safeguards to protect copyrights.

The IFPI has mounted a political lobby to secure the necessary legislative reforms and is orchestrating the development of technical systems to curb piracy.

The embedded signalling system will be the first of these technical projects to come to fruition. Six different versions have been submitted for scrutiny and the IFPI will decide before the end of the month which will be adopted as the industry standard.

It will take until the end of the year to complete the development of two other technical projects: an encryption system enabling the industry to control access to digital musical signals by encoding them; and a digital interface to transfer music electronically from one record company's archive to another.

New studio disc, Page 6

German coalition seeks end to crisis

Continued from Page 1

of about DM60bn (\$34.6bn) and to plug a gap of more than DM20bn in this year's finances. Intensive negotiations are taking place between the finance ministry and spending departments and inside the coalition of Mr Kohl's CDU, the FDP and the Christian Social Union, the CDU's Bavarian sister party, to find savings and increase privatisation revenues.

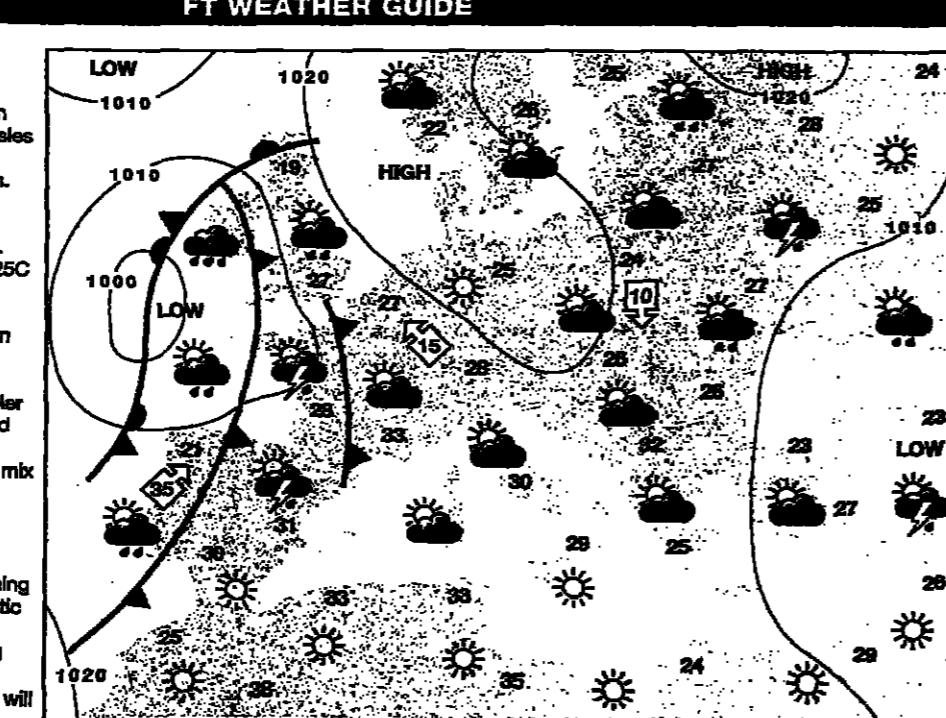
At the weekend, Mr Theo Waigel, the finance minister and CSU leader, appeared to move towards the FDP position. He signalled that he would seek further spending cuts and would not raise taxes this year. But the prospect of lower outlays on social spending was condemned yesterday by leaving members of Mr Kohl's CDU.

As part of the privatisation programme, Mr Waigel is investigating a far-reaching

sale of government properties, including housing, although officials from his ministry underlined that such transactions were complex and would take time to complete.

Meanwhile, the government was confronted with bleak economic news. Ifo, the Munich-based economic research institute, warned that industry would continue to shed labour in Germany until 1999 while expanding investment and sales abroad.

FT WEATHER GUIDE



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THE LEX COLUMN

Microsoft's TV dinner

Nobody can doubt Mr Bill Gates is deadly serious about extending his empire from computers to television. Yesterday's \$1bn investment in Comcast, a US cable TV company, comes on the heels of Microsoft's purchase of WebTV, which makes devices allowing TVs to access the internet.

Some pundits portray the interactive future either as a battle to the death between the PC and TV or as one where the two devices merge. Mr Gates' vision is more subtle and realistic: a future in which different gadgets co-exist, but share content, software and infrastructure. Microsoft clearly intends to be the supplier of this software and content.

Why, though, does Mr Gates want to be in infrastructure too? Clearly, broadband links are needed to make the most of this interactive future. But even if Comcast invests the entire \$1bn in upgrading its network, it will cover only a fraction of the US. This suggests three explanations for Microsoft's move. First, that Mr Gates hopes to provoke copycat investments by other cable companies. Second, that he hopes Comcast will help influence the technical standards for digital TV and the like in a way that favours Microsoft products. Third, that Microsoft has so much cash pouring out of every orifice that \$1bn is small beer.

Atlas Copco

Mr Giulio Mazzolini, Atlas Copco's new chief executive, is clearly anxious to leave his mark. Six weeks into his job, he has spent \$1.2bn on a new means of selling Atlas's construction and industrial equipment by acquiring equipment rental business Prime Service. The expected reward is faster sales growth than the 5 per cent or so that can be expected from its core businesses.

However, the risk is increased exposure to the US construction cycle. At least the last US recession showed the virtues of leasing rather than buying capital equipment, and the equipment rental industry achieved growth of nearly 20 per cent a year in the 1990s. This trend should provide some protection from any downturn in construction activity - although Prime also sells old and used equipment, where business will be hit harder.

But the real concern with Prime is the price paid, a whacking £24 times estimated 1997 profits. Even if

it registers 15 per cent profits

growth for the foreseeable future,

it is not interested in paying hefty premiums for developed world banks. Any break-up plan would probably founder on a huge write-off, while continental banks should be able to find better ways of preparing for a single market.

UK power

That distant rumble is unmistakable; it is a handwagon beginning to roll. Proper competition is still lacking in UK power generation. And worse, this could make a nonsense of retail competition. That is the stuff not just of depressing industry gossip but now of a detailed London Economics study prepared for East Midlands Electricity.

Few will be surprised by the starting-point: although National Power and PowerGen were forced to sell some power stations to Eastern Group, the trio are bidding power prices rather eccentrically for supposedly red-blooded competitors. Just as worrying, though, is the suggestion that the generators and regional electricity companies could as a result have a common interest in restricting retail competition. Consider, the study suggests, a nightmare scenario: incumbent generators and recs tie up cosy long-term contracts while forcing new entrant generators and recs to face artificial volatility in the electricity pool.

None of this has happened. And if the regulator does his job, none of it should. Yet it may be difficult to stop any funny business effectively without attacking the root of the problem: the generator's remaining market power.

Granada/Yorkshire

Britain's Granada seems to have won the war of words over how much to pay for Yorkshire-Tyne Tees Television. Last year, after Granada had boosted its stake to 27 per cent, Yorkshire claimed it was worth £17 a share. Granada countered in March, saying it had no intention of bidding at the then price of £22.80. Now Yorkshire is seemingly prepared to accept only £11.75. Hats off to Granada for talking the price down. While the price is certainly not low, it shows bidders



FINANCIAL TIMES COMPANIES & MARKETS

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Week 24



IN BRIEF

US insurer pays \$2.65bn for rival

The reshuffle of assets in the US insurance industry continued with the \$2.65bn acquisition by Seattle-based Safeco of control of American States Financial, a property and casualty insurer, from Lincoln National. Page 24

Sony in deal to sponsor NBA

Sony Corporation's US subsidiary has entered into a marketing pact to sponsor the National Basketball Association. Details of the deal were not disclosed, but it is likely to be worth several million dollars a year. Page 24

Italian telecoms share prices fall

Shares in Stet and Telecom Italia, the Italian telecoms groups to be merged and privatised, fell sharply as investors reacted to the Treasury's decision not to convert their savings shares into ordinary voting shares. Page 26

Sprint adds spice to poison pill

Sprint, the US's third-biggest long-distance telephone company, has tightened its poison pill arrangements in a move that would make it more difficult for an unsolicited bidder to build a large stake in the company. Page 24

Usinor looks to strong second half

Usinor of France signalled better times for European steelmakers, predicting its second-half profits would be "much higher" than a year ago. Mr Francis Mer, chairman, said demand for steel was very firm. Page 25

Unigate looking for acquisitions

UK-based Unigate is looking for further acquisitions after completing its reshaping as a fresh food and distribution group. Page 27

Higher copper prices forecast

Bankers Trust has increased its copper price forecasts following the discovery by its analysts of differences in official statistics covering copper consumption in China. Page 30

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FRANKFURT (cont)			
Prices	28	Shares GM	3.50 + 0.45
Beckermann	589 + 28	Mid-Center	6.50 - 0.55
Hofmann	493 + 8	Milicent	18.00 - 1.25
Voss-Hage	1370 + 20	PANES (Pty)	18.00 - 1.25
Weltbank	1365 - 63	Reises	22.00 + 42
Lindt	1291 - 25	Supras	22.00 + 35
SG Carbon	233.50 + 5.00	SI-Group	17.00 + 5.00
Wieser	2454 + 71	Siemens	7.45 + 63
Autosport Fr	2414 + 2	Stellmomo	7.00 + 50
Car Cross	314 + 2	Telstra	2.00 + 25
Prime Service	314 + 2	Telxon	10.00 + 50
US West Media	224 + 20	TOKYO (Nex)	25.00 - 74
Feltex	117 + 15	Telecom S.A.	4.50 + 50
Parsons Family	150 + 15	Telekom	4.50 + 50
Stet	3270 + 24	Teleplus	5.00 + 50
LODGEON (Penz)	174 + 13	Velux	5.00 + 50
Reisen	99 + 81	Vogel Kredo	1470 - 70
Dress Scott	150 + 174	Wacker	1.00 + 25
National	816 + 355	Wacker Chemie	21.00 + 125
West Hagen	625 + 73	WAKOPIK (Bremen)	2.00 + 125
Parfum	625 + 73	Wiese	1.00 + 25
Aci	4164 + 35	Alpha Beta	47.75 + 425
Trast	1327 + 205	For East	91.00 + 725
Flame	3050 + 5.85	Wegener Chin	2375 + 175
Dress Scott	4.80 + 1.15	Corporation Inter	38.00 + 400
Wakko	10.50 + 1.15	Shares United	27.75 + 225
Minx Tote	10.50 + 1.15	Teng Sia Fd	34.25 + 375

New York & Toronto prices at 12.30. Hong Kong closed.

Swedish engineering group boosts position in North American market

Atlas Copco pays \$900m for US rental company

By Greg McIvor in Stockholm

Atlas Copco, the Swedish engineering group, is buying Prime Service, the second-largest rental equipment company in the US, for \$900m - the biggest purchase in its 124-year history.

The deal strengthens the group's presence in the North American market and is its second big acquisition in the region since its \$550m purchase of Milwaukee Electric Tool two years ago.

The deal gives Atlas a strong position in a sector which has grown at about 20 per cent a year since 1991, reflecting the trend for companies to lease rather than buy construction equipment.

Atlas, which made operating profits of \$86m last year on sales of \$330m, is to be merged with the much smaller rental equipment operations of Atlas's North American subsidiary. The new group will have turnover of \$875m.

Mr Colin Gibson, engineer-

ing analyst at UBS in London, said: "It looks like a fairly expensive acquisition, but quality companies cost money and the deal makes good industrial sense." Companies which are not involved in the leasing, rental and other parts of the so-called "after-market" risk being left behind, he added.

The deal will reduce Atlas's equity/assets ratio from 51 per cent to 37 per cent. Up to 28 per cent of the purchase price would be paid in cash, with the rest financed by debt. Some \$700m in goodwill will be amortised over 40 years, Atlas said.

Merrill Lynch advised Atlas and Credit Suisse First Boston advised Prime.

Atlas said there would be a positive impact on cash flow, but the deal would dilute earnings by up to 5 per cent this year and next year.

Investors reacted favourably, pushing up Atlas's most-traded A shares SKr5.60 to SKr5.75.

Lex, Page 20



Saab of Sweden launched its latest model yesterday. The company, half-owned by General Motors, hopes the upmarket

9-5 will help it back into profit. Report, Page 25

Picture: Reuters

Parmalat in \$300m agreed bid for Ault Foods

By Paul Betts in Milan

Parmalat, the Italian dairy products group, yesterday stepped up its expansion in North America with an agreed C\$415m (\$300m) bid for Ault Foods, the Canadian food processing company.

The deal also sees the Italian group, which acquired Beatrice Foods of Canada for C\$200m two months ago, acting as a "white knight" to thwart a hostile bid for Ault by the Montreal-based Saputo group.

Under the agreed acquisition, Parmalat will offer C\$4.44 a share for all outstanding Ault shares, topping Saputo's C\$4.34 a share hostile bid.

Parmalat has again teamed with Citicorp, the New York bank which flanked the Italian group in the purchase of Beatrice Foods. Parmalat and Citicorp will underwrite 75.1 per cent and 24.9 per cent respectively in Parmalat Canada Inc to fund part of the C\$415m cash acquisition.

The balance will be financed through a tender facility co-arranged and fully underwritten by Citibank Canada, Bank of Nova Scotia and Bank of Montreal. The cash offer will open on June 11 for a minimum of 21 days and Ault will recommend the deal to its shareholders.

Parmalat said the combination of Beatrice Foods and Ault would create a group with annual sales of nearly C\$2bn and a gross operating margin of more than C\$100m.

This combined group would have the largest share of the Canadian fluid milk market, a strong position in the North American "private label" bakery sector as well as in the Canadian cheese business.

Parmalat said it was already considering listing its new Canadian operations on the stock market.

The latest bid

COMPANIES AND FINANCE: ASIA-PACIFIC

Revenues slip at Japan's life assurers

By Gwen Robinson
in Tokyo

Japan's leading life assurance companies suffered falling revenues in the year to March, as declining interest rates prompted pension funds to transfer group contracts to the more competitive fund management groups.

Premium income for the leading eight life assurers fell for the first time in six years, by 5.4 per cent to a combined Y21,400.5bn (\$185.5bn).

However, in spite of lacklustre earnings, all eight raised dividends for individual policyholders. The increases were funded through per-

sonnel reductions and other cost-cutting efforts.

The assurers also made progress in writing off bad loans to the financially troubled non-bank affiliates and housing loan companies, or *jusen*. The write-offs were financed through the sales of bonds and assets, including property holdings.

Three of the eight - Asahi Mutual Life Insurance, Mitsui Mutual Life, and Chiyoda - saw net assets decrease for the first time since the second world war.

As mutual companies, the assurers are not listed on Japan's stock exchanges and announce their

annual results in two phases. Their liabilities, the most important indicator of their financial health, will be announced next month.

The Tokyo stock market's sharp decline meant the leading eight assurers saw combined unrealised profits on stock holdings nearly halve to Y80bn from Y14bn the previous year.

However, analysts said the impact of the fall was negligible. "These losses would amount to 0.5 per cent of total liabilities - they are tiny," said Mr Andrew Smithers, an independent economist who monitors Japanese life assurers.

Nippon Life Insurance, the

world's largest assurer, which last week announced a tie-up with the US investment management group Putman Investments, saw insurance premium income fall 4.1 per cent to Y5,894.5bn. Recurring profit, however, grew 6.1 per cent to Y451.5bn as the company cut bad debts to Y82.2bn, sharply down from Y27.5bn a year ago.

Nippon Life, which as market leader has led moves to regain the confidence of large corporate and public pension funds after financial deregulation, also plans to double its capital base to Y300bn in order to protect policyholders.

The increase will be funded by borrowing.

Daishi Mutual Life, Japan's second largest life assurer, saw premium income fall 5 per cent to Y3,885.5bn. Recurring profit, however, surged 55.6 per cent to Y343.4bn.

Like other leading life assurers, Daishi Mutual plans to boost investments in the current year to March and will invest about Y300bn in foreign-currency bonds and Y500bn in Japanese bonds.

Sumitomo Life said premium income dropped 3.4 per cent to Y3,435bn, while recurring profit slid 17.1 per cent to Y303.7bn.

ASIA-PACIFIC NEWS DIGEST

Telekom Malaysia buys Samart stake

Telekom Malaysia, the country's dominant telecoms conglomerate, said yesterday it was acquiring 20 per cent of Thai telecommunications company Samart in a deal valued at US\$71.5m. This stake is in addition to the company's previously announced purchase of 33 per cent of Digital Phone Company, a subsidiary of Samart, for \$135m.

Telekom Malaysia has also agreed to purchase a further 7 per cent stake in Digital Phone by March 1998 for \$45m, making the total deal Malaysia's largest single investment in Thailand. Mr Mohamed Said Bin, Telekom Malaysia chief executive, said this extra stake could be sold to a third party offering technology or management expertise.

The Malaysian group will appoint both the chief executive and chief financial officer of Digital Phone, a new cellular operator scheduled to begin operations in the first quarter of 1998, with up to 50,000 initial subscribers transferred from rival Total Access Communications.

Samart said that by selling a stake in the parent company, which manufactures satellite equipment and operates Thailand's second-largest paging service, it hoped to help Telekom Malaysia construct Malaysia's Multimedia Super Corridor south of Kuala Lumpur.

By taking a stake in Samart, Telekom Malaysia obtains access to a large range of telecommunications services in Thailand beyond the new cellular network, in addition to Samart's profitable mobile phone operations in Cambodia, where Malaysian companies are the largest foreign investors.

Ted Bardacke, Bangkok

CIBC in \$175m Korean deal

Hyundai Electronics, an affiliate of South Korea's Hyundai Group, said yesterday it would sell a 30.92 per cent stake in Citizens Investment Trust Management and Securities Co Ltd to a Canadian bank.

Canadian Imperial Bank of Commerce will buy the shares for \$175m, becoming the biggest single shareholder in the South Korean securities house. The sale is expected to be completed in mid-June. Hyundai Group would remain the biggest shareholder, with two affiliates owning a combined stake of 36.86 per cent. Hyundai Electronics said.

Reuter, Seoul

NTT to form overseas unit

Nippon Telegraph and Telephone, the Japanese telecommunications giant, said yesterday it would form a unit, possibly as soon as July, to start international services. "We plan to start international services in the autumn," said Mr Masanobu Suzuki, executive manager of NTT, which is currently restricted by law to domestic services. "We need to form a new unit in July, or early August at latest," he said.

Reuter, Singapore

PT Maharani plans offering

PT Maharani, the Indonesian finance company, said yesterday it planned to raise Rp35.28bn (\$14.5m) from a public offering later this month.

Maharani, a finance company providing leasing, factoring, consumer financing and corporate finance facilities, said it would offer 58.8m shares, or 49 per cent of its paid-up capital, to the public. The shares, with a par value of Rp500, would be offered at Rp600 a share from June 30 to July 2. The firm said funds raised would be used to expand its business activities and to repay debt. Maharani would be listed on July 16 on the Jakarta and Surabaya stock exchanges. The company posted net profit of Rp18m last year, compared with Rp84m in 1995.

Reuter, Jakarta

Indian investment by LG unit

LG Electronics India, the wholly-owned subsidiary of LG Electronics, the South Korean group, said it planned to invest US\$1.2bn over the next nine years in the country's white and brown goods industry.

The company said that in the first phase, from 1998 to 2001, it would invest \$146m to set up manufacturing facilities near Delhi. This plant, expected to start commercial production in early 1998, would produce 800,000 colour televisions, 400,000 refrigerators, 230,000 audio systems, 200,000 washing machines, 100,000 air-conditioners and 30,000 video cassette recorders, it said.

The second phase, from 2001 to 2005, will attract investment of \$1.43m to increase existing capacities in finished products and to add capacity for the production of compressors, fly-back transformers and motors.

AFX-Asia, Bombay

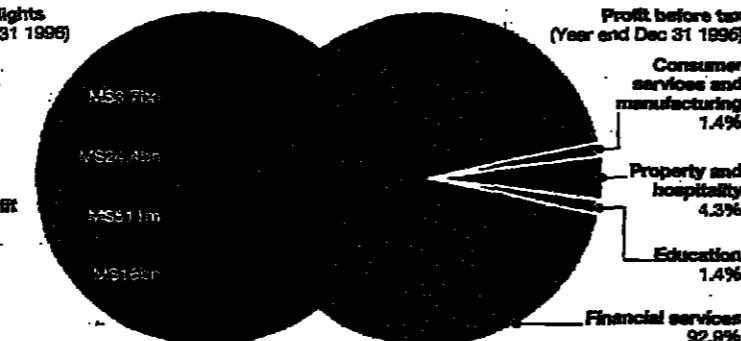
Passing on the baton of modernisation

Power at MBF, Malaysia's leading finance company, is being handed down a generation

MBF Group: poised for growth

Financial highlights
(Year end Dec 31 1996)

Total turnover exceeding
Combined total assets
Combined profit before tax
Total deposits exceeding



Profit before tax
(Year end Dec 31 1996)
Consumer services and manufacturing 1.4%
Property and hospitality 4.3%
Education 1.4%
Financial services 92.5%

Audited results
(Year end Dec 31 1996)

	1996	1995	% Increase
Profit before tax	MSB 9.6m	MSB 12.2m	+22%
Earnings per share	MSB 0.43	MSB 0.34m	+26%
Shareholders' funds	MSB 1.7bn	MSB 1.6m	+2%
Total assets	MSB 21.1bn	MSB 15.5bn	+36%
Total loans and advances	MSB 14.3bn	MSB 10.6bn	+34%
Total deposits	MSB 16.4bn	MSB 12.2bn	+35%

Source: MBF group

git planning is sometimes more the product of gut instinct than market research.

However, in the space of a single generation, much has changed. While Mr Loy senior can remember his family having to eat cat meat when times were hard, his son has experienced no such privations. He studied economics at a Canadian university, has a taste for flamboyant ties, and is said to be less fierce than his

father. "The way overseas Chinamen do business is being modernised," says Mr Loy. "We are using professional methods from other regions, such as the west."

The group comprises two listed companies, MBF Holdings and MBF Capital, with combined assets of MSB 24.6bn, customer deposits of MSB 16bn and a network of 145 branches.

In past years, Mr Loy made almost all key decisions, but now restricts him

accelerating as the company grows and as the succession unfolds. "Hopefully the second generation can step in in five years' time. I have already relinquished 25 to 30 per cent of my responsibilities, because I am allowing them to take over," Mr Loy says. The younger Mr Loy, for example, already holds the post of chief operating officer at MBF Capital.

In past years, Mr Loy made almost all key decisions, but now restricts him

mainly to trouble-shooting and strategic planning. Beneath him is a team of six auditors-cum-analysts who warn him of the first sign of trouble. "I only talk to those who are not performing. Those who are doing OK, I do not talk to," he says.

There are strict rules. "We usually give them a year or 18 months to show us why they cannot turn [a business] round. Then if it does not improve, we call it a hard-core losing company which we chop off."

Those managers who meet

their revenue targets receive

11 to 12-month bonuses - plus an 8 to 12 per cent increment - but those who fail to meet targets do not get a bonus. The team of auditors ensure that managers do not set easy targets.

As the company spreads

overseas, so decision-making

and responsibility is

devolved. Country managers

run the business day-to-day

without recourse to Mr Loy

and, in an important recent

development, they have been

given investment quotas

which they can use without

seeking his approval.

Demands for greater trans-

parency from potential part-

ners overseas are also help-

ing to lift the traditional veil

of secrecy. MBF recently

received a non-bank licence

to issue MasterCard in

Taiwan, where its Chinese

cultural heritage undoubt-

edly helped to open doors. In

In

James Kyng

MTV Asia in talks with potential investors

By Alice Rawsthorn

PolyGram, one of the world's largest record companies and a subsidiary of Philips, the Dutch consumer electronics group, affirmed that MTV Asia required more capital and that negotiations were underway with potential investors.

The service, which went on air two years ago and operates three channels across Asia, is still making a loss after absorbing \$100m of capital provided by the two founder-shareholders.

a possible investor, as has Chaoren Phokland, the Thai industrial group.

Since its debut in 1995, the current MTV Asia has faced fierce competition from local music channels in individual countries and from Channel [V], a rival pan-Asian service which is 50 per cent owned by Star TV, a subsidiary of Star Rupert Murdoch's News Corporation.

Channel [V] was launched in 1994, after Star TV stopped broadcasting the

original MTV Asia, then wholly owned by Viacom, which is still MTV's parent company in Europe and North America.

Star TV subsequently sold a 50 per cent stake in MTV Asia to four of PolyGram's rival record companies: Japan's Sony, Warner of the US, Germany's Bertelsmann and EMI of the UK.

Meanwhile, PolyGram formed a joint venture with Viacom to relaunch MTV Asia in 1995. That service

has struggled to break even in the face of stiff competition for advertising revenue from Channel [V], which is also still loss-making.

MTV Asia reshuffled its senior management last autumn.

The search for a new shareholder in Asia comes as MTV is preparing to face stronger competition in other regions, notably Europe, where several consortia are planning to launch video music channels

on digital television networks.

The first of MTV Europe's new competitors is expected to be Channel [V], which is

scheduled to go on air in the UK later this year.

The BBC, Virgin, Emap and Granada are also consid-

ering proposals to introduce UK video music channels.

MTV Europe is "nationalising" its European service, notably by introducing a dedicated UK channel this summer.

BANK HOFMANN & WEIBEL

Lothar Märkl belongs to the Bank Hofmann team. As a profound authority on Goethe's Faust, he has a particular flair for philosophical topics. He is also an absolute expert in everything related to Private Banking which soon becomes evident when asked for advice. His personality incorporates an important part of what we stand for. Every member of our bank reflects our entire organisation. Each individual demonstrates total commitment towards our clients' best interests. Whether it's behind the scenes or face-to-face.

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Telefax 0041 1 217 51 68
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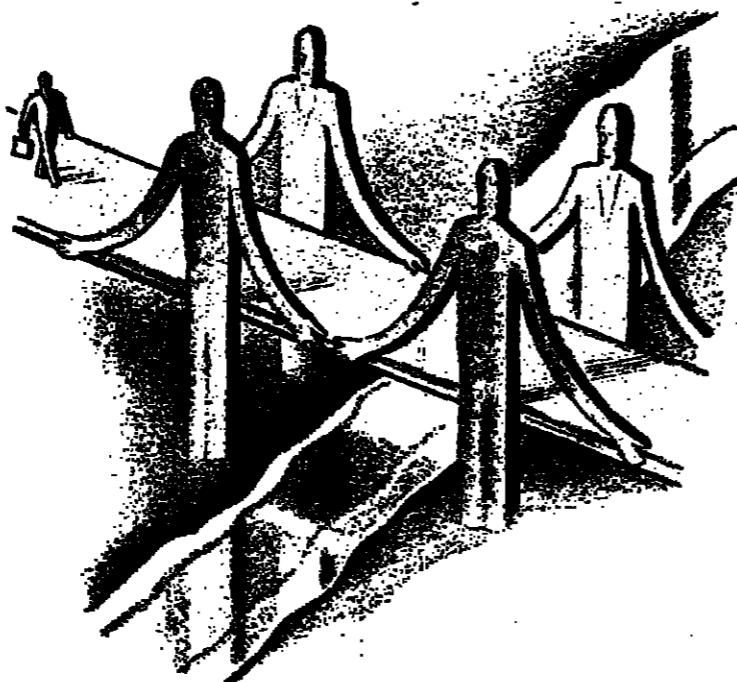
Dividend announcement

Templeton Global Strategic Funds will pay dividends to the Shareholders of the following Funds as of record on June 5, 1997, against presentation of the respective coupons:

J.P. Morgan

Morgan means more to raising equity

More support for your stock offerings



How did J.P. Morgan get to be the fastest-growing equity house on Wall Street? By providing our clients with more.

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COMPANIES AND FINANCE: THE AMERICAS

AMERICAS NEWS DIGEST

Corimon returns to profit for year

Corimon, the Venezuelan paints group, returned to profit in 1996-97 with net income of Bs3.7bn (\$7.12m), compared with a Bs105.7bn loss for the previous fiscal year. Mr Francisco Layrise, president of Corimon, said that structural reforms had allowed "us to present a company with healthy accounts even after the [recent] provisions we have made." Corimon hoped the New York Stock Exchange would now lift the suspension on trading of the company's shares, which was imposed in February 1996 for reporting violations.

Sales volume of paints dropped 1% per cent, but cost-cutting produced a moderate operating profit. As part of its debt for equity swap established in last year's rescue plan, Corimon will propose a capital stock increase of 450m shares, which would reduce its total debt to \$40m, down from \$198m last year. Corimon ran into financial trouble in late 1995 after several foreign acquisitions failed to perform as expected. *Raymond Colitt, Caracas*

Royal Insurance expands

Royal Insurance Company of Canada and an affiliate, both part of the UK's Royal & Sun Alliance insurance group, have agreed in principle to purchase the Canadian personal insurance business of Hartford Financial Services, of US. Royal and its affiliate Western Assurance will acquire a portfolio of accounts worth about US\$25m in annual written premiums. The companies declined to provide financial details of the deal. Royal said the purchase fitted with the company's strategy to grow through acquisition.

Hartford, one of the largest US companies with US\$12.5bn in revenues in 1996, will retain its Canadian commercial line. It said it was selling its personal line because it had captured only a small segment of the Canadian market and the company preferred to focus on its commercial operations in Canada.

Scott Morrison, Vancouver

CVG head affirms sell-offs

The president of the state-owned Corporación Venezolana de Guayana, Mr Elias Nadim Yusaf, discounted recent concerns that the privatisation of the company's steel and aluminium plants would not go ahead as planned because of opposition from congress. "Some parliamentarians have concerns that we need to address and that could take a few weeks more or less. But I am sure that we will get the authorisation for the sale of the aluminium and steel plants this year," he said.

The affirmation came after Mr Alberto Poletti, the head of the FIV, the government privatisation agency, said he was "worried" that congress had still not begun to review the executive's proposed sale contract for Sidor, the 3m-tonnes-a-year steel plant. Some of the investors had indicated they could withdraw from the sale process if congress did not approve the contracts by October, after which it would take approximately two months before the actual tender. The CVG is expecting some \$3bn in revenue from the sale of the aluminium and steel plants.

Raymond Colitt

Pulp group merger delayed

The US Justice Department has requested additional information on the proposed \$3.5bn merger between James River and Fort Howard, the pulp and paper groups, which extends the waiting period for the deal under antitrust law. James River said yesterday. The Justice Department's request extends the waiting period until 20 days after the companies comply. James River and Fort Howard have begun collecting the requested information and intend to reply promptly. James River said. The merger would create the second largest manufacturer of tissue paper in the US. *Reuter, Richmond*

Alcatel, Hayes in modem link

Alcatel Alsthom, the French telecoms equipment group, said yesterday it had teamed with Hayes Microcomputer Products, the US modem maker, to develop high-speed internet access equipment.

Reuter, Atlanta

Safeco pays \$2.65bn for rival insurer

By Richard Waters in New York

Consolidation in the US insurance industry continued yesterday with the \$2.65bn acquisition by Safeco of control of American States Financial from Lincoln National, in a deal that will allow the companies involved to pursue very different paths.

Lincoln National, an Indiana-based insurer, sold by auction its 83 per cent stake in American States, a property/casualty insurer. The disposal will bolster Lincoln's financial position and give it the resources to expand in life assurance, annuities and investment management.

For Seattle-based Safeco, the deal represents a drive to build a nationwide sales network for personal and commercial lines of property/casualty insurance, while also diluting its exposure to earthquakes on the West Coast.

The sale, for \$2.35bn in cash, with a further \$300m of intercompany debt to be repaid, will leave Lincoln with \$2.15bn after tax, the company said. Some \$500m of this will be used to re-purchase stock, with the remainder devoted to acquisitions. That makes it the

largest in a series of moves by Lincoln to transform itself from a broad-based company with life, property/casualty and reinsurance operations into a more specialised financial services group.

It echoes the strategy of an increasing number of US insurers, including fast-growing companies like Sun America, which have turned away from their traditional insurance products to specialise in managing the wealth of the "Baby Boomer" generation.

Mr Ian Rolland, chairman and chief executive, said this was a business with "high growth poten-

tial and low earnings volatility." Lincoln was interested in acquisitions which allowed it to reap efficiencies by reducing its unit costs, or which enabled it to extend its range of mutual fund products, he said.

The reshaping of the US property/casualty insurance business has also been driven by the high earthquake and hurricane losses of the 1990s, which have made insurers more alert to the potential risks they run and a tough market that has made it difficult for companies to raise premiums.

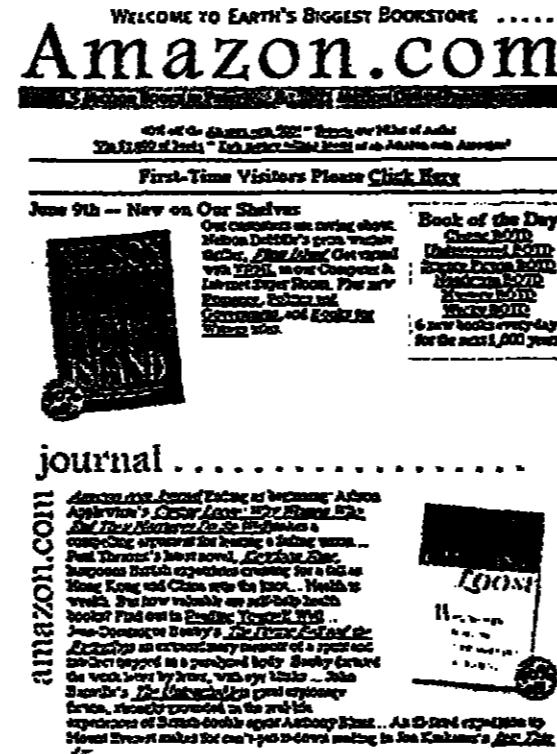
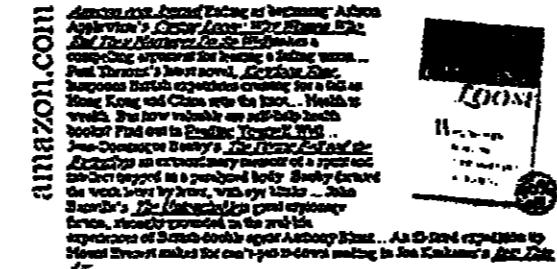
Mr Bob Dickey, president and

chief operating officer of Safeco, said the acquisition would help his company extend its reach away from the West and into Midwestern states. American States sells its products through 4,800 independent agents compared to the 4,000-strong salesforce of Safeco.

By adding Safeco's homeowners' and car insurance policies, the company hoped to raise the productivity of American's agency force, he said. American would also bring experience in handling insurance for small companies - a part of the insurance market that could be more secure, Mr Dickey added.

Investors ride the rapids of internet stock

Online bookseller seen as 'one of the last free investor lunches' as shares slump after debut

Amazon.com**journal**

Shopfront: The claim on its home page has brought conflict

Listed companies of between 10 and 15 per cent, the price performance of such a ground-breaker has been disappointing.

The reasons for the disappointment appear both

unique to Amazon.com and relevant to other internet retailers which wish to list on the US market.

The group, set up just two years ago, already has a strong brand name. Since

the beginning of 1996 it has doubled revenues in each quarter to \$16m in the first three months of this year.

The lossmaking company has already invoked the ire of Barnes & Noble, the fast-growing physical bookstore in the US, which launched a lawsuit to stop the group's claims to be the "world's largest bookseller", offering more than 2.5m titles.

Such notoriety in sector which typically excites keen interest led to some of the initial euphoria.

Mr Ryan Jacob, analyst at IPO Value Monitor, says: "The first day's performance didn't really surprise us. With all the hype, most people expected it to go at a large premium." What he found surprising was the scale of the following decline.

Part of this decline was blamed on the role of institutional investors.

"There were a lot of institutions wanting to go in and make a quick profit," said Mr Jacob.

Another broker described the listing of such "hot stocks" as the "one of the last free investor lunches".

Other analysts have pointed to some confusion surrounding the listing of

the first pure internet retailer. Other listed groups can move money from varied sources or offer services as opposed to goods.

Mr Duff Anderson, managing director of equity capital markets at Donaldson, Lufkin & Jenrette, says: "There is some confusion in the marketplace about whether

such notoriety led to some of the initial euphoria.

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to provide more of its books on the internet.

Mrs Mary Meeker, analyst at Morgan Stanley, believes "we are about to see a mini-marketing battle, like a junior version of Coke vs Pepsi, in the little world of internet book selling". The outcome of this battle will have a far greater influence on the performance of Amazon.com's share price than the short-term factors which have been dominant so far.

Both IPO Value Monitor and Morgan Stanley believe that Amazon.com has many competitive advantages over its mainly terrestrial rivals. The chief one is that it started earlier and already has a strong brand name.

While it is too early to say what effect the company's performance will have on other potential offerings, there will continue to be keen interest in how Amazon.com performs over the next few quarters and how it weathers this increased competition.

The company then hopes that its name, prompted by the river which carries more water than any other, will not be taken in vain.

Jane Martinson

Sprint moves to ward off hostile takeover bids

By Richard Waters

Sprint, the third-biggest US long-distance telephone company, yesterday tightened the provisions of its "poison pill" arrangements to make it more difficult for an unsolicited bidder to build up a big stake in the company.

The move comes at a time of heightened interest in telecommunications acquisi-

tions in the US, following reports two weeks ago that AT&T was discussing a merger with SBC Communications.

Such a deal between the country's biggest long distance and local telecommunications companies, if allowed to proceed by competition authorities, would break the mould in the world's biggest telecoms market and could

spark a wave of similar deals.

Sprint, which has an international partnership with Deutsche Telekom and France Telecom, said its board had approved a change to the company's shareholder rights plan adopted in 1989.

This would allow a defence scheme to be triggered once a shareholder acquired more than 15 per

cent of the company's stock. The earlier scheme came into effect when a holding topped 20 per cent.

Shareholder rights plans, which are common among US companies, act as a deterrent by allowing existing shareholders to buy stock at a big discount, thus diluting the interest of a hostile stakeholder.

Research suggests that companies with such plans

are just as likely to be bought as companies without them, though the existence of a plan generally strengthens their hand in negotiating a higher price from buyers.

Sprint sought to play down the significance of the move, saying it echoed steps taken by many other companies in recent years.

Most shareholder rights plans have a 10-year life,

meaning that companies that adopted them during the takeover wave of the late 1980s are now renewing them. However, the Sprint plan does not expire until 1999.

The company said of its new scheme: "The plan was not adopted in response to any specific threat to acquire control of Sprint, and the board is not aware of any such activity."

Sony in pact to sponsor NBA

Sony Corp's US subsidiary said yesterday it had entered into a marketing pact with the National Basketball Association which makes Sony an "Official Sponsor" of the organisation. Reuter reports from New York.

The effect of the deal on Cablevision's share price suggested a revival of investors' faith in the company, which will end up with 3.6m customers compared with TCI's 1.4m.

The Dolan family, who founded the company and will maintain control, was recently criticised for an allegedly over-generous \$765m deal with ITT which gave it full ownership of New York's Madison Square Garden sports operations.

Sony will have exclusive domestic promotion rights within the consumer electronics category, as well as additional rights which will benefit all participating Sony companies.

Sony said companies participating include Sony Pictures Entertainment, Sony Music Entertainment, Sony Computer Entertainment America and Sony Electronics. All are units of Sony Corp. Sony Computer Entertainment America makes the popular Playstation video game machine.

Sony and the NBA will consider developing and distributing programming.

Sony will also have use of the NBA logo and related trademarks in promotional material as well as in national and regional promotions.

The link between Sony and the National Basketball Association will run at least until the year 2000.

Cablevision, TCI in \$1bn deal

By Christopher Parkes in Los Angeles

Wall Street yesterday greeted news of a link-up worth at least \$1bn in the New York cable television market with strong demand for shares in Cablevision Systems and Tele-Communications Inc, the prospective partners.

Cablevision stock surged more than 20 per cent in morning trading, rising 57% to \$29.50 on news of an agreement with TCI, which was trading 7 per cent higher at \$15.25.

The link-up will increase Cablevision's subscriber base in one of the country's richest metropolitan areas by almost 50 per cent.

The deal is the biggest yet in a series promised by Mr Leo Hindery, TCI's new president and chief operating officer, who plans to shear almost one-third of his group's \$14bn debt.

It also marks an important step in the restructuring of

the US cable industry, in which systems are being linked in regional clusters to improve operating efficiency and increase profits.

Under the agreement, Cablevision, the nation's sixth-largest operator, will take over TCI's 10 cable systems in the New York area, boosting its subscriber base in the region by \$20,000.

The consideration, comprising \$422.4m of new shares and the assumption of about \$670m in TCI debt, will give TCI a 33 per cent stake in Cablevision and two seats on its board.

Mr Hindery said the deal, which followed the announcement last Friday of a smaller link with Adelphia in the west of New York state, was one of the most important of the series on his schedule.

"They will give TCI management and operational control over fewer cable systems, helping to focus our efforts on better serving communities and customers

at the local level," he said.

One of Mr Hindery's first moves in the TCI shake-out was to reverse a strategy introduced less than a year ago, which involved cutting



John Malone: relinquished day-to-day control of TCI

PepsiCo calls on former chief

By Richard Tomkins in New York

PepsiCo, the US soft drinks and snacks company, has made a surprise decision to bring in a former president and chief operating officer to head its fast food restaurant business when it is spun off to shareholders later this year.

He is 72-year-old Mr Andrew Pearson, now a partner with the buy-out firm Clayton, Dubilier & Rice. The vice chairman and president of the yet-to-be-named company will be 44-year-old Mr David Novak, currently president and chief executive of Pizza Hut and KFC.

Mr Pearson left PepsiCo in 1984 after a 15-year spell, during most of which he was

president and chief operating officer. He helped take the company into the restaurant business through his role in the acquisition of Pizza Hut in 1977 and Taco Bell in 1982 (KFC was added in 1986).

Recently PepsiCo's restaurant division has been struggling amid fierce competition in the US fast food market, and in January PepsiCo announced plans to spin it off to concentrate on its soft drinks operations - also struggling - and its successful salty snacks business.

In his new job, Mr Pearson will become head of a business with revenues of about \$10bn a year. It has more outlets than any other restaurant company in the

world, and is second only to McDonald's in annual sales. Mr Pearson said: "I have been challenged by the notion that a business is mature and doesn't have much opportunity ever since I started at PepsiCo when people told me that about soft drinks and snacks - and they have gone on to become \$11bn businesses."

He said his top priority would be to restore same-store sales growth to the restaurants. "That is the key to success in this business. The obvious way to get there is through product news and product excitement. What isn't so obvious is how to implement that, to put in the programmes that change the excitement factor in your business."

Mr Roger Enrico, PepsiCo chairman and chief executive, described Mr Pearson as "a brilliant strategist" and said Mr Novak was "probably the brightest, most inspiring restaurant leader anywhere".

"Together, they'll bring a vast wealth of intelligence, leadership and operating experience to this enterprise," he said.

COMPANIES AND FINANCE: EUROPE

Armstrong intervenes in flooring merger

By Richard Waters
in New York and Graham Bowley in Frankfurt

Armstrong World Industries, a US manufacturing group, yesterday made an unsolicited bid in retaliation to a plumped Franco-German alliance to create one of the world's biggest makers of flooring materials.

The US group said yesterday it had launched a C\$488m (\$353m) bid for Domco, the Canadian subsid-

iary of Sommer Allibert, the French plastics group.

Its intervention comes less than two weeks after Sommer Allibert announced a proposed DM1.36bn (\$780m) merger of its flooring business with Tarkett of Germany, a world leader in flooring surfaces.

The deal involved the purchase by Tarkett of Sommer Allibert's flooring business. In return, Sommer Allibert agreed to buy 60 per cent of Tarkett through a public

offer for the German group's 20.1m shares.

The move threatened to create an important competitor for Armstrong.

But Pennsylvania-based Armstrong, which makes floor coverings, ceiling materials and other internal furnishings, revealed yesterday that it had privately made a \$75m offer for all of Sommer's flooring business in April - before the Tarkett and Sommer link-up.

The French company rejected that in late May, two days before announcing an agreement to sell the business to Tarkett, and to take its 60 per cent stake in the German company.

Armstrong returned to the fray yesterday, offering to buy Sommer's 57 per cent-owned Canadian subsidiary, Domco, for C\$488m.

To succeed with its spoiling bid, however, Armstrong would need either to win over the French company's own board with its rival pro-

posal, or to bring enough pressure to bear through a group of minority shareholders in Canada to change the course of events.

The unsolicited bid seemed designed to attract minority holders in Domco, which is publicly traded in Canada. At C\$23 in cash for each Domco share, the offer is pitched more than 50 per cent above the closing price last Friday.

Domco's minority shareholders would only benefit from the offer if at least two-thirds of the subsidiary's shares of the company are bought by Armstrong - a provision which makes it dependent on Sommer's support.

It remained unclear yesterday what Armstrong could do to derail the existing agreement between the French and German companies.

Tarkett, for its part, said that it expected its deal with Sommer to go ahead as planned.

EUROPEAN NEWS DIGEST

NordLB details BGB alliance

Norddeutsche Landesbank, one of Germany's larger regional state banks, said yesterday it expected the groundwork for an alliance with Bankgesellschaft Berlin (BGB) to be completed by the end of this year. This would enable the two institutions to begin joint operations next spring.

Mr Manfred Bodin, NordLB chairman, said a decision on the awarding of a contract for the evaluation of both banks, which have combined balance sheet assets of DM688bn (\$328.5bn), was expected next week. An independent evaluation clearance for an alliance is also needed from the four states which own the two banks.

NordLB is owned by the states of Lower Saxony, Mecklenburg-Vorpommern and Saxony-Anhalt. The City of Berlin owns the majority of BGB, which already owns three banks in Berlin operating in the retail, savings and mortgage sectors. NordLB's existing owners would take stakes in BGB and the newly-created institution would have its headquarters in both Hanover and Berlin.

NordLB's investment banking, foreign activities and large customer business operations would be transferred to BGB. Otherwise, Mr Bodin said, NordLB would remain a separate institution and continue to operate a local savings bank network as well as fulfilling its present role as regional government house bank.

In 1996, NordLB's balance sheet assets rose 9.9 per cent to DM229bn. Net interest income increased 3.1 per cent to DM253m. Profits before provisions rose 4.9 per cent to DM42m.

Frederick Stidemann, Hanover

Alpinvest looks to expand

Alpinvest Holding, the Dutch venture capital group due to be launched on the Amsterdam Stock Exchange tomorrow, is seeking expansion in underdeveloped European markets to tackle growing competition from banks and foreign groups. Lead manager ABN Amro has set the indicative price for Alpinvest's initial public offering at between F1 26.50 and F1 30, implying a market capitalisation of up to F1 1.02bn (\$525m).

Alpinvest last year reported net profits of F1 88m. It specialises in medium-sized investments, management buy-outs and mezzanine finance.

In its preliminary prospectus, the company said it planned to cover the European Union through further alliances such as those with Candover in the UK and France's Alpha. Mr Stan Vermeulen, Alpinvest's chairman, predicted that continental Europe's private equity market would grow by an annual 10-20 per cent in the coming years. "The current wave of restructuring, privatisations and spin-offs by large companies in several European countries creates an enormous market for us," he said.

Alpinvest was born from a merger between two smaller groups in 1991, and is still 30 per cent owned by the Dutch government. The state, however, will divest its stake through the IPO. ABN Amro, which holds 48.5 per cent of Alpinvest, wants to cut its stake to 25-33 per cent.

Mr Simon Barnasconi, of ABN Amro's equity markets unit in Amsterdam, said Alpinvest's European network made it "more or less unique". But Mr Roel Goossens, analyst at Van Meer James Capel in Amsterdam, was more sceptical. "The current shareholders are probably selling because they feel that the market has gone over the hill," he said. "There is too much money floating around the European market and not enough investment opportunities."

Barbara Smit, Amsterdam

Mondragón helps itself to success

The Spanish co-operative is expanding abroad along orthodox commercial lines

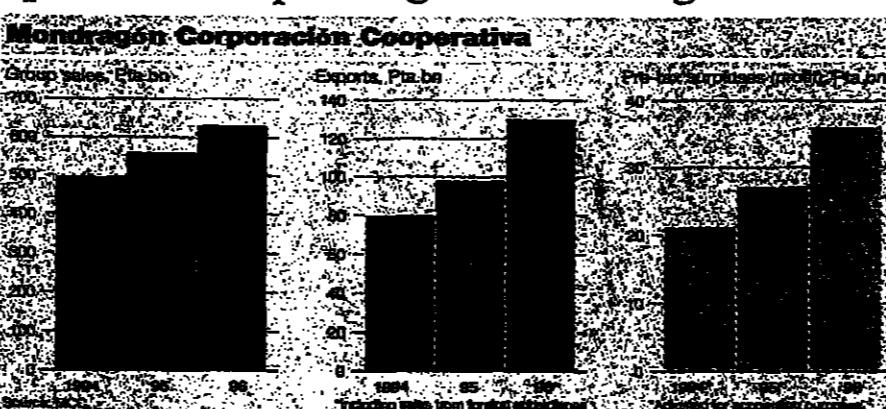
The Mondragón group of co-operatives, based in the wooded valleys of the Spanish Basque country, is a doubly rare phenomenon. For decades it has stood out as a standard example of industrial worker-ownership. Now it is evolving as something almost equally uncommon: a Spanish manufacturing multinational.

But the two sides of the group - on the one hand its home-grown cluster of member-owned companies, complete with education and welfare facilities, on the other a string of ventures from Mexico to Morocco and from China to the Czech Republic - are run along different lines.

In the Basque region the group has remained faithful to its original approach, with a relatively egalitarian structure in which the highest paid receives six times the salary of the lowest.

Ahead, it functions as an orthodox company, working mostly with local business partners, engaging staff on standard employment terms and taking advantage of low labour costs. Executives sent out to the foreign ventures, while maintaining their co-operative membership, receive salary packages in keeping with international competitors.

Of the 32,400 people working in the group, more than a third are non-co-operative employees. Admirers of the Mondragón model might



regard this with dismay, but managers see foreign expansion as evidence of the practical sense that has underpinned the success of what is Spain's 10th largest company in terms of sales, with expected turnover of Pt17.7bn (\$4.9bn) this year.

Founded by pupils of a technical school set up by a priest, the group consists of about 100 financial, manufacturing, commercial, research and training co-operatives, headed by a central administrative body, Mondragón Corporación Cooperativa (MCC).

It includes the Flagor brand of household equipment, computer systems in France, coaches in China, washing machines and gas boilers in Egypt, components in the Netherlands and refrigerators in Morocco.

Sales last year totalled Pt1630m, of which Pt180m was generated by exports and foreign-based operations. Turnover of its

industrial division rose 16 per cent last year to Pt232bn, with 44 per cent coming from abroad, compared with 35 per cent two years earlier. In the first quarter of this year this proportion grew to 46.5 per cent.

Its foreign investment has gathered pace since 1988, when the group set up a joint venture in Mexico to supply barbecue components for the US market in response to an adverse peso-US dollar exchange rate which was damaging its export business from Spain.

This was followed by semi-conductors in Thailand, computer systems in France, coaches in China, washing machines and gas boilers in Egypt, components in the Netherlands and refrigerators in Morocco.

Since last year, the group has added a controlling stake in the Argentine refrigerator company

McLean, with three plants; a second joint venture by its Iriar coach-building unit in Morocco; a Chinese automation project and a foothold in central Europe through Zerco, a Czech components subsidiary.

I to Eroski distribution arm, which grew out of a consumer co-operative, has become the only Spanish food retailer to establish a presence in France, where it runs three hypermarkets and 17 supermarkets with the French company Promodes. It is now looking for a partner to create a Spain-based group of international dimensions in response to the trend towards concentration in the European retail sector.

It aims to boost total sales to Pt11.10bn by 2000, investing some Pt224bn and creating 8,800 jobs. Up to half, according to Mr Antonio

Canelo, MCC chairman, may be outside its home Basque region and neighbouring Navarre.

The group has spent several years considering a scheme to channel stock market funds into existing co-operatives and new business ventures, but Mr Canelo says the plans are still "not ripe".

Its financial muscle has been boosted by rising profits, which Mr Canelo attributes mainly to improved group management.

Pre-tax "surpluses" rose 38 per cent last year to Pt25.89bn. The bulk - Pt25.63bn - goes to strengthening reserves; the remainder is earmarked for tax, an education and promotion fund, and the equivalent of dividends, paid into accounts which employee-members set up when they join.

Managers admit that investment outside Spain caused some initial "perplexity" among co-operative members, but see the volume of foreign-generated sales multiplying over the next few years.

They also argue that their co-operative system cannot easily be transplanted, partly because it grew organically in a particular society at a particular period. "We are not even sure it would have worked if it had started in Spain today rather than back in the 1950s," says one.

David White

New saloon seen as crucial to Saab's survival

By Greg McIvor
in Stockholm

Saab, the struggling Swedish carmaker managed and half-owned by General Motors of the US, yesterday launched its new top-of-the-range 9-5 saloon, in a renewed attempt to restore its operations to long-term profitability.

The success of the new model has been billed as essential if Saab is finally to emerge from a run of debilitating losses which have kept it in the red for seven of the past nine years.

The car, unveiled to the media yesterday at the group's headquarters in Trollhättan, will enter the market in August or September. It will be sold alongside and ultimately replace Saab's 12-year-old 9000 model.

Saab forecast that the 9-5 would account for 8-10 per cent of this year's sales - expected to top 100,000. The goal is for Saab's annual sales to reach 150,000 units by 2000, with the 9-5 accounting for half of this.

Saab's retail car sales fell to 98,000 cars last year, a figure seen as far short of the volume needed to survive in the highly competitive mid-sized car market in 1998.

Mr Philip Ayton, motor analyst at BEW in London, said the 9-5 was "utterly crucial" to Saab's survival. The most important factor, he said, was that Saab was able to hold prices at premium levels in order to generate adequate margins.

"The car looks okay but not exceptional. Unfortunately, that is likely to mean that price packaging will become very important," he said.

GM and Investor, the main investment vehicle of Sweden's Wallenberg family, which has a 50 per cent stake in Saab, have pumped Skr11.5bn (\$1.48bn) into the company since 1989. In this time Saab has racked up Skr10bn in accumulated net losses.

Mr Bob Hendry, the GM executive brought in last year to turn Saab around, said the company would return to profit in the fourth quarter of next year and make a full-year profit in 1999.

Saab has invested heavily in pre-launch testing and quality control measures to ensure the 9-5 is not prone to the multitude of small faults which plagued early versions of the remodelled 900 mid-sized car after its launch in 1993.

This announcement appears as a matter of record only

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COMPANIES AND FINANCE: UK

Unigate seeks acquisitions

By Alison Maitland

Unigate is looking for further acquisitions after completing its reshaping as a fresh food and distribution group, reducing its dependence on milk and dairy products.

Unveiling a slightly better than expected 3.4 per cent rise in annual pre-tax profits before exceptional items to £129.6m (£211.2m), Mr Ian Martin, chairman, said the group was interested in businesses in the UK and abroad. The group had net cash of

nearly £182m on March 31, up from £171m a year earlier. The restructuring of the group since 1990 has involved about £1bn of acquisitions and disposals. So far it has not made a purchase of more than £150m.

Meanwhile, a sale of the dairy business was not ruled out. Margins are under heavy pressure from falling butter and milk powder prices and competition in supermarket milk sales.

But Mr Ross Buckland, chief executive, said dairy was still important. "We

have a valuable business that over time we believe will become more valuable." Mr Michael Bourke, food analyst at Panmure Gordon, said: "It's all a question of price. The dairy business is not a sacred cow."

Mr Buckland said fresh foods now contributed 51 per cent of group profits, compared with 16 per cent five years ago. Unigate spent £101m on food acquisitions during the year, including the £75m purchase of Kraft's European margarine and spreads business.

Strong growth from fresh foods offset a slump in dairy profits to leave pre-exceptional profits from continuing operations 16 per cent higher at £124.3m, on sales up 13 per cent to £2.4bn.

Sales at the Malton pigmeat business nearly doubled to £706m, following acquisitions. Underlying sales grew 26 per cent, thanks to extra capacity.

The dairy business was hit by a £12m shortfall from lower European butter and milk powder prices, exacerbated by the strong pound.

Breakaway sales lift Eurocamp

By Tim Burt

Rising sales of short break holidays and steady bookings for camping destinations in France helped Eurocamp to announce reduced first-half losses yesterday.

The package holiday company, which traditionally makes all its profits in the second half, said pre-tax losses had fallen from £5.2m (£8.4m) to £4.65m on increased sales of £16.6m (£14.7m) in the six months to April 30.

Mr Richard Atkinson, chief executive, said the losses had been contained by a 12 per cent increase in sales of its Superbreak and Goldentrail hotel breaks, while occupancy at campsites had risen 7 per cent.

Although he declined to reveal the exact sales figures for either the short breaks or camping businesses, Mr Atkinson said the prospects for the current year were encouraging compared with the flat performance last time.

Industry analysts believe

the strengthening pound and tighter financial controls could help lift pre-tax profits to about £11m this year, against £9.27m for the 12 months to October 31.

The group has reduced the number of campsites from 315 to 262 in an attempt to match capacity more closely to demand, and has cut commission costs by switching from multiple travel agencies to independent agents.

It has also begun seeking a possible third leg to offset the cyclical nature of the camping and short break markets.

Some analysts, however, claim the company's relatively weak balance sheet makes an acquisition unlikely in the short term.

Eurocamp spent a total of £21m on Superbreak two years ago and last year acquired its German and Dutch agencies for £10m.

That left the group with borrowings of £14m and net liabilities of £1.3m at the end of the first half. Year end borrowings are expected to fall to about £14m, equivalent to gearing of 65-70 per cent.

Richard Atkinson (left) and Angus Crichton-Miller, chairman of Eurocamp, said prospects were promising



Ashley Edwards

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Acal	Yr to Mar 31	149	(136.8)	9.77*	(10.2)	30.7	(30.1)	-
Amberley	Yr to Mar 31	44.8	(22.9)	5.63	(3.03)	5.49†	(4.2)	1.2
BAA	Yr to Mar 31	1,373	(1,263)	4074	(418.9)	284	(204)	7.9
Critchley	Yr to Mar 31	45.8	(43.3)	8.52	(7.13)	36.2†	(33.9)	8.5
Cropper (James)	Yr to Mar 29	58.3	(57.6)	5	(1.85)	36.2	(13.7)	3.4
Dawsons Estates	Yr to Mar 31	6.86	(2.28)	1.23	(0.12)	5.11	(0.29)	1.55
Electrocomponents	Yr to Mar 31	60.9	(59.1)	12.24	(1.12)	17.1	(1.12)	0.75
Engineering Data	6 mths to Mar 31	6.49	(7.29)	1.5	(2.01)	0.857	(0.857)	4.5
Eurocamp	6 mths to Mar 31	16.5	(14.7)	4.65	(5.2)	8.21	(10.5)	3.75
Fairfax Holdings	Yr to Mar 30	217.9	(201)	21.4	(18.2)	27.4	(24.2)	6.3
GB Payments	6 mths to Mar 31	20.6	(-	0.49†	(-	3	(-	-
Hanoverson	Yr to Mar 31	74.7	(70.4)	20.8	(20.2)	85.14	(82.18)	31.55
Heads	5 mths to Mar 31†	4.53	(-	0.342	(-	1.04	(-	-
Hyder	Yr to Mar 31	1,140	(851.6)	206.2	(112.94)	11,851	(851.6)	29.3
Ideal Hardware	Yr to May 3	72.7	(70.2)	136.2	(8.91)	29.93	(24.7)	8.5
Orfina Int'l	Yr to Mar 31	91.3	(90.8)	21.4	(19.8)	32.4	(30)	10.2
Ronald	Yr to Mar 28	180.3	(178.3)	21.5	(18.7)	22.7	(20.8)	5.2
Saddell	Yr to Mar 31	40.1	(31.4)	2.7	(2.27)	6.38†	(5.84)	1.25
Salmson (Christie)	Yr to Mar 31	762.3	(700)	83.9†	(77.8)	19.4	(18.8)	5.35
Sira (P)	Yr to Apr 30	8.88	(8.18)	0.882	(0.274)	0.221†	(0.104)	0.031
Treat	6 mths to Mar 31	10.7	(15.9)	0.2674	(1.3)	1,857	(81.9)	1.03
Unesco	Yr to Mar 31	26.87	(26.25)	2.24†	(1.95)	10.1	(1.95)	3.7
Whitbread	6 mths to Mar 31	6.71	(6.59)	1.02	(0.7)	10.7	(10.47)	4.5
Wrigley	Yr to Mar 31	2,714	(2,594)	712.6	(599)	37.2	(12.2)	13.2
Walker Critec Wed	Yr to Apr 4	8.43	(8.45)	0.003	(0.598)	7.1†	(0.5)	2
Investment Trusts	MAY (N)			Attributable earnings (p)	EPS (p)	Current payment (p)	Date of payment	Dividend corresponding dividend
Johnson Fry little	Yr to July 31	-	(-)	-	(-)	1.85*	July 15	1.78
								-
								7.94

Figures shown basic. Dividends shown net. Figures in brackets are for corresponding period. *After exceptional credit. †On increased capital. £Second interim of 5.4p in lieu of final already paid. Adjusted for rights issue. \$Second interim. ‡Pro forma. ¶Contains foreign income dividend element. #All stock. \$BAA currency. *Third interim, making 5.55p so far.

Mister Minit bought by UBS Capital

By Chris Gresser

A publicity-shy American is set to receive a multi-million dollar payment from selling the world's largest shoe repair and key-cutting business to the UBS banking group.

Sales at the Malton pigmeat business nearly doubled to £706m, following acquisitions. Underlying sales grew 26 per cent, thanks to extra capacity.

The dairy business was hit by a £12m shortfall from lower European butter and milk powder prices, exacerbated by the strong pound.

The group has its headquarters in Belgium, where Mr Hillsdon Ryan had been working for Procter & Gamble.

Mister Minit operates through 3,800 shops in 26 countries, including most of Europe and the Far East.

The business is being bought by the private equity arm of UBS, UBS Capital.

Mr Ian Siddall, executive director at UBS, and Mr Edwin Richards, UBS direc-

tor, will join the Mister Minit board as non-executive directors. Mr Siddall will chair the business in the short term, in addition to a chairman, the company will seek a new chief executive.

UBS hopes to float the company in three to five years, with a listing in Amsterdam or London. It plans to streamline the operating divisions of the company and simplify its legal structure.

Services, such as personalizing gifts with engravings or embroidery, will be expanded, Mr Siddall said.

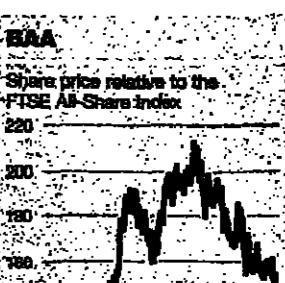
The company's watch repair service might also be developed.

Mister Minit has a unique, global market position which is underpinned by strong operating management and an exceptional portfolio of shop locations," said Mr Siddall, who added he had been learning all about shoe repairs recently and believed it to be "quite a skilled art".

LEX COMMENT

BAA

BAA is a pretty good airport operator, and not a bad political operator either. The timely accounting change in yesterday's results, which conveniently depresses earnings at a politically tender moment, is a case in point. So are clear signs of the cash flow deal the company recently extracted from its regulator. Passenger numbers are growing faster than the Monopolies and



Merger Commission assumed; so is retail income per passenger. As a result the company stands a strong chance of delivering the healthy earnings growth the market expects.

But look further out and there is a snag. The MMC's purpose was gradually to cut BAA's returns back to its cost of capital - between 6.4 and 8.3 per cent. Yet the market is assuming returns will remain around 10-11 per cent. In the short term, it may well be right. But there are two obvious risks. The lesser is that the government could take an interest in such a stark case of surplus profits. The greater is that, come the next regulatory review, the MMC finally delivers on its promise to prune returns right down. Even if BAA's capital base were by then about £7bn in today's prices, the MMC's suggested 6.7 per cent return for the next regulatory period implies operating profits not much greater in real terms than they are today. Of course, given BAA's record of skilful regulatory fencing, such an outcome is no certainty. But investors can hardly complain if the market starts to fret about the risk.

Oriflame plans overseas focus

By Virginia Marsh

Oriflame International, the Sweden-based door-to-door cosmetics group, said yesterday it expected that India and Brazil, where it had just started sales, would become its largest markets in terms of turnover and profits.

Mr Robert of Jochnick, chairman, said sales were going well in India that the company would have to decide within six months whether to proceed with a £15m (£24.5m) greenfield plant there.

The expansion had wiped £2.6m off last year's operating profits, which were flat at £15.9m. Gearing remained at 7.5 per cent.

Pre-tax profits rose 7.5 per cent to £21.4m (£19.9m), on sales up slightly to £91.8m (£90.8m).

The company's strategy to demerger its specialist plant business, Aggreko from the company's logistics business, would, Mr Masters

said, deliver "superior value" to shareholders and should be complete by September.

Analysts were deeply critical of the company's rejection of Hay's approach, however, and expressed some scepticism over whether the demerger would actually boost returns to shareholders.

Aggreko, which provides

Unilever sells Nordsee chain

By Ross Tierman

Unilever yesterday sold its German and Austrian fish restaurants and fish wholesale operation to Apar Partners, the venture capital fund, for an undisclosed sum.

The disposal is part of a reshaping by co-chairmen, Mr Niall Fitzgerald and Mr Morris Tabakoff, to focus the Anglo-Dutch foods and household products group on businesses that can be developed worldwide.

The sale of Nordsee, with annual sales last year of DM1.1bn (£630m), follows an agreement to sell the group's specialty chemicals manufacturing operation to Imperial Chemical Industries for \$8m.

Unilever declined to reveal the price paid for Nordsee, but Apar Partners is understood to be providing about DM500m to purchase the business and ensure it has adequate working capital.

Group pre-tax profits were

£83.5m, after £1.3m of exceptional charges for dealing with the Hay's approach and in paying the special dividends, and a £5.8m exceptional profit on disposal.

temporary power generators to a range of industries, from mining to TV link-ups, pushed up operating profits by 23.1 per cent to £86.4m on turnover of £165.4m.

Group pre-tax profits were £83.5m, after £1.3m of exceptional charges for dealing with the Hay's approach and in paying the special dividends, and a £5.8m exceptional profit on disposal.

Investing in growth. Investing in Britain.

INTERNATIONAL CAPITAL MARKETS

Single currency worries hit Europe

GOVERNMENT BONDS

By Michael Lindemann
in London and Jane
Martin in New York

European government bond prices fell yesterday as worries about the planned single currency once again gripped the markets.

Some analysts suggested the markets would have dropped anyway as profits were taken after Friday's rally, but any hint of this was compounded by comments from French ministers about the need to review the European monetary union stability pact.

"On days like this, you certainly don't want to hold Europe," said Mr Simon Briscoe, chief economist at Nikko Securities.

Most analysts expected the markets to remain "jittery"

ahead of the Franco-German summit this Friday and the Amsterdam summit on June 16-17.

Ms Phyllis Reed, at BTZ, said a delay to the single currency had become more plausible over the past week, but she suggested a decision would be delayed until the end of this year in the hope that stronger economic growth would help Germany and others to meet the Maastricht treaty's 3 per cent budget deficit target.

ITALIAN BTPs were hit hardest by the worries over ECU. The September BTP future settled at 129.47, down from 130.22. In the cash market, the spread of BTPs over bonds widened nine basis points to 153 basis points.

Analysts warned it could get worse. "Italy has been in the forefront of Europe's convergence rally in the last

two years and if Emu optimism is going to come apart now, the quintessence of deconvergence will be expressed via outright attacks on BTPs and the lira," said Mr David Brown, chief European economist at Bear Stearns.

The 10-year BTP/bond spread could touch 175 basis points "very quickly" if Emu was derailed, Mr Brown said.

SPANISH BONOS began weak but found domestic support, some of which seemed to be anticipating strong May inflation data. The figures are due for release on Friday.

The June bono future ended lower, settling down 0.20 at 115.07. The spread over bonds widened four basis points to 67 basis points, having reached 59 basis points.

Given that French com-

ments were responsible for the renewed worries about Emu, analysts were surprised to see FRENCH OATs end the day slightly higher than Friday's close. The June nominal future settled at 129.56, up from 129.40.

Observers said domestic investors had helped shore up the market, even though the long end continued to underperform.

UK GILTS also fell as traders took flight at data showing a 1.2 per cent month-on-month increase in industrial production in April.

Mr Briscoe, at Nikko, said gilts also suffered from the bearish sentiment about Europe, even though many analysts have argued that gilts should benefit from worries about continental European markets.

Mr Tilly Russell, a trader at NatWest Markets, said the

fall in gilt prices was surprising since investors were sitting on an estimated £2.8bn following the June 7 coupon payments. "It's strange that there's no buying in the market," she said.

The September long gilt future fell 4 to 113.24.

US TREASURY prices were lower at mid-session as profit-taking came to the fore in a light market.

The benchmark 30-year note fell 9 to 97.94, yielding 6.801 per cent, after strong gains on Friday when key unemployment figures were released.

The government had some influence on prices yesterday when it announced the cancellation of two 10-year auctions in an expansion of its inflation-linked programme. Traders had not expected supply to be so curtailed.

The Treasury announced the sale of new five-year index-linked notes in July, and said it planned to sell another 10-year index note next January. It also announced plans for a 30-year index-linked bond sometime next year.

Traders expected yesterday to be quiet, with little economic data on the calendar. However, the market will pay keen attention to the publication of retail sales and producer price figures later this week.

They will be used as pointers to the likelihood of the Federal Reserve's Open Market Committee lifting interest rates at its next meeting in July.

The two-year note eased 4 to 100.4, yielding 8.113 per cent, while the 10-year bond lost 4 to 100.6, yielding 8.007 per cent.

CAPITAL MARKETS NEWS DIGEST

US to issue more index-linked bonds

The US Treasury is to increase the volume of "inflation-indexed" bonds after the success of its experimental operation in February. Mr Lawrence Summers, deputy secretary to the Treasury, yesterday said the Treasury would issue five-year and 30-year maturity bonds after it kicked off with 10-year paper earlier this year.

"This is obviously a confident statement by the US Treasury about the country's medium-term inflation outlook. If US inflation were suddenly to rise, the cost of servicing inflation-indexed bonds would also rise, so the government has an incentive to keep inflation low," said Mr Rob Hayward, economic adviser to Bank of America.

With just \$15bn issued so far, the market for index-linked Treasury bonds is still a fraction of the size of the conventional Treasury bond sector. Traders have complained that the market is still relatively illiquid, which means that the paper is difficult to trade. By issuing index-linked bonds at different maturities, however, Mr Summers hopes to build up a more liquid yield curve.

"The success of our first issue demonstrates strong demand for the product," said Mr Summers. "But this is a long-term project and it is still in its opening stages."

The US Federal Reserve is also keen on index-linked bonds because it says they provide a good market indicator on expectations of inflation. Competition between the two types of government debt should also reduce the overall cost of Treasury funding, according to officials, by making the market more liquid. *Edward Luce*

Lithuania 'investment grade'

Lithuania was yesterday awarded an investment grade rating by Standard & Poor's, the US credit rating agency. S&P assigned a BBB- rating, its lowest non-speculative grade, to Lithuania's foreign currency-denominated debt and a BBB+ rating to its long-term debt in local currency. Short-term debt was rated A3 and A2 for foreign and local currency respectively.

"Accelerated privatisation and restructuring of large enterprises, along with conservative fiscal and monetary policies, should lead to faster output growth over the remainder of the decade," S&P said. "Downward rating pressure is unlikely, given the buffer provided by low government debt levels."

The ratings are supported by the government's commitment to market-based economic reforms and plans for accelerating the second phase of privatisation. The reduction of dependence on countries of the former Soviet Union is also seen as positive factor. However, S&P pointed out that the banking system is still restrained by asset quality problems and low financial intermediation.

Lithuania's foreign currency debt is rated Ba2 - two notches below investment grade - by Moody's, the other large US agency. Moody's said: "The speed and success of structural reforms...will be key elements in the future of the rating."

Samer Iskandar

Sicily raises \$1bn via special-purpose entity

INTERNATIONAL BONDS

By Samer Iskandar

and Edward Luce

The market took a respite yesterday to recover from last week's hectic pace, which led to the issuance of \$1bn of new bonds in the dollar sector alone.

The sector's largest transaction was an issue by ROSSINI - a re-packaging of Sicily's first international financing as an autonomous region.

Rossini, a special-purpose vehicle set up by Credit Suisse First Boston, issued \$1bn of floating-rate notes offering a margin of 45 basis points over the London interbank offered rate.

The special entity will receive Sicily's fixed-rate

interest payments on the loan, which will be changed into floating-rate payments to investors via a swap with CSFB, a sister company of CSFB which specialises in structured financing.

Although Sicily is not rated by international credit rating agencies, its financial strength is believed to be in the region of lower single-A credits or high triple-B.

For investors preferring to hold rated paper, CSFB is planning to seek a triple-A credit insurance policy from a specialised institution, which will be used to enhance the credit of a quarter to half of the bonds, at the cost of a lower yield to investors.

Sicily is one of five Italian regions with a special status of greater political, adminis-

trative and legislative autonomy. It is also the only region with the power to set, modify and collect taxes directly. Italian law states that the region's debt service may not exceed one-quarter of operating revenues.

The high volume of forthcoming redemptions on Swiss retail-type deals persuaded UNITED PARCEL SERVICES to issue a \$300m bond targeted at Swiss investors. The three-year paper, which was priced flat to US Treasuries, was lead-managed by Merrill Lynch and Tokyo-Mitsubishi.

A syndicate official said the July 7 payment date coincided with the redemption of a \$2bn Canadian bond. A \$1bn Toyota bond is also due to be redeemed this week. "It's a good time to spread a 26 basis points

catch continental [European] retail liquidity," said a syndicate member.

NEW ZEALAND was also in search of retail investors with a five-year \$150m offering callable after two years. Morgan Stanley Dean Witter, lead manager, said the combination of the call option and attractive swap rates allowed the issuer to offer a

over Treasuries, about 20 basis points higher than it would have been on a conventional five-year issue by New Zealand.

• SCIT, the financing arm of property lender Crédit Immobilier de France, is hoping to double the proportion of Asian investors in its bonds to about 30 per cent. Last week it launched its first euro-Asian bond issue -

\$750m of seven-year floating-rate notes. The deal, through lead managers CSFB and Paribas, was priced at nine basis points over Libor.

"This is higher than what similar credits pay," said Mr Arnaud Scuderoni, finance director. "In Europe, we would have paid seven basis points over Libor." But it is normal to pay a premium to access a new investor base."

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Day's change	Yield	Week ago	Month ago
Australia	6.75%	11/05/98	96.380	-	7.26	7.26	
Austria	6.75%	09/03/98	98.300	-0.30	5.64	5.65	5.65
Belgium	6.25%	03/07/98	100.000	-0.50	5.01	5.04	5.04
Canada	7.25%	08/07/98	102.800	-0.25	6.40	6.52	6.65
Denmark	8.00%	11/04/98	111.700	+0.10	6.25	6.33	6.50
France	BTAN 4.75%	02/02/98	102.020	-0.13	4.70	4.83	4.75
Germany	OAT 4.75%	02/02/98	102.020	-0.13	5.73	5.75	5.75
Iceland	8.00%	06/06/98	104.600	-0.10	6.73	6.72	6.73
Italy	6.75%	02/07/98	96.920	-0.50	7.17	7.14	7.50
Japan No 145	5.50%	03/07/98	116.580	-0.28	1.74	1.86	1.80
No 182	3.00%	06/05/98	108.977	+0.21	2.47	2.55	2.35
Netherlands	5.75%	02/05/98	104.040	-0.04	5.67	5.73	5.74
Portugal	7.35%	05/07/98	102.400	-0.22	6.65	6.74	6.74
Spain	7.35%	05/07/98	104.700	-0.31	6.65	6.64	6.64
UK Gilts	7.00%	06/02/98	99.920	-0.29	10.22	7.05	7.14
US Treasury *	8.25%	12/07/98	110.100	-0.17	7.28	7.30	7.30
ECU (French Govt)	7.00%	04/06/98	106.310	-0.10	8.05	8.14	8.08

London closing, New York mid-day

* Yield to maturity, %

† Gross (including withholding tax at 12.5% per cent payable by nonresident)

Source: Standard & Poor's MMS.

Interest rates also traded on MATIF. Yield to maturity standard.

II BUND FUTURES OPTIONS (LIFFE) DM250,000 points of 100%

	CALLS	PUTS
Price	Jul Aug Sep Dec Jul Aug Sep Dec	Jul Aug Sep Dec Jul Aug Sep Dec
100500	0.58 0.82 1.10 1.16 0.58 0.68 0.90 1.85	1.85 1.85 1.85 1.85 1.85 1.85 1.85 1.85
101000	0.31 0.43 0.83 0.98 0.61 0.98 1.13 2.49	2.49 2.49 2.49 2.49 2.49 2.49 2.49 2.49
101500	0.15 0.43 0.82 0.79 0.95 1.23 1.42 2.49	2.49 2.49 2.49 2.49 2.49 2.49 2.49 2.49

Est. vol. total, Calls 10318 Put 17800. Previous day's open int., Calls 14832 Put 17250

II NOTIONAL ITALIAN GOVT. BOND (BTP) FUTURES (LIFFE) Lira200,000 100pts of 100%

	Open	Sett price	Change	High	Low	Est. vol.	Open Int.
Sep	120.65	120.47	-0.17	119.27	119.05	73717	32563
Dec	102.75	102.72	-0.66	102.75	102.75	150	150

II NOTIONAL LONG TERM BOND FUTURES OPTIONS (LIFFE) Lira200,000 640pts of 100%

	CALLS	PUTS

CURRENCIES AND MONEY

Dollar falls on trade and Emu fears**MARKETS REPORT**

By Robert Chote

The US dollar began the week under pressure after US officials expressed concern about Japan's rising trade surplus and as France threw the future of Europe's troubled single currency project further into doubt.

The approach of next week's summit of heads of government and finance ministers from the Group of Eight leading industrial countries has put concern about the dollar's trade position into sharper focus.

The US is expected to bring up trade at the Denver meeting, which will come just days after official figures expected to show a doubling in the bilateral surplus over the past year.

Meanwhile, the dollar suffered against the D-mark as the future of European monetary union was further muddied by French demands

for more time to consider the "stability pact" proposals for restricting government borrowing within the single currency area.

Concern over Japan's trade surplus with the US saw the dollar crumble to a low of Y111.6 at midday in Tokyo, its weakest since December 6 last year. This was two-and-a-half yen beneath the low point reached by the dollar in late New York trading on Friday.

The slide was triggered by expressions of concern about the trade position on Friday from Ms Charlene Barshefsky, the US trade representative, and Mr Robert Rubin, US Treasury secretary. Analysts speculated that the Japanese authorities

were happy to see the yen drift higher in order to avoid confrontation at the Denver G8 summit, which gets under way a week on Friday. Mr Tsutomu Makino, Japanese vice-minister of international trade and industry, said the issue might come up among the G8, but he added: "I have not heard that the trade surplus is going to be discussed as a special subject at the summit".

Mr Peter von Maydell, senior currency economist at UBS, said that the move came in Asia with active selling of D-Mark/yen with the dollar following, albeit in thin conditions. The D-Mark reached a 21-month high against the Japanese currency at Y65.22.

The US currency steadied following reassuring comments from Japanese officials and then traded above Y112 in Europe. The dollar closed in London at Y112.75, a fall of Y2.62 since Friday's close and 11.5 per cent down from the five-year high recorded on May 1.

Mr Michael Burks, economist at Citibank, said the short-term outlook for the yen was poor, with plenty of funds still looking to offload dollars which they had bought on the way up. "If it breaches Y110 – which is a barrier both psychologically and technically – then it could go through Y105 very quickly", he said.

The yen's ascent in recent weeks owes much to the perception that monetary tightening in Japan is likely to be more aggressive than previously expected, while expectations of interest rate rises in the US and Europe have become more restrained.

The D-mark leapt sharply on news that Mr Dominique Strauss-Kahn, the French finance minister, had told colleagues in Luxembourg that the French National Assembly would have to be consulted before agreement could be reached on the stability pact.

The dollar ended in London at DM1.7085, down from

DM1.7084 on Friday. The D-mark reached a 21-month high against the Japanese currency at Y65.22.

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Friday's close of DM1.7289. Mr Burke said traders betting on Emu unravelling had used the D-mark as a safe-haven, while those expecting Emu to go ahead with a broad membership had brought the European crosses. As a result the European bloc as a whole rose against the dollar.

The D-mark closed at FF13.38, up a little from Friday's close of FF13.375. Mr Burke said that the next important levels were FF13.40 and FF13.43 and that if a big if – it crossed these then the rate could move to FF13.50 or beyond.

Sterling was caught between the US and German currencies. It shed 2.16 pence to reach DM1.7920, but gained two-thirds of a cent to reach £1.6342. Sterling jumped briefly on buoyant manufacturing production figures, which were seen as a key post-justification for Friday's quarter-point rise in UK interest rates.

Short term rates for the US dollar and Yen, otherwise two-day rates.

■ THREE MONTH PERIOD FUTURES (LIFFE) DM1000 points of 100%

MONEY RATES	WORLD INTEREST RATES									
	Over night	One month	Three months	Six months	One year	Lomb. Inter.	Dis. rate	Repo rate	US LIBOR FT London	Interbank
Belgium	5.2	5.1	5.1	5.1	5.1	5.1	5.1	5.0	5.0	4.75
France	5.1	5.1	5.1	5.1	5.1	5.1	5.1	5.1	5.1	5.0
Germany	3	3	3	3	3	3	3	3	3	3.10
Ireland	5.6	5.6	5.6	5.6	5.6	5.6	5.6	5.6	5.6	6.75
Italy	6.9	6.9	6.9	6.9	6.9	6.9	6.9	6.9	6.9	6.78
Netherlands	5.3	5.3	5.3	5.3	5.3	5.3	5.3	5.3	5.3	5.20
US	5.1	5.1	5.1	5.1	5.1	5.1	5.1	5.1	5.1	5.00
Japan	14	14	14	14	14	14	14	14	14	14.50

Interest rates shown are offered rates for \$10m quoted to the market by four major dealers in each currency. The banks are Banca Trust, Bank of Tokyo Mitsubishi, Barclays and National Westminster.

Mid rates are shown for the domestic Money Rates, US CDs, ECU & SDR United Deposits Only.

Open Set price Change High Low Est. vol Open Int.

Jun 9 96.54 96.50 -0.02 96.55 96.46 25,872 65,744

Sep 95.49 95.42 -0.04 95.49 95.39 33,276 61,359

Dec 95.44 95.42 -0.02 95.47 95.35 42,307 52,386

■ THREE MONTH PERIOD FUTURES (LIFFE) DM1000 points of 100%

EURO CURRENCY INTEREST RATES	EURO CURRENCY INTEREST RATES										
	Jun 9	Short 7 days	One month	Three months	Six months	One year	Short 7 days	One month	Three months	Six months	One year
Belgian Franc	23	24	24	24	24	24	23	24	24	24	24
Denmark Krone	24	24	24	24	24	24	23	24	24	24	24
German Mark	24	24	24	24	24	24	24	24	24	24	24
Dutch Guilder	24	24	24	24	24	24	24	24	24	24	24
French Franc	24	24	24	24	24	24	24	24	24	24	24
Italian Lira	24	24	24	24	24	24	24	24	24	24	24
Swiss Franc	24	24	24	24	24	24	24	24	24	24	24
UK Pound	24	24	24	24	24	24	24	24	24	24	24
US Dollar	24	24	24	24	24	24	24	24	24	24	24
ECU United De	-	24	24	24	24	24	-	24	24	24	24
SDR United De	-	24	24	24	24	24	-	24	24	24	24

Interest rates shown are offered rates for \$10m quoted to the market by four major dealers in each currency. The banks are Banca Trust, Bank of Tokyo Mitsubishi, Barclays and National Westminster.

Mid rates are shown for the domestic Money Rates, US CDs, ECU & SDR United Deposits Only.

Open Set price Change High Low Est. vol Open Int.

Jun 9 96.54 96.50 -0.02 96.55 96.46 25,872 65,744

Sep 95.49 95.42 -0.04 95.49 95.39 33,276 61,359

Dec 95.44 95.42 -0.02 95.47 95.35 42,307 52,386

■ THREE MONTH EUROBONDS FUTURES (LIFFE) DM1000 points of 100%

EURO CREDIT MARKET BONDS FUTURES (LIFFE) DM1000 points of 100%	EURO CREDIT MARKET BONDS FUTURES (LIFFE) DM1000 points of 100%										Open	Set price	Change	High	Low	Est. vol	Open Int.
	Open	Set price	Change	High	Low	Est. vol	Open Int.	Open	Set price	Change	High	Low	Est. vol	Open Int.			
Jun 9 96.88 96.84 -0.01 96.96 96.84 16,626 197,507	Sep 96.81 96.80 -0.01 96.81 96.79 26,219 222,148	Dec 96.72 96.70 -0.01 96.73 96.70 27,623 246,794	Mar 96.67 96.60 -0.02 96.67 96.59 24,667 225,541	Open	Set price	Change	High	Low	Est. vol	Open Int.	Open	Set price	Change	High	Low	Est. vol	Open Int.
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COMMODITIES AND AGRICULTURE

Chinese copper usage underestimated, say analysts

By Kenneth Gooding,
Mining Correspondent

Big differences in official statistics covering China's copper consumption caused analysts at Bankers Trust, the investment bank to start some detective work.

Six months later, the analysts have concluded that Chinese copper usage "might significantly exceed both market and official estimates". Consequently, they have increased substantially their copper price forecasts.

Ms Virginia Howarth, resource analyst at BT Secur

ries (Australia), who was responsible for much of the detective work, says: "We expect the copper price could reach US\$1.30 a pound (\$2.85 a tonne) by the end of 1997 and \$1.45 a pound (\$3.16 a tonne) by the end of 1998."

For the purpose of forecasting, we assume the average price of \$1.20 in the second half of this year and \$1.35 in 1999." She adds that the forecasts "are significantly above market expectations of 98 cents a pound for the second half of 1997 and 1.08 cents in 1998".

Ms Howarth suggests that the Bankers Trust analysis may at least partly explain many recent discrepancies in world copper statistics, including the recent revisions by the UK-based World Bureau of Metal Statistics, whose figures many analysts rely on for their basic information.

She says Bankers Trust started its inquiries after the Chinese State Statistical Bureau published its latest 10-year survey at the end of 1996. This put China's copper consumption in 1995 at 1.58m tonnes, compared with

the previous official figure provided by China National Nonferrous Metals Corporation (CNNC), of 980,000 tonnes.

As China accounts for about 10 per cent of global copper consumption and is a key "swing" factor in the outlook for the global copper market, Bankers Trust decided to dig deeper.

Ms Howarth says she made detailed comparisons of Chinese copper consumption with the macroeconomic factors in the country's economy (for example, its gross domestic product

and industrial production) and with the microeconomic components which use copper (such as foreign capital ventures, capital construction in electricity and telecommunications as well as components of industrial output including motor vehicles, washing machines and refrigerators).

The results led her to conclude that previous refined copper consumption statistics might have been significantly underestimated. She also concluded that China was poised for further economic growth.

Ms Howarth argues that, conservatively, China consumed 1.3m tonnes of copper in 1995 and that this could rise to 1.62m tonnes this year and to 1.82m tonnes in 1998.

This would cause the global copper market to have a supply deficit of 210,000 tonnes this year and one of 472,000 tonnes in 1998, she says.

She expects the supply deficit to continue in 1999 and says: "we expect that the copper price will remain at least at \$1.35 a pound (\$2.85 a tonne) in 1999."

Colombia tries new approach to coffee pest

Bio-technology may replace a toxic and ineffective poison in fighting the berry borer beetle

Small is not necessarily beautiful. At no more than 2mm long, *Hypothenemus hampei*, the coffee berry borer beetle, is an ugly beast as far as coffee producers are concerned.

Since the 1980s the beetle has slowly wormed its way north from Brazil. Five years ago it reached Colombia, where it now infests 660,000 of the 900,000 hectares planted with coffee. The fear is that by 2000 all Colombian coffee will be affected.

The International Coffee Organisation (ICO) says this minute parasite now annually costs Latin America's coffee growers \$500m in lost production.

Colombia's national coffee growers' federation has just reported that production for the July-September quarter will be no more than 1.5m 60kg bags, well below normal average exports of 900,000 bags a month, partly as a consequence of the beetle's activities.

There is growing concern that 1997 will see a global shortage of arabica coffee, which in May drove prices to a 20-year peak. It remains



Some Colombian coffee farmers may be able to give up chemicals entirely

Timothy Rose

tively protected from sprayed-on pesticides.

Colombian arabica has long had a high reputation, particularly in the US, for purity, which increasing use of insecticides will damage.

However, there are now some encouraging alternatives to poison.

Males never leave the tunnels eaten into the beans; newly-fertilised females only briefly exit to find new beans. Once the beetle is inside the bean, it is rela-

Cenicafé, the Colombian Coffee Research Institute, will have concluded a four-year project aimed at developing bio-technological methods of controlling the berry borer in Colombia.

The IBC/Cenicafé team has adopted a multi-pronged approach involving spraying on the coffee bushes a naturally-occurring parasitic fungi, *Beauveria bassiana*, introducing from Africa three types of tiny parasitic wasp that inhabit and kill the borer; and encouraging farmers to adopt tidy habits,

clearing and destroying all dropped berries, thus cutting the risk of spreading the infestation.

"Each of these contributes perhaps 5 to 10 per cent mortality rates, so they shouldn't be regarded as a silver bullet," says Dr Matthew Cock, deputy director of the IBC. "It's all a question of introducing more mortality into the system."

"All coffee producers now suffer from this pest, not least Colombia. However, on the basis of this research I think Colombia is further

down the road towards a solution," he adds.

"It's now quite practical to think that with this integrated management, Colombian farmers may in some areas be able to give up using chemicals entirely."

The IBC's work on this pest is now going global. With financial backing from the Common Fund for Commodities (the Amsterdam-based organisation established in 1989 by UNCTAD to provide finance for commodity projects), as well as from France, the UK and the US Department of Agriculture, the ICO has just started applying the borer beetle research from Colombia to six other leading coffee producers - Ecuador, Guatemala, Honduras, Jamaica, Mexico and India.

Dr Cock's project still has a couple of years to run, and no-one is forecasting a swift termination for the berry borer beetle. After all, the parasitic wasps now being introduced to Colombia have been in Africa as long as their favoured food, the berry borer. But in time, biotechnicians may prove much better allies of the coffee farmer - protecting both his plants and coffee's vital reputation - than the chemists.

Gary Mead

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"It's now quite practical to think that with this integrated management, Colombian farmers may in some areas be able to give up using chemicals entirely."

The steady recent downward pressure on oil prices saw the benchmark Brent blend July future down 6 cents a barrel to \$17.65 in late trading yesterday, following a 62 cent plunge on Friday.

Brent oil prices on London's International Petroleum Exchange have now fallen \$7 a barrel since January, driven down by relatively high world stocks

which so far this year have exceeded increased demand.

Some specialists yesterday were forecasting a price range of \$15 to \$18 a barrel for the rest of the year. Further depressing the market is the probable resumption of supplies from Iran in the next few weeks.

Coffee recovered somewhat on the London International Financial Futures Exchange, with the July robusta future closing \$67 higher at \$1.890 a tonne.

On the Coffee, Sugar and Cocoa Exchange in New York, the July future for arabica pulled back some of last week's losses; in early trading it was up 8.75 cents a

pound to 246 cents. Worries persisted about frost in Brazil, but local forecasts see no signs of damaging cold.

Platinum and palladium markets quietened after the pandemonium last week sent prices soaring. Traders said there was virtually no business and not all market participants were offering forward prices.

Palladium closed in London up another \$2 an ounce at \$226 while platinum eased back to close at \$465.5 an ounce, down \$22.5.

Bureaucratic hold-ups have prevented all exports this year from Russia, the biggest palladium producer and second biggest producer of platinum. One Japanese trader in London said he was confident deliveries from Russia to Japan, the biggest consumer, would start early in July, but it was not clear how much metal would be in the first shipment.

"Japanese end-users are very unhappy about the delay. When deliveries start again I am sure they will begin stockpiling in order to try to avoid this problem in the future. In the long term they will be trying to find substitutes for palladium," he added.

High stocks put pressure on oil

MARKETS REPORT

By Gary Mead
and Kenneth Gooding

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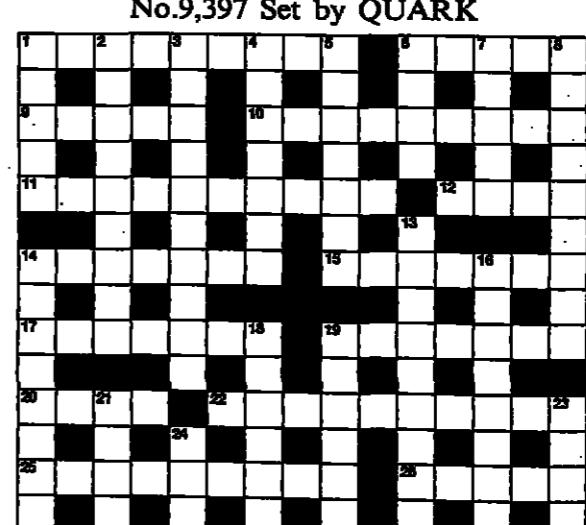
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CROSSWORD

No.9,397 Set by QUARK



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LONDON SHARE SERVICE

JULY 1997

LONDON SHARE SERVICE

INV TRUSTS SPLIT CAPITAL - Cont.

Name	Price
Stal Capital	10.00
Stal Income Fund	10.00

OTHER INVESTMENT TRUSTS

Name	Price
Approved by the Board of Directors	10.00
Approved by the Board of Directors	10.00
Approved by the Board of Directors	10.00
Approved by the Board of Directors	10.00
Approved by the Board of Directors	10.00

INVESTMENT COMPANIES

Name	Price
Alpha Capital	10.00

LEISURE & HOTELS

Name	Price
Alpha Leisure	10.00

LIFE ASSURANCE

Name	Price
Alpha Life Assurance	10.00

MEDIA

Name	Price
Alpha Media	10.00

MEDIA - Cont.

Name	Price
Alpha Media	10.00

PHARMACEUTICALS

Name	Price
Alpha Pharmaceuticals	10.00

PROPERTY

Name	Price
Alpha Property	10.00

RETAILERS, GENERAL

Name	Price
Alpha Retailers	10.00

RETAILERS, FOOD

Name	Price
Alpha Retailers	10.00

TELECOMMUNICATIONS

Name	Price
Alpha Telecommunications	10.00

TEXTILES & APPAREL

Name	Price
Alpha Textiles	10.00

TOKO

Name	Price
Alpha Toko	10.00

TRANSPORT

Name	Price
Alpha Transport	10.00

WATER

Name	Price
Alpha Water	10.00

AM - Cont.

Name	Price
Alpha America	10.00

AMERICANS

Name	Price
Alpha Americans	10.00

CANADIANS

Name	Price
Alpha Canadians	10.00

LONDON STOCK EXCHANGE

Footsie surges to brink of record close

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

UK stocks built substantially on last Friday's showing, kicking off the day in strong fashion, stuttering in mid-session, and then surging ahead to close at the day's high, boosted by another surge on Wall Street.

The Dow Jones Industrial Average, which hit a new peak on Friday in the wake of the May non-farm payroll report, jumped over 50 points shortly after the start of trading yesterday.

The mid-morning setback in London was triggered by a weak

performance by the gilt market. Gilt yields hit by a batch of stronger than expected economic news, which was viewed by some as having inflationary implications. Both manufacturing output and producer price data were higher than expected.

But a continuation of the recent intense speculation that at least one bid or merger is being prepared in the financial sector kept the banks and insurances on the boil yesterday. "The institutions are terrified of being underweight in the financials when a bid or merger is unveiled," said one marketmaker.

The weekend press was full of stories concerning recent talks

between National Westminster Bank and Abbey National and these two stocks were strongly bought and sharply higher for much of yesterday's session.

The most intense rumours focused on NatWest, with speculators pinning their hopes that the bank would appear disaffected shareholders by pulling off a big deal in the short to medium term. Among the wilder suggestions doing the rounds of trading desks yesterday was that a deal between NatWest and the newly floated Halifax was a possibility, as was a NatWest bid for Alliance & Leicester.

Powered mostly by those big gains in financials and else-

where, the FTSE 100 index ran up 4.7 to 4,686.7, only 7.23 below its all-time closing record level. Other indices were less successful, however, extending their poor total returns compared with Footsie over recent months.

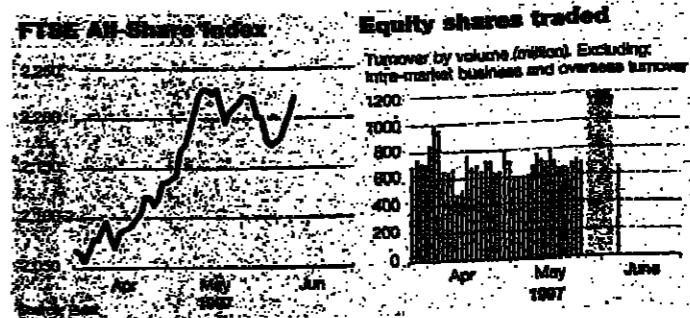
In May, Footsie returned 4.5 per cent against 0.2 per cent for the FTSE 250 and the SmallCap, and 3.4 per cent for the AllShare.

Yesterday, the FTSE 250 was burdened by a poor showing by the utilities, which continued to register unease over the forthcoming windfall profit tax.

At the finish the FTSE 250 was 10.9 firmer at 4,484.1, helped by a firm housebuilding sector that responded to press reports that

the government had dropped plans to abolish mortgage interest rate relief. The SmallCap eased 0.9 to 2,279.5. Turnover reached 756.9m shares.

The Merrill Lynch Gallup Survey of UK fund managers, carried out before the increase in UK interest rates, revealed that fund managers have downgraded their forecasts for earnings per share growth in the face of sterling strength; the average forecast for eps growth for 1997 is 8.5 per cent, down from last October's peak of 10 per cent. The survey also showed that buying of gilts over the last two months has been the greatest since the first quarter of 1995.



Indices and ratios		Worst performing sectors			
FTSE 100	4686.7	+14.7	FT 30	3002.8	19.3
FTSE 250	4484.1	+10.9	FTSE Non-Fins p/c	18.77	18.71
FTSE 350	2265.2	+17.3	FTSE 100 Jun	4709.0	+30.0
FTSE All-Share	2222.17	+15.76	10 yr Gilt yield	7.18	7.09
FTSE All-Share yield	3.60	3.55	Long gilt/equity yld ratio	2.05	2.02

Indices and ratios

Best performing sectors

1 Banks: Retail -2.3

2 Life Assurance -1.2

3 Insurance -1.2

4 Pharmaceuticals -1.0

5 Food Producers -1.0

5 Paper: Pkgs -0.0

† Data dated 4/7/97

FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES (LIFFE £25 per full index point)

Open Sett price Change High Low Est. vol Open int.

Jun 4882.0 4700.0 +150.0 4715.0 4650.0 14086 65784

Sep 4720.0 4741.0 +130.0 4738.0 4700.0 1586 17204

Dec 4781.5 4792.0 +150.0 4781.5 4767.0 125 803

† Data dated 4/7/97

Jun 4483.0 4450.0 +130.0 4535.0 4355.0 300 2561

FTSE 250 INDEX FUTURES (LIFFE £10 per full index point)

Open Sett price Change High Low Est. vol Open int.

Jun 4500.0 4550.0 4400.0 4550.0 4450.0 4800 4875

Sep 4720.0 4741.0 4550.0 4741.0 4550.0 5500 115 245 145 31 1752

Dec 4882.0 4885.0 4750.0 4885.0 4885.0 130 110 135 130 160 200 205

† Data dated 4/7/97

Jun 5100.0 4705.0 4450.0 5100.0 4705.0 235 160 2

EURO STYLE FTSE 100 INDEX OPTION (LIFFE £10 per full index point)

Open Sett price Change High Low Est. vol Open int.

Jun 4822.0 4875.0 4825.0 4875.0 4825.0 4800 4875

Sep 4822.0 4875.0 4825.0 4875.0 4825.0 5500 115 245 145 31 1752

Dec 4882.0 4885.0 4825.0 4885.0 4885.0 130 110 135 130 160 200 205

† Data dated 4/7/97

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WORLD STOCK MARKETS

Highs & Lows shown on a 50-watt bulb.

**One thing hasn't
changed about Rockwell
- our hallmark is still
technology leadership.**



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ANSWER

	Jan 9	Jan 6	Jan 5	High	1997	Low		
Argentina								
Casa(29/12/97)	14229.177	22538.19	22841.27	228	18222.37	211		
Australia								
All Ordinaries(1/1/90)	143	2604.9	2604.2	2625.20	26	23822.28	14	
All Retail(1/1/90)	143	536.5	532.9	532.10	242	573.49	154	
Austria								
Credit Austria(20/12/94)	426.54	428.15	431.07	431.07	56	354.48	91	
Total Index(2/1/91)	1258.43	1305.35	1305.02	1310.76	275	1138.32	91	
Belgium								
BEL 20(1/1/91)	2338.64	2309.93	2283.07	2308.04	96	1871.65	21	
Brazil								
Bovespa(29/12/93)	143	11334.0	11186.0	11381.00	26	849	234	
Canada								
Metal Mktg(+1979)	143	5443.10	5415.84	5581.75	103	4945.36	114	
Composite(+1979)	143	5452.10	5445.0	5582.38	96	5370.30	144	
Portfolios(55/4/1993)	143	3232.57	3257.06	3300.04	255	2462.02	114	
Chile								
IGTA Govt(31/12/90)	143	5572.80	5570.72	5735.98	26	4912.42	21	
Denmark								
Copenhagen(5/3/1993)	555.00	531.29	(1)	516.00	95	470.14	21	
Finland								
NEX General(27/12/90)	3111.21	3075.81	3057.94	3210.05	235	2463.28	21	
France								
SF 250(31/12/90)	1778.31	1785.10	1781.26	1998.28	165	1533.12	21	
CAC 40(1/1/1984)	2868.20	2719.25	2650.05	2705.35	215	2258.97	21	
Germany								
FWI Aktien(31/12/90)	1262.77	1261.01	1252.76	1282.77	96	988.21	21	
Commerzbank(1/1/1993)	3701.40	3582.00	3684.70	3700.40	96	2675.98	21	
DAX(30/12/90)	143	3567.43	3595.28	3737.03	3585.23	66	2846.27	21
Greece								
Athens S&P(1/1/1990)	1588.70	1582.26	1644.66	1727.76	235	954.54	21	
Hong Kong								
Hong Kong(51/7/94)	(1)	14655.13	14785.52	14886.90	26	12021.17	34	
India								
BSE Sens(1979)	3305.35	3308.44	3073.85	3944.91	43	3225.34	21	
Indonesia								
Jakarta Composite(10/8/93)	692.50	695.01	691.98	712.06	292	681.27	154	
Ireland								
IEQ Overall(4/1/90)	3344.07	3345.01	3319.34	3345.01	96	2225.87	21	
Italy								
Banca Comsa Ital(1973)	758.56	768.23	766.45	767.71	102	642.55	21	
IBIS General(27/12/97)	1142.0	1157.0	1154.0	1167.00	102	931.09	21	
Japan								
Nikkei 225(16/5/94)	20223.82	20455.75	20488.15	20611.58	46	17383.05	101	
Nikkei 300(7/10/92)	23614	231.56	232.79	235.04	95	231.04	271	

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Dow Jones	Jun 6	Jun 5	Jun 4	1997 High	Low	Since compilation High	Low
Industrial	7435.78	7305.29	7266.86	7435.78	6381.69	7435.78	41.22
Home Goods	102.47	102.38	102.18	103.63	101.09	103.77	54.95
Transport.	2718.15	2683.55	2655.02	2718.15	2222.02	2718.15	13.23
Utilities	222.33	221.11	221.05	240.65	209.47	258.48	16.53
DJ Ind. Day's high	7473.98	(7375.97)	Low	7290.26	(2411.31)	1 (Theoretical)	
Day's high	7446.22	(7351.05)	Low	7304.85	(2307.94)	(Actual)	
Standard and Poor's							
Composite	550.07	543.43	540.11	550.07	537.81	550.07	4.40
Industrial	1008.72	991.58	986.43	1008.72	985.42	1008.72	3.52
Financial	57.98	56.85	55.25	57.98	56.75	58.75	7.13
NYSE Comp.	448.13	441.64	440.18	448.13	380.47	448.13	4.54
Amer. Corp.	614.65	610.75	607.73	614.65	541.20	617.81	524.20
NASDAQ Grp	1404.86	1390.05	1379.67	1470.18	1201.00	1410.18	54.87
R RATIOS							
Dow Jones Ind. Div. Yield				Jun 6	May 30	May 23	Year ago
				1.70	1.73	1.69	2.16
				Jun 4	May 28	May 21	Year ago
S & P Ind. Div. yield							
S & P Ind. P/E ratio				1.89	1.87	1.67	1.83
■ NEW YORK ACTIVE STOCKS				23.32	23.86	23.39	22.74
						■ TRADING ACTIVITY	
Friday	Stocks traded	Close price on day	Change traded	● Volume (million)	Jun 6	Jun 5	Jun 4
Hip Morris	4,885,300	424	—	New York SE	488,349	452,523	450,751
Westinghouse	4,805,700	194	+16	Amer.	26,809	21,124	18,850
IBM	4,578,200	856	+24	NASDAQ	595,762	571,274	607,361
AT&T	4,127,200	356	+16	NYSE			
East Elec.	3,970,900	626	+16	Issue Traded	3,363	3,334	3,336
Motor	3,913,800	414	+16	Rates	1,771	1,288	1,150
Exxon	3,838,200	614	+16	Falls	736	960	1,321
Compaq	3,758,400	103	+34	Unchanged	916	578	855
Int'l Micro	3,445,400	396	+16	New Highs	313	208	172
Exxon Tch	3,413,700	38	-16	New Lows	7	11	9
SAP Bono	Open	Lastest	Change	High	Low Est.	vol.	Open int.
	882.50	882.50		882.10	881.70	884.14	152,120

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US shares continue to advance

AMERICAS

Wall Street shrugged off weakness in the bond market at mid-session to reach new highs, write *Jane Mortin* and *John Authors* in New York.

At 1pm, the Dow Jones Industrial Average rose \$3.29 above Friday's closing record to 7,489.07. The rise prompted the so-called down-tick rule designed to limit momentum.

Other indices also rose to all-time highs as technology stocks and consumer products groups, in particular, enjoyed strong gains. The technology-driven Nasdaq composite index gained 9.74 to 1,014.58, past its previous closing record of 1,010.18. Intel was among the strongest risers with a gain of \$3.50 or more than 2 per cent to \$149.4.

Both the large and small sectors contributed to the rally. The Russell 2000 index of smaller companies rose 0.76 above Friday's record to 337.90, while the S & P 500 gained 4.93 to 862.54.

Mr Warren Epstein, director of trading and sales at Rosenblatt & Co., described the market's strength as "a continuation of the same things we've been seeing - a lot of momentum". He said the Nasdaq, and particularly Intel, were enabling the market to ignore bond market weakness. The benchmark 30-year note fell 7/8 to 974.

Mexico City declines

MEXICO CITY ran into modest profit-taking ahead of the May inflation data. Dealers said the trend was not a surprise given the recent rally, which by Friday had pushed the market to four record highs in five sessions.

"A pause is what we need right now. This is healthy," said one broker. At mid-session, the IPC index was off 18.43 at 4,142.42.

yielding 6.801 per cent.

However, Mr Epstein warned that the weak transport sector could have an adverse effect on the market if it continued to decline.

The Dow Jones Transportation index was down 22 at 268.15.

Technology stocks such as IBM and Hewlett Packard contributed to the leading indicator's gains. The former advanced 1% to 374 after launching a new generation of high performance mainframe computers, while the latter rose 1% to \$33.9. Procter & Gamble was among several consumer products groups to rise. It gained 1% to \$138.

Comcast gained 3% to \$214 after Microsoft announced a \$1bn investment to improve the company's high-speed data and video services. The computer giant's shares rose 9% to \$124.

BankAmerica's shares rose 1% to \$124 after it confirmed the \$240m acquisition of Robertson Stephens & Co, a private bank based in San Francisco.

TORONTO failed to track Wall Street higher. Having reached a record high at the close on Friday, the 300 composite index was trailing by 3.70 at 6,488.40 at the noon calculation. Leaders were mixed. Alcan Aluminum hardened 5 cents to C\$49.70 but Royal Bank of Canada came off 40 cents to C\$60.

SAO PAULO, by contrast, rode up on the back of Wall Street's strength plus a steady inflow of liquidity from local investors. Turnover, which topped R\$1bn on Friday, stayed active. At mid-session, the Bovespa index was 141 or 12 per cent ahead at 1,147.5.

SANTIAGO also made progress with the IPSA index ending the morning session 0.58 higher at 131.17.

EUROPE

Emu wobbles and a weak dollar hit PARIS, which ended a volatile session with the CAC 40 index of 33.05 at 2,586.20. Trading was thin at 13.1m shares and the market swung within a range of almost 100 points, reaching down to a session low of 2,587.07 just after midday.

Bouygues was a rare bright spot, rising FF16 to FF17.525 as sum-of-the-parts optimism resurfaced after a weekend press report led to an outbreak of spin-off talk.

The conglomerate is expected to float its water and telecoms operations within the next few years. Analysts estimate of Bouygues' break-up value ranges from FF16.50 a share to beyond FF18.00.

Danone, the foods group, gained FF1.7 to FF1.943, and Promodes continued to benefit from retail optimism, adding FF10.00 to FF12.170. But the broad market was uniformly weak. Ahead of today's annual meeting, Renault retreated FF1.90 to FF1.834. Michelin, which comes face to face with shareholders on Thursday, lost FF1.10 at FF2.323.

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Holderbank shot forward on an earnings clarification plus hopes for solid progress in Mexico. The shares, said to have seen strong demand from one large bank, peaked at FF1.422 before pulling back to close at a year's high of FF1.430, up FF1.04 on the day.

Then, the Mexican cement leader, was in London on Friday giving institutional investors a bullish insight into demand trends. Holderbank's local operations are number two in Mexican cement after Cemex with a near 25 per cent share of the market.

Roche fell FF11.0 to FF11.165 as investors moved into Novartis, which gained FF44 to FF2.046.

FRANKFURT finished in uncertain mood after a strong start as a raft of negative rumours about Emu and the German coalition pulled

Among other leaders, Nestle added SF122 to SF11.550, while ABB, the Swiss Swedish engineer that plans to transfer thousands of jobs from western Europe to emerging economies over the next five years, gained SF1.50 to SF1.180.

Financial issues overcame early selling pressure to close mostly higher. But Credit Suisse, a strong performer in recent sessions, fell SF1.50 to SF1.150 on disappointment that a rumored announcement had failed to materialize.

AMSTERDAM nudged up to another record high, its fourth in succession. The AEX index ended 4.90 higher

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Tokyo falls as dollar plunges against yen

ASIA PACIFIC

TOKYO fell sharply as the dollar plunged to a six-month low against the yen and drove down futures prices, prompting investors to sell cash stocks, writes *Gwen Robinson*.

The Nikkei 225 average fell 26.93 to close at the day's low of 20,223.83 after reaching an intra-day high of 20,526.65.

Early trading was buoyed by sentiment carried over from New York's record gains on Friday. But the dollar's unexpected slide hit the near-term June futures contract, which lost 230 to 20,270 as the dollar headed to an intra-day low of Y111.85.

Subsequent comments by senior finance officials expressing concern about renewed currency volatility and the dollar's slight rebound to nearly Y112 in the afternoon helped limit the stock market's losses.

Volume dwindled from Friday's 340m shares to an estimated 263m. Declines narrowly led advances 566 to 514, with 167 unchanged. The Topix index of all first-section stocks fell 4.74 to 1,504.92 and the capital-weighted Nikkei 300 was off 1.42 at 290.14.

In London, the FTSE/Nikkei 50 index rose 3.37 to 5,617.01. Export-driven stocks mostly retreated on the dollar's weakness. Sony fell Y110 to Y9,840, TDK Y120 to Y8,590 and Canon Y90 to Y2,970. Fuji Photo Film shed Y150 to Y4,600 and Bridgestone Y50 to Y2,630. Car

Da-iichi Kangyo Bank managed to erase earlier losses stemming from the widening scandal over illegal dealings with corporate racketeers and ended the day up Y40 to Y1,390.

In Osaka, the OSE average fell 132.21 to 21,119.47 in volume of 12.1m shares.

SEOUL advanced to its highest close since the end of October as falling interest rates and the yen's fresh rebound boosted demand, particularly for securities houses and shipbuilders.

The composite index gained 12.24 or 1.6 per cent to 775.01.

Analysts noted that benchmark three-year corporate bond yields were at 11.3 per cent, the lowest level for 12 months. This was expected to provide a strong boost to the earnings of securities firms and the sector's sub-

makers also fell, with Toyota down Y70 at Y3,340 and Isuzu down Y70 to Y3,430.

Isuzu, however, added Y3 to Y426 following its announcement last Friday of better than expected earnings. Foreign investors bought electrical laggards Toshiba, the day's most active issue, which rose Y4 to Y745.

Almost all the securities firms rose to their daily limits.

Saishin Securities rose Won640 to Won8,690 and Daewoo Securities picked up Won1,100 to Won15,000.

The yen's intra-day strength helped companies

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BRAZIL FINANCE AND INVESTMENT

Although the Real Plan has brought inflation down to single figures a lot more work is needed to justify investors' new-found optimism, writes Stephen Fidler

Much achieved, much still to do

Investor perceptions of Brazil have undergone a radical change for the better in the four years since the then finance minister, a former sociology professor named Fernando Henrique Cardoso, embarked on an innovative anti-inflation strategy.

Mr Cardoso is now president and his strategy, known as the Real Plan after the new currency it created, is still in place. Though the war has not yet been won, the plan has brought inflation down from 2,700 per cent in 1994 to single figures this year.

A markedly different economic landscape has emerged in Brazil. Persistent very high inflation led to huge distortions in the real economy as banks, industrial companies and wealthy individuals gained more from playing inflationary roulette than from productive activities.

According to a recent analysis of the financial system produced by the ministry of finance, some 4 per cent of gross domestic product was being transferred annually in the early 1990s from the rest of the economy to the banking system because of high inflation.

Those gains - made from the loss of value of sight deposits and the payment of below-inflation interest rates - have now disappeared.

The adjustment to a new order has already taken its toll: 37 banks have been taken over or liquidated by the government. And, though the cost to the government has been less than a percentage of GDP than for example Mexico's crisis of

1995, the adjustment is not yet complete.

Weaker banks and other economic agents of inflation will take time: the more so since high real interest rates - a consequence of tight money and lax fiscal policy - still bring substantial return that reduce incentives to make productive investments.

Furthermore, commercial banks will have to increase efficiency and develop skills that are already commonplace elsewhere - learning how to lend in underdeveloped consumer and commercial markets, for example.

Bank credit to the private sector in Brazil accounts for just 34 per cent of GDP, compared with 49 per cent in Mexico, 51 per cent in Chile and 66 per cent in the US.

The bank credit market thus appears to have significant potential for growth - and if Brazil follows the pattern of other more developed financial markets, the prospects for the expansion of non-loan banking business is even higher.

Such possibilities are enticing foreign banks. The most notable new entrant - HSBC, the world's second largest banking group - has made it clear it intends to become the largest bank in Brazil.

The entry of HSBC, which may encourage other foreign banks to take a harder look at the market, suggests domestic banks will face tougher competition on price and service.

It is not only in financial services however, that foreign entrants are helping to change the market place.

Lower inflation has encouraged foreign direct investment in many sectors, as first multinationals - and now smaller foreign companies - seek to secure a place in a market seen as having huge potential.

"It's incredible the volume of new investments that are coming into the country," said Mr Raimundo Christians, a partner with Price Waterhouse in São Paulo.

According to central bank figures, Brazil received \$5.9bn in foreign direct investment in the first five months of 1997, 82.1 per cent up on the same period last year. In 1996, Brazil received \$3.4bn of FDI, compared with \$3.9bn in 1995 and \$2.2bn in 1994.

Although these figures may include some sums that have arrived in Brazil to take advantage of high local interest rates, they strongly suggest a favourable reassessment of the Brazilian market among international companies.

So far, however, most of these companies are looking at the domestic market. The fall in inflation has allowed many of Brazil's 160m people to emerge from subsistence and become consumers for the first time. For others, access to consumer finance means they can at last afford consumer durables and cars.

Few companies yet appear to be looking at Brazil as a platform for exports. Productivity is said to be rising but investors say costs of production are still high by international standards, for reasons which include high non-salary labour costs and poor infrastructure.

In addition, as has been the experience elsewhere in Latin America after trade liberalisation, the productivity of domestic industry appears to be lower than once thought.

One manifestation of this is weak exports and rising imports - both encouraged also by an overvalued exchange rate. An important consequence is that it is opening opportunities for foreign investors among Brazil's family companies.

High interest rates and still underdeveloped capital markets make it difficult for many family companies to invest and compete with new foreign entrants. A growing number of companies are therefore looking to sell out, or to form joint ventures with foreign companies that can bring them finance, technology and new management skills.

That process - together with privatisation - is erod-

ing the traditional structure of corporate Brazil, dominated by family and state-owned companies.

It is budgetary pressures that are encouraging the privatisation of Brazil's large state-owned enterprise sector - which is providing another opportunity for foreign direct and portfolio investors.

Privatisation, according to Mr Edmar Bacha of Banco BBA Creditaustal and Mr John Welch of Paribas in New York, could raise \$85bn for the federal and state governments between 1997 and 1999.

The successful sale last month for R\$3.34bn of a 41.7 per cent stake in the mining giant CVRD, the most sensitive state company so far to go under the hammer, has enhanced the prospects for further privatisation.

This restructuring has brought a wave of foreign investment banks into Brazil

and such intense competition for privatisation mandates that fees have fallen to levels well below those prevailing in the US, a much less risky market.

The government is the main beneficiary of lower fees but there could be questions about the quality of these underwriting commitments in the event of a more difficult market environment.

A successful privatisation programme is also viewed as a critical factor in providing medium-term help to cover the country's twin deficits on the current account and in the budget.

Privatisation, says Mr Bacha, will help to stabilise the growth of Brazil's public sector debt and should be more than sufficient to finance a current account deficit of around 4 per cent of GDP for a couple of years.

On the fiscal side, the overall budget deficit is

likely to approach 5 per cent of GDP this year, compared with 6.1 per cent last year.

"Fiscal deficits of 5 per cent of GDP are unsustainable over time," said Mr Pedro Malan, the finance minister.

"But we are working towards bringing it down."

A reduced fiscal gap has been long promised but the constitutional changes needed to allow a sustainable reduction in fiscal deficits have been delayed in Congress.

As a result, Brazil's anti-inflation programme has been overdependent on a tight monetary policy - hence very high real interest rates - and a strong exchange rate. This is, depending on the calculation, overvalued anywhere between 10 and 30 per cent.

If this policy imbalance is not corrected over the medium term, the strain will tell.

The government is

crowding out the private sector from the markets and inhibiting investment, while monetary policy and selective government controls are left with the job of constraining consumer demand and imports.

Furthermore, many economists believe the government will have to adopt more exchange rate flexibility at some time in the future - and the manner in which the regime is adjusted will be critical to the survival of the anti-inflation strategy.

Many investors believe that resolving these issues will be eased by Mr Cardoso's success this month in securing a constitutional amendment allowing him to stand for a second four-year term of office.

To fully justify investors' new-found optimism in his country, however, Mr Cardoso has a lot more work to do.



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Nasdaq - Bahia
Shirley House
Shirley Street, 2nd floor
Tel: (021) 555-5551
Fax: (021) 555-5015
PO Box N-7007

Banco da Bahia Investimentos S.A.
Rio de Janeiro, RJ - Brazil
Praga Pio X, 987º andar
30051-040

Banco da Bahia Investimentos S.A.
São Paulo, SP - Brazil
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2 BRAZIL FINANCE AND INVESTMENT

THE ECONOMY • by Geoff Dyer

Twin deficits may upset strategy

A doubling of the trade gap compared with last year is forecast

Nearly three years after its launch, the Brazilian government's economic strategy, known as the Real Plan, has notched up an impressive list of achievements: inflation below 10 per cent and seemingly under control, sustained if unspectacular growth and a modest improvement in Brazil's notoriously unequal distribution of wealth.

However, as the third anniversary approaches, the government's macro-economic policy is being criticised more frequently. Economists are even beginning to ask if the government can reach the presidential elections next October without suffering at least a minor currency crisis.

Government ministers

acknowledge that the present policy mix of loose fiscal policy, tight monetary policy and an over-valued exchange rate cannot last indefinitely. The question is whether this stance can be maintained in the short to medium term while the government attempts to correct the underlying imbalances.

"The current stance is financeable but it is not sustainable," says Mr Affonso Pastore, one of the most trenchant critics of government policy. "At some stage they will have to devalue the currency."

The exchange rate policy is being put under pressure by Brazil's twin deficits. The government ran a budget deficit equivalent to 7 per cent of GDP in 1995 followed by 6 per cent last year, both figures well ahead of initial expectations. Meanwhile, the current account deficit has been growing much faster than had been forecast and is expected to reach more than \$35bn this year, more

than 4 per cent of GDP. Mr Pedro Malan, finance minister, acknowledges that the government "still has a long way to go" on the fiscal front, but he argues that "the trend is improving". In the first three months of 1997 the nominal deficit fell to 5.7 per cent of GDP, he says.

He stresses that the wage bill for the federal government has remained constant in nominal terms since 1995. This, along with other belt-tightening measures, will help the government to meet its fiscal target this year of a 1.5 per cent primary surplus – that is before interest payments – which will allow it to stabilise the stock of government debt at around 34 per cent of GDP, he says.

Critics point out, however, that the fiscal improvement last year was partly the by-product of lower interest payments on government debt, a benefit which is unlikely to be repeated this year. The central bank also takes a more cautious view on 1997's fiscal prospects, forecasting a primary surplus of just below 1 per cent.

The anxiety about the economy stems partly from the pessimistic outlook for crucial reforms to the social security system and to the civil service contained in two bills. More than two years after they were first proposed by the government to Congress, neither bill is near being approved. Yet without the reforms, the government's ability to make a significant impact on the budget deficit will be limited.

The social security system reform bill was so emasculated by the lower house last year that the government withdrew it. A tougher version is being introduced in the senate, which if passed will still have to be sent back to the lower house.

Administrative reform passed its biggest hurdle in April, the first vote in the lower house. However, since then the bill has been acclaimed by in-fighting in the government coalition. The government has already lost one important amend-

ment and the danger is that the bill will suffer the same fate as the social security bill did last year.

However, Mr Malan dismisses the suggestion that the government is not going to try and push through the constitutional reforms this side of the election. "It is important to show our ability as a society to move toward fiscal consolidation."

Moreover, the political climate also provides some

reassurance on the fiscal question. At present there is no strong alternative candidate to President Fernando Henrique Cardoso, making him a strong favourite in the 1998 elections. The markets would take a less indulgent view of the prospects for fiscal tightening after the election if there were a stronger challenger on the horizon.

The growth in the current account deficit has been capturing just as many headlines this year. While exports have been growing at an annual rate of around 5 per cent, imports have been accelerating at 15 per cent. A trade deficit of more than \$16bn is forecast for the full year, compared to \$5.5bn in 1996.

With the exception of a few sectors, such as electrical goods and cars, economists say that the rise in imports is not the result of over-heating in the domestic economy, suggesting that the current account problem cannot be solved by tightening monetary policy, even if

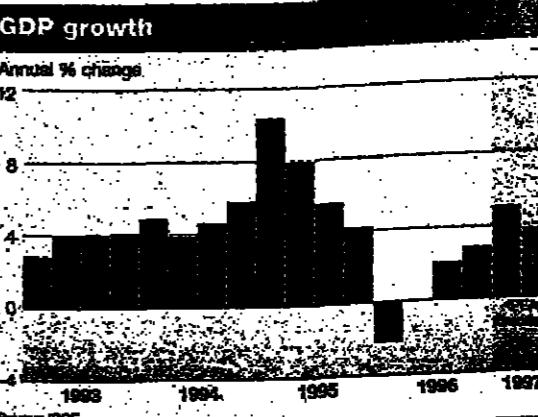
the government was willing to do so.

Mr José Roberto Mendonça de Barros, economics secretary at the finance ministry, says that pessimistic analyses of the current account ignore the improvements in competitiveness achieved over the past two years, which will boost exports in the long term.

Ministers also maintain that as a developing country undergoing such an economic transformation, it is natural for Brazil to be running a current account deficit. This implies that foreign savings are being imported to finance domestic economic development.

However, the existence of the parallel fiscal deficit weakens this argument. Foreign savings are picking up the bill for government spending rather than corporate re-tooling.

Moreover, some economists argue that the rise in the current account deficit is placing a significant constraint on short-term growth

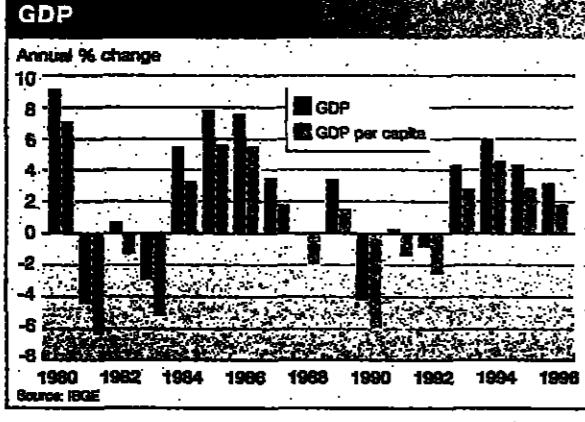
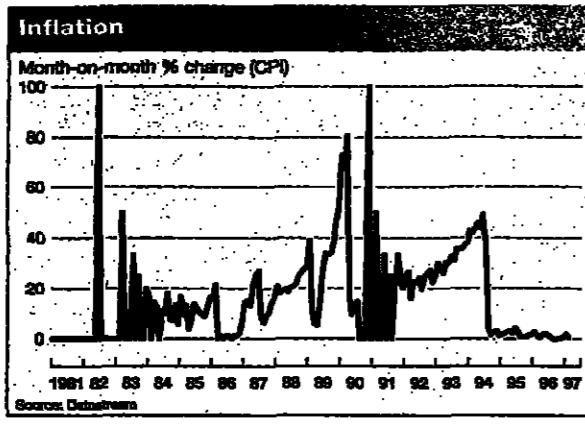


under the current exchange rate.

Given these rising financing requirements, it is not surprising that economists are asking questions about the sustainability of the current policy stance. However,

according to Mr Edmar Bacha, the former head of the National Development Bank (BNDES) and an economist with Banco BBA Creditanstalt, there is one factor in the macro-economic equation that will ease the pressure on the government –

Mr Bacha estimates that the government will raise \$66m from asset sales over the next three years, less



PRIVATISATION • by Geoff Dyer

Sell-offs look set to raise at least \$56bn

The programme is one of the biggest among developing countries

Buffeted by endless political scandals and with its fiscal reforms facing fierce opposition in Congress, privatisation is emerging as the Brazilian government's most successful policy.

The up-beat tone was set by the R\$3.34bn (US\$3.1bn) sale in May of a controlling stake in Companhia Vale do Rio Doce (CVRD), the world's largest iron ore producer in the first stage of Latin America's biggest privatisation. The winning con-

sorium was led by steelmaker Companhia Siderúrgica Nacional (CSN).

The government is now embarking on a heavy schedule of sell-offs, including the telecoms network, most of the electric energy industry, roads, railways and ports, over the next two to three years.

Mr Edmar Bacha, the former president of the National Development Bank (BNDES) and now with Banco BBA Creditanstalt in São Paulo, calculates the government will raise US\$56bn from sell-offs by 1999. Other estimates go as high as US\$80bn.

Whatever the figure, it counts as one of the biggest privatisation programmes in

a developing country, if not in the world.

Privatisations are a vital part of the government's economic agenda. On the micro-economic front, they are a means of attracting new investment, especially from foreign companies, to accelerate the modernisation of Brazilian industry. Crucial parts of the country's infrastructure, in particular the telecoms and energy networks, are in dire need of fresh capital.

From the macro-economic viewpoint, the proceeds from privatisation are eagerly sought, first to stem the growth of the government's debt while longer-term fiscal reforms are attempted, and second to help finance the

Company	Estimated sale amount* US\$bn
State-owned oil company Petrobras	16.5
Petrobras subsidiaries	16.5
State-owned power generation	16.0
State-owned power distribution	16.0
São Paulo electricity system	8.0
Other local electricity distribution companies	2.0
Other local power generation	1.3
Other local power distribution	1.3
Public sector banks	2.1
Other public sector assets	1.0
Central Bank's Unibanco shares	1.0

Rio de Janeiro stock exchange where the auction took place.

It was a close run thing, though. The auction was delayed for one week due to more than 130 legal challenges against the privatisation. Further delays could have forced the government to issue a new sale document, which would have

Continued on next page

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INFRASTRUCTURE • by Geoff Dyer

Gloomy prospect for growth ambitions

About \$24bn a year is needed to finance large-scale projects

On two April evenings this year large parts of southern Brazil were plunged into darkness by power cuts which caused havoc for several hours and created traffic jams more than 100 miles long in the city of São Paulo.

The cause was put down to a faulty transmission line. However, the black-outs served as a timely reminder that Brazilian infrastructure is having problems keeping pace with the country's economic ambitions.

The electric energy system is under the most pressure. Recent economic growth has only been at modest levels, yet even three years of sustained increases in output have prompted warnings of energy rationing and regular power cuts. While the energy sector plans to invest around \$3.2bn a year in new capacity, analysts say that

\$6.4bn is needed annually to keep up with growing demand - equivalent to three large nuclear plants a year.

Across the economy as a whole, including areas such as water sanitation and transport, the government estimates the funding needs for infrastructure projects in Brazil are around \$26bn a year.

These investments are not vague items on a political wish list but vital projects for the country's economic development. As well as securing a reliable energy supply, they include much-needed improvements in roads, ports and airports to enhance the competitiveness of Brazilian exports and to allow local companies to take advantage of the trading opportunities afforded by the Mercosur customs union.

The Inter-American Development Bank (IADB) estimates that 75 per cent of the funds for infrastructure projects in Latin America come from governments. However, given that the Brazilian government is fighting tooth

and nail to reduce a budget deficit which economists see as a potential source of economic instability, the demand for infrastructure investment is obviously incompatible with fiscal reality.

Mr Charles Alexander, a director at NM Rothschild, the investment bank, adds: "The private sector cannot rely on the World Bank and the IADB to finance all these infrastructure projects." So where will the money come from? Or rather, is the private sector going to be willing or able to fill the gap?

The government's privatisation programme, which includes power companies, ports and telephone operators, will be a significant catalyst in attracting some of that investment. Mr Sérgio Motta, the communications minister, estimates that the sell-off of the telecoms sector will result in investment of \$100bn over the next six years. For instance, the government is selling 10 regional cellular phone concessions at a minimum price of around \$6bn. The winning

consortia are expected to invest at least the same amount again in rolling out their services.

The task is also being made easier by the better access Brazilian borrowers are getting to international capital markets, at ever longer maturities and tighter spreads. The Brazilian government's plan to extend its yield curve to 30 years will give a significant boost to this process.

Improved access to capital markets and the perception of reduced political risk are also opening up new funding possibilities, such as project financing where the banks share some of the risk in a project with the sponsoring companies.

The first genuine project financing was put together last year with an IADB-sponsored deal to finance the "Linha Amarela", a toll-road in Rio de Janeiro. The concession to expand and operate the Dutra highway between Rio and São Paulo was also financed on a similar basis.

In the energy sector the



Recife: Improving the efficiency of Brazil's ports is one of the main challenges facing the government

first project financings for new power plants awarded under the 1985 concession law, are now being arranged.

Banks are discussing financing arrangements with Inter-

gen, a consortium of US power producers, for the concession it won to build the Jacuí power station in Rio Grande do Sul. The final package is expected to include a significant element of limited recourse financing.

Bankers also forecast that the financing of the Itá power station, in the same state, will involve a project finance-type structure.

The benefit of this type of

financing is not just as a means of channelling more foreign funds into Brazil, but also the considerably reduced cost of the money.

"The lower interest rates mean that many more projects become feasible. Project finance could have a huge role to play in Brazil," says one foreign banker in São Paulo.

Bankers also believe that the winners of the cellular telephone concessions, which are likely to include some of the best-known names in the telecoms industry, could access the US private placements market to

their attention to infrastructure.

The need for private investment also means that governments have to change the role they play in infrastructure projects, says Mr Enrique Iglesias, president of the IADB. Rather than being the financier, constructor and operator, governments now have to manage the projects, participate in planning decisions and monitor the performance of private companies. Their success in performing this role efficiently and transparently will have a significant impact on private investment, he says.

Sell-offs may raise \$56bn

Continued from page 2

meant a postponement by at least one more month and substantial damage to the its reputation.

Although the winning consortium in the CVRD auction was largely Brazilian, given the size of the rest of the privatisation process, foreign companies are likely to play a crucial role. "The privatisations cannot be done without a big percentage of foreign financing," says Mr Charles Alexander, a director of NM Rothschild, the investment bank.

Several important steps have been taken since the CVRD sale. At the end of May the state of Minas Gerais sold a one third stake in Cemig, its electricity generator and distributor, for R\$1.13bn to a consortium led by two US companies, AES and Southern Electric.

Privatisation has begun in the telecoms sector as well, with the collection of bids for 10 cellular telephone concessions, known as "Band-B". The winner of the first concession in São Paulo is expected to be announced this month.

However, unlike the CVRD sell-off, the privatisation of industries such as telecoms and energy are complex exercises which require the break-up of the two state-owned holding companies, Telebrás and Eletrobrás, the creation of independent regulators and the establishment of clear rules of competition.

In both cases there is still much work to be done. The bill to create a regulator for the telecoms sector is still being reviewed by Congress. The electric energy industry has a regulator, but the government's advisers, Coopers & Lybrand, have yet to publish their final recommendations on the future structure of the sector.

Many of the crucial rules that will affect foreign investment are not included in the legislation and will be the responsibility of the relevant minister or industry regulator over the next year. In unguarded moments, government officials admit that these omissions prevented members of Congress inserting restrictive amendments in the bills.

However, this leaves many uncertainties for foreign companies making decisions at the moment about investing in Brazilian privatisations. "We are taking a lot on trust," says the head of the Brazilian subsidiary of a major international telecoms company.

According to Ms Elena Landau, former head of the privatisation unit at the BNDES and now a managing director at Bear Stearns in São Paulo, it is a risk worth taking for foreign companies. "You have to be there before everyone else is. If you wait for everything to be sorted out, by that time the competition will be intense," Ms Landau says.

She points out that three electricity distributors - Light and Cerd in Rio de Janeiro and Escelsa in Espírito Santo - have already been privatised without a regulator being established and that the government upheld its commitment to raise Light's tariffs in line with inflation.

Another worry for foreign investors is that opponents of privatisation, emboldened by their success in delaying the CVRD auction, will unleash a similar avalanche of legal challenges against future auctions. The consolation is that the sales of the telecoms and energy networks are unlikely to prompt the same level of popular outrage as CVRD, given the visible shortcomings of the services provided.

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FAMILY BUSINESSES • by Geoff Dyer

Family-run companies in search of finance

Foreign competition has forced small businesses to seek more capital

The 1990s have not been an easy time for the family businesses that still dominate large sectors of the Brazilian economy.

Family-controlled companies, many founded by immigrants in the post-war period, have been facing the sort of succession problems with which any student of family capitalism will be familiar.

This headache has been aggravated by the introduction of foreign competition, from imports now allowed into the country and from multinational corporations that have entered the market or significantly expanded their presence.

The pressure has been too much for many of these companies. Mr Renato Bernhoeft, a São Paulo consultant, estimates that more than 350 family businesses in Brazil were sold in each of the past two years, compared to only 52 sales in 1990. In 1994, 280 of the biggest 300 private companies in Brazil were family-controlled by 1994; this number had fallen to 265.

If anything, this process will accelerate. According to Mr Denis Jungerman, a vice-president at investment bank JP Morgan in São Paulo: "A lot of businesses were hoping that things would go back to the old ways. Now they realise they have to shape up."

However, despite the number of companies looking for a way to "shape up", very few have taken the option of raising fresh capital on the stock exchange. The number of companies registered with the Securities Commission (CVM) as having open share

capital has increased from 574 at the end of 1994 to 942. Yet officials say that only a small number of these new companies are actually listed on the stock exchange.

According to Mr Jungerman, the benefits of a partner are exemplified in the case of Banco Geral de Comércio, a retail bank which is now majority-owned by Spain's Banco Santander. A small institution that was stagnating under its former owner, construction giant Camargo Corrêa, Santander can bring the bank new technology, more sophisticated products and international connections, he says.

Cultural factors have also made companies reluctant to float. Brazilian entrepreneurs have so far balked at the loss of control and level of disclosure that a listing would involve. Ironically, many of them are immigrants from Italy and Germany, two countries with strong entrepreneurial cultures but weak equity traditions and which have both experienced the same debate about family control over the past decade.

Cost is also a factor. While debt is still not cheap for Brazilian companies, equity is even more expensive. Although the stock market has risen strongly this year, many companies still trade well below their book value.

Banco de Bahia estimates that the cost of equity for leading Brazilian companies in dollar terms is 17.27 per cent, compared to 12.44 for debt. It is only natural that debt should be cheaper because of the lower risk involved.

However, bankers say that while spreads have tightened in the debt market because of reduced political risk, equity responded more slowly.

Rather than float, many family companies have preferred to take on a foreign partner with know-how. Mr Bernhoeft says they often feel more comfortable with one or two partners, rather than having to deal with thousands of anonymous shareholders and ease them towards becoming a public company.

dominated by a few large companies.

For those companies which can access international capital markets, debt financing has been the preferred tactic. During the decades of protected domestic markets, the large dynasties were able to accumulate sizeable cash piles. Faced with foreign competition they have chosen to leverage their balance sheets. For instance, the biggest family group in the country, Grupo Votorantim, is set to issue its first eurobond.

"In a few years' time there might be a move towards equity, but in this first stage large Brazilian companies have opted for debt," says Mr Roger Wright, a director at Banco Garantia in São

Paulo.

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Stock prices are still rising fast but the feeling is that the bull run must soon end

Market commentators have been saying all year that Brazilian stock prices cannot keep rising much longer. So far, the markets have proved them wrong.

However, after five months of watching the apparently inexorable rise of the São Paulo Stock Exchange Index (Ibovespa) - up 60 per cent to the end of May - analysts now insist that the time has come, if not for a fall, then at least for levelling out.

It has been a heady few months. The year got off to a tremendous start when the government, in a remarkable piece of political generalship, succeeded in persuading the unruly lower house of Congress to approve a constitutional amendment allowing the president, along with state governors and mayors, to run for a second consecutive four-year term in office.

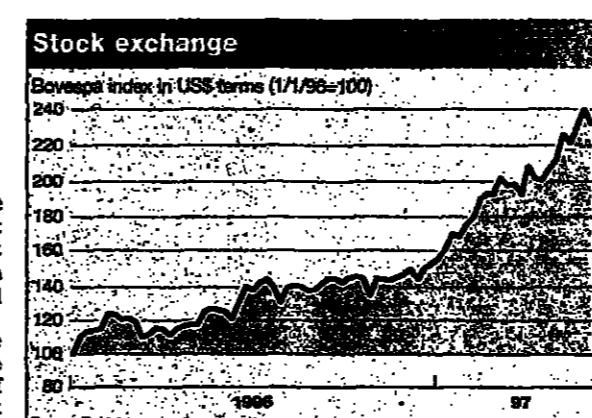
This was just what investors wanted. President Cardoso's government, after its fine beginnings in the battle against inflation, has disappointed many by its failure to push its politically sensitive reform programme through Congress.

With the prospect of a second Cardoso administration now at hand, investors were confident the government would at last begin to make headway.

It has not happened. Reforms that are essential to long-term economic stability continue to move at a snail's pace through the legislature, with no guarantee that they will emerge intact.

Nevertheless, the Ibovespa went on rising. One reason was optimism over privatisation, especially of telecommunications.

Many observers had been surprised in December by



the successful sale of a 35 per cent "strategic" stake in Telesbrás, the public sector holding company, regularly account for more than half of daily volume and have 45 per cent weighting in the Ibovespa. Continued optimism over telecoms privatisation has been behind much of the recent gains. Telesbrás shares rose by more than 20 per cent in May.

At least as important, however, has been a migration of funds to stock markets away from fixed income investments following the steady reduction in domestic interest rates.

"Brazilian investors are used to very high returns from fixed income, and the 1 per cent a month now paid by savings accounts seem very little to them," says Mr Jorge Kotani of Lefis, a São Paulo firm of analysts. "The stock market can go up 1 per cent in a day, and enough money has come in to keep those sort of gains going."

The migration has been enormous in the year up to the end of the first quarter, assets invested by Brazilian mutual funds grew tenfold to about R\$10bn.

Many analysts agree that Telesbrás is now close to its "correct" price and cannot rise much further. Mr Kotani points out that many investors are looking beyond Telesbrás and other big privatisation stocks in

telecoms and the electricity industry to second tier stocks.

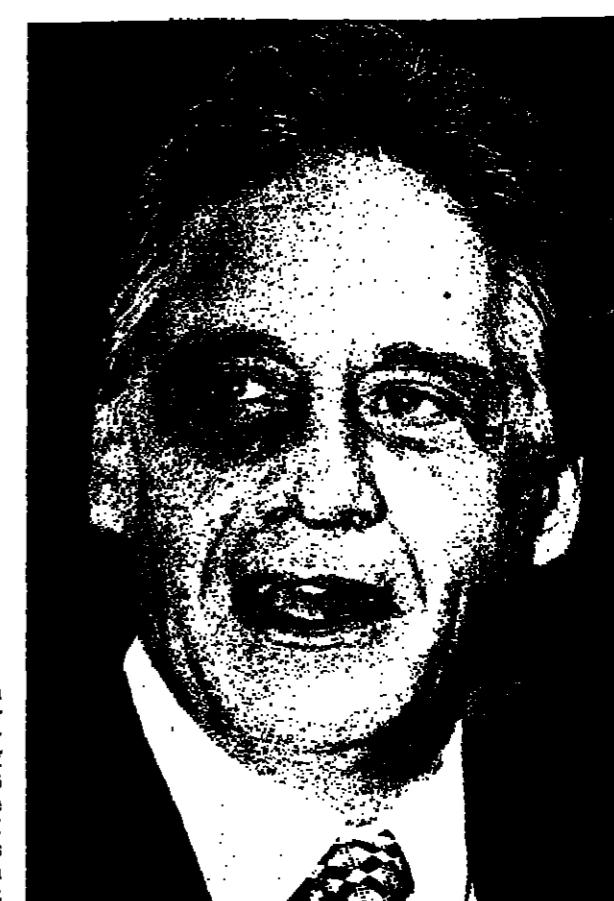
Especially popular are stocks in companies that supply equipment to the telecoms and power industries.

"Mutual fund managers have so much money to invest that they need to keep buying," he says, "but that has to run out of steam soon. From now on investors need to proceed with much more caution."

Other analysts agree that the bull run is nearing its end and that the government's failure to see its reforms through Congress must soon begin to worry investors.

While the government struggled to gain control of public spending, growth in the current account deficit is causing increasing concern.

"The government argues



President Collor de Mello failed to push through reforms

says Mr Paul Steele of Banco Geral de Comércio in São Paulo. "But the deficit is already close to 4 per cent. That's some way off Mexico's 7 per cent deficit before its currency crisis, but for investors whose horizon is two or three years ahead, it's starting to be a worry."

The need for progress on reform is becoming ever more pressing in the approach to next year's presidential and congressional elections.

Campaigning starts early in Brazil: a recent exchange of accusations of corruption between government and opposition politicians suggests that it has already started. Once it really gets under way, politicians will make time for little else.

Analysts admit they got it wrong earlier in the year, when many saw no reason for the markets' early gains to be sustained. For all that, they are no less insistent now: the bull run must run out of steam soon.

The climate in Brazil is good.



With the successful implementation of the Real Plan in July 1994, Brazil is poised to resume the dramatic growth rates of the 1960s and 1970s. Foreign trade (at almost US\$ 100 billion), climbing rapidly, trade barriers are falling, and forecasted foreign direct investment for 1996/97 surpasses that of the entire previous decade.

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8 BRAZIL FINANCE AND INVESTMENT

FUTURES • by Jonathan Wheatley

Small victory for exchange

The return of foreign investors will increase volume trading by up to 30 per cent

When the central bank lifted restrictions on hedge operations by foreign investors on Brazil's futures markets last month, officials at the São Paulo Commodity and Futures Exchange (BM&F) greeted it as a small victory in their long-running campaign to remove all barriers to foreign capital.

"The government has made a timid first step towards putting us in a better position to compete with overseas exchanges," says Mr Manoel Cintra, president of the BM&F.

The central bank was almost certainly acting more because of worries over Brazil's growing current account deficit than from concern for the well-being of futures markets. Last month's change lifted a ban on trade in derivatives by foreign investors. This ban was imposed in August 1995 on the grounds that funds entering the country through a channel known as Annex IV - used to grant tax-free access to stock exchanges - were being used to construct "boxed" hedge operations that amounted to fixed income instruments.

At the time, foreign capital was entering Brazil in enormous volumes to take advantage of its extremely high interest rates, putting pressure on the money supply and threatening to derail the stabilisation programme. Now, with interest rates much lower and speculative capital on the way out, the government needs to attract foreign funds to plug the current account gap.

None of which diminishes the significance of the change to the BM&F. In its annual report for 1996, the exchange said the ban "was dramatically felt this year, resulting in a reduction in the number of customers and... in broker revenues." Mr Cintra says that the return of foreign investors will increase volume trading by up to 30 per cent, though he makes no estimate of the amount of new capital that will be attracted.

The BM&F began operating in 1986. Its first decade has seen growth that brought it to the position of the world's third biggest futures exchange in 1995.

Piqued officials at other markets have pointed out that the BM&F's ranking by contract volume, the standard measure for futures and commodities exchanges, ignores the fact that its contracts are smaller than those on the big international markets. This change no longer sticks. The BM&F's biggest volume contract, one-day interbank deposits, is now valued at R\$100,000. The second biggest, US dollar futures, is valued at R\$50,000 and will rise to R\$100,000 in November.

In spite of the increases in contract value, the BM&F remained among the world's biggest exchanges last year, slipping from third to fourth. Although growth in financial volume remained strong, last year was a difficult one.

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INTERNATIONAL BONDS • by Jonathan Wheatley

Warmer international reception for paper

Banks have been able to lower their spreads steadily over the past four years

Economic stability has brought a warmer reception for Brazilian debt on international capital markets and allowed more companies to tap a growing demand for higher-yielding paper. A similar trend is opening new opportunities for corporate borrowers on domestic markets.

Perception of the "Brazil risk" is falling, albeit slowly. Standard & Poor's recently upgraded Brazil to BB minus from B plus, although both it and Moody's have stopped short of granting an investment-grade rating.

Easier access to the eurobond market is reflected in the evolution of average spreads above US Treasuries achieved by borrowers from the financial and non-financial sectors.

Banks have been able to lower their spreads steadily over the past four years: they are familiar figures on

international markets and their perceived risk has fallen in line with that of the country.

For big borrowers in the non-financial sector, it is a similar story. Issuers well-known to eurobond markets, such as Klabin, the paper and pulp group, and Globopar, the investment arm of the Globo media empire, have seen a steady fall in spreads.

For the non-financial sector as a whole, however, the fall in spreads has been more erratic as new companies have come to the market, paying higher spreads than their well-established peers.

"Foreign investors discovered Brazil only recently," says Mr Paulo Henrique Rocha of Bozano Simonsen, an investment bank. "Their perception of the Brazil risk is much better and there is a big demand for Brazilian bonds at all levels. Lenders are prepared to take on smaller issues from smaller companies."

Spreads for well-known borrowers have fallen to such an extent, Mr Rocha says, that many investors

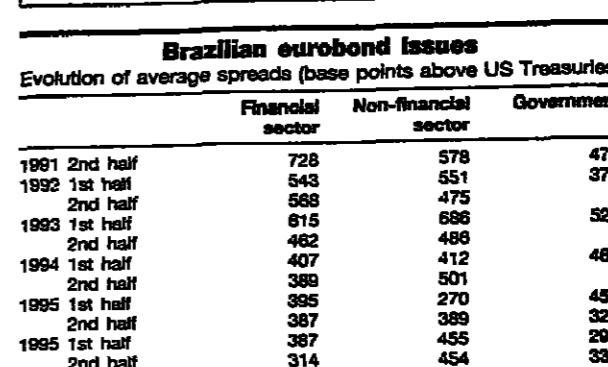
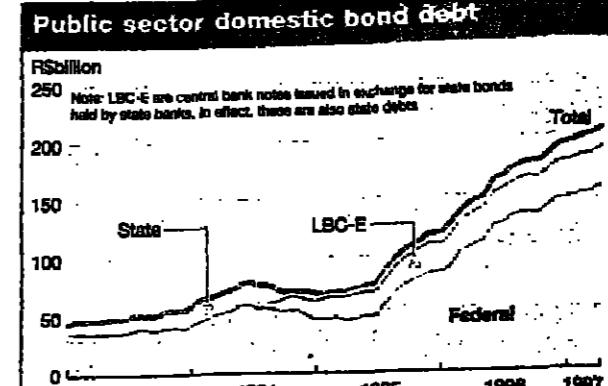
feel the extra yield over US papers is hardly worth the risk: they are more inclined to go for the bigger returns offered by smaller issuers.

In the early days of the Real Plan, Brazilian banks borrowed heavily overseas to take advantage of generous arbitrage opportunities offered by very high domestic interest rates. As the rate of capital inflows threatened to undermine the government's monetary policies, the central bank imposed restrictions on this kind of borrowing.

Now that interest rates have fallen and arbitrage is less attractive, analysts say the central bank may lift its restrictions in a bid to attract more short-term capital needed to finance the current account deficit.

Non-financial borrowers, who in the past used eurobond issues primarily to retire expensive domestic debt, are now more likely to use borrowings on productive investments.

"Lenders are very receptive to issues from companies wishing to expand in promising areas," says Mr Rocha. "Telecoms, electricity



Nevertheless, eurobond markets will continue to be the main source of capital for many companies. Brazil's stock markets are making every effort to persuade more companies of the benefits of share issues but while the number of issues has increased in the past three years, progress is very slow. Many Brazilian companies remain culturally disinclined to share control.

Domestic bonds, however, are likely to become a more alternative attractive. The federal government has led the way with a series of new domestic papers aimed at plugging the gap between its long-term international borrowing and mostly short-term domestic debt.

This, however, is a consid-

11 years of the BM&F	
Year	Financial volume (US\$000)
1986	19,335,613
1987	15,524,631
1988	29,870,651
1989	54,780,541
1990	35,318,718
1991	91,656,173
1992	226,802,681
1993	532,407,228
1994	1,576,807,459
1995	3,043,595,202
1996	4,743,904,462

Source: BM&F

as it prepares for more openness to foreign capital. Last year its clearing system was the first in the world to be awarded an ISO 9002 certificate. Mr Dorival Alves, superintendent at the exchange, says the fact that the market began operating quite recently meant that it was able to incorporate sophisticated financial technology from the start.

"We have made a very big investment that has brought us fantastic returns in terms of international credibility," he says. "This is of crucial importance to us because foreign banks are always going to have doubts about financial security in developing markets."

Investments in technology will continue. The exchange is about to build a new trading floor, three times larger than the existing one which has become too crowded.

Although the government has moved forward only very cautiously in granting access to foreign investors, BM&F officials are convinced that further deregulation will come. The exchange has an office in New York and has begun discussions with Brazil's partners in the Mercosur trading bloc on standards for agricultural contracts.

"Although there is very little foreign investors can do here at present, we are exchanging visits with them as if Brazil were already completely open," says Mr Cintra. "The government is giving clear signals that it is moving towards more openness and we need to invest in that before it happens."



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JULIO CECILIO

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